(A free translation of the original in Portuguese)

Raia Drogasil S.A.





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(A free translation of the original in Portuguese) Comments on company performance

São Paulo, May 03, 2021. RD – People, Health and Well-being (Raia Drogasil S.A. – B3: RADL3) announces today its results for the 1st quarter of 2022 (1Q22). The Company's parent company and consolidated interim financial statements for the periods ended March 31, 2022 and 2021 have been prepared in accordance with the accounting practices adopted in Brazil, including the rules issued by the Brazilian Securities Commission (CVM), the Brazilian Accounting Standards - General Technical (NBC TG) and the pronouncements issued by the Brazilian Accounting Pronouncements Committee (CPC), and are in conformity with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB), and provide all the significant information related solely to the interim financial statements, which is consistent with the information used by management. The financial statements were prepared in Reais and all growth rates, unless otherwise stated, relate to the same period of 2021.

Since 2019, our financial statements have been prepared in accordance with IFRS 16. In order to better represent the economics of the business, the figures in this report are presented under IAS 17 / CPC 06, the previous reporting standard. A reconciliation with IFRS 16 can be found on pages 12 and 13.

CONSOLIDATED HIGHLIGHTS:

- > PHARMACIES: 2,530 units in operation (52 openings and 12 closures);
- > GROSS REVENUE: R\$ 7.0 billion, a 16.6% increase with 8.9% for mature stores;
- > DIGITAL: R\$ 656.1 million, an increase of 51.2% and 10.0% of retail penetration;
- > CONTRIBUTION MARGIN*: R\$ 631.5 million, with 9.1% of margin;
- > ADJUSTED EBITDA: R\$ 388.4 million, an EBITDA margin of 5.6%;
- > ADJUSTED NET INCOME: R\$ 145.3 million, a 2.1% net margin;
- CASH FLOW: R\$ 320.6 million negative free cash flow, R\$ 348.6 million total cash consumption.

RADL3

R\$ 20.43/share

NUMBER OF SHARES

1,651,930,000

MARKET CAP

R\$ 33.7 billion

CLOSING

May 02nd, 2022

IR TEAM: Eugênio De Zagottis

Fernando Spinelli André Stolfi Victor Torres

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Summary	1Q21	2Q21	3Q21	4Q21	1Q22
(R\$ thousands)					
# of Pharmacies	2,319	2,374	2,414	2,490	2,530
Organic Openings	40	62	52	86	52
Closures	(20)	(7)	(12)	(10)	(12)
4Bio	4	4	4	4	4
# of Pharmacies + 4Bio	2,323	2,378	2,418	2,494	2,534
Headcount (EoP)	45,532	47,208	48,481	50,573	50,141
Pharmacist Count (EoP)	9,088	9,346	9,676	10,052	10,336
# of Tickets (000)	65,660	66,911	71,115	76,508	76,795
Gross Revenue	5,979,508	6,245,163	6,527,875	6,853,140	6,972,496
Gross Profit	1,641,852	1,797,052	1,815,460	1,951,805	1,928,436
% of Gross Revenues	27.5%	28.8%	27.8%	28.5%	27.7%
Adjusted EBITDA	415,855	497,115	446,165	448,110	388,382
% of Gross Revenues	7.0%	8.0%	6.8%	6.5%	5.6%
Adjusted Net Income	177,947	232,022	173,567	204,639	145,270
% of Gross Revenues	3.0%	3.7%	2.7%	3.0%	2.1%
Net Income	188,789	266,443	172,765	187,155	153,590
% of Gross Revenues	3.2%	4.3%	2.6%	2.7%	2.2%
Free Cash Flow	(105,008)	(259,357)	68,879	269,226	(320,646)

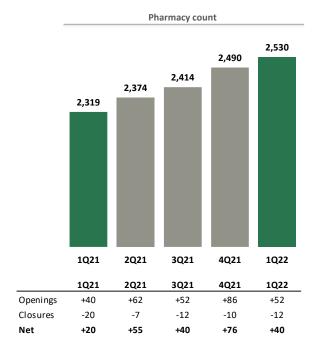
^{*} Margin before corporate overhead (gross profit – selling expenses)

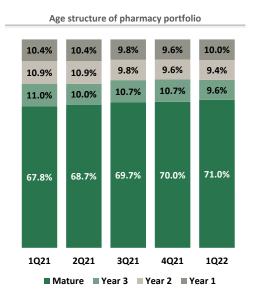


PHARMACY DEVELOPMENT

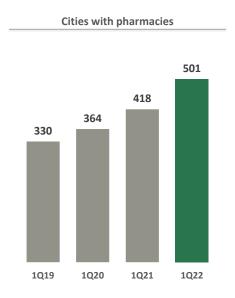
We opened 52 new units in the 1Q22, 12 more than in the same period of the previous year, and closed 12, ending the quarter with 2,530 pharmacies in operation, in addition to 4 4Bio locations. We reiterate our gross openings guidance of 260 new pharmacies for 2022.

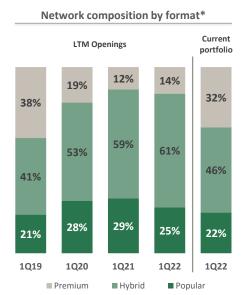
At the end of the period, 29.0% of our pharmacies were still in the process of maturation and had not yet reached their full potential both in terms of revenue and profitability.





Of the 12 pharmacies closed in the 1Q22, 5 were still in the maturation process and represent corrections of mistakes that are to be expected in such a large-scale expansion. The remaining 7 closures were of mature pharmacies as part of the ongoing optimization of our store portfolio, with positive return expectations associated to them.



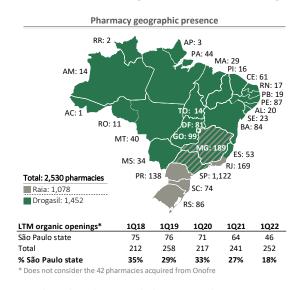


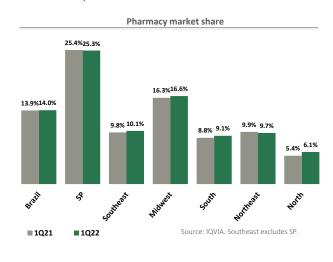
^{*} Openings exclude the Onofre acquisition.





We intensified the diversification of our pharmacy network in the quarter, both geographically and demographically, with 82% of our openings in the last twelve months outside of the state of São Paulo, our native market. We also increased our capillarity, extending our presence to 501 cities, 83 more than in the 1Q21. And while 68% of our units belong to the popular or hybrid formats, 86% of the openings in the last twelve months belong to these clusters, increasing our reach into the expanded middle class.





Our national market share totaled 14.0% in the quarter, a 0.1 percentage point increase when compared to the 1Q21. We recorded a 6.1% market share in the North, a 0.7 p.p. increase when compared to the 1Q21, a market share of 10.1% in the Southeast (excluding São Paulo), a 0.3 p.p. increase, a market share of 16.6% in the Midwest, an increase of 0.3 p.p., and a market share of 9.1% in the South, another 0.3 p.p. increase. Finally, we recorded a market share of 25.3% in São Paulo, a 0.1 percentage point decrease when compared with the same period of the previous year, and a market share of 9.7% in the Northeast, a 0.2 p.p. decrease.

We highlight that IQVIA's data collection for market share reporting aggregates sell-out (demand) data provided directly by large and medium-sized chains, with sell-in (replenishment) information relating to the smaller players which are informed by the wholesalers. In the 1Q21, due to the strong pharmaceutical price readjustment authorized by CMED to be applied from the 2Q22, the market recorded an intense forward buying in anticipation of the price increases, causing IQVIA to overreport the market share of smaller players.

According to IQVIA, the pharmaceutical market grew 16.3% in the 1Q22 versus the 1Q21. Still according to IQVIA, large and middle-sized players who report sell-out date have grown in aggregate 14.3%, versus a total growth of 18.5% for the smaller players whose market share calculation is based on sell-in data, a significant distortion driven by the intense forward buying undertaken in the quarter in anticipation of the pharmaceutical price readjustment.

Considering our market share exclusively among the sell-out informants, which is a better proxy of our market performance, our national market share increased by 0.6 percentage point, with gains of 1.8 p.p. in the North, of 1.4 p.p. in the Midwest, of 1.0 p.p. in the Southeast, of 0.8 p.p. in the Northeast, of 0.5 p.p. in the South and a loss of 0.1 p.p. in São Paulo, where we opened only 46 stores in the past 12 months, a store count increase below 5%.

DIGITAL HEALTH TRANSFORMATION

Our digital health transformation is based on 3 complementary pillars: the New Pharmacy, which combines a health hub with a digital and omnichannel experience, the Marketplace, and the Integral Health Platform. Together, these three businesses will allow us to support our 44 million active customers in taking care of their health and well-being and, at the same time, increase their customer lifetime value through a greater frequency of interaction and overall spending.

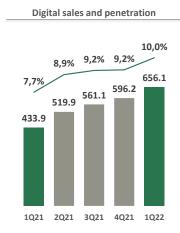
We reached the mark of R\$ 656.1 million in revenues through digital channels in the quarter, representing a retail penetration of 10.0% and growth of 51.2% over the same period of the previous year.

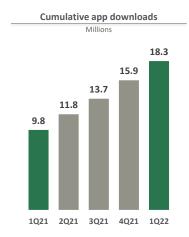
We also recorded a total of 18.3 million cumulative app downloads since the 1Q19, a significant amount when compared to the universe of 44 million active customers and paramount for the digitalization of our relationship with the customers. Such digitalization is essential to our long-term strategy, since customers who use our digital channels increase their loyalty, engagement and purchasing frequency, spending, on

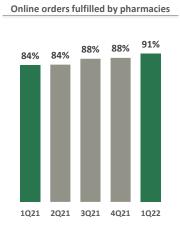




average, 20% to 25% more than before digital adoption, thus becoming a fundamental driver for value creation. Also, it will allow us to connect our customers to all the three pillars of our strategy: the New Pharmacy, the Marketplace and the Health Platform.







We also highlight the importance of the pharmacies for the digital sales, as 91% of such transactions in the 1Q22 were fulfilled by the physical stores, with both quick delivery times and high economic efficiency. Click & Collect represented 52% of digital orders, while neighborhood deliveries amounted to another 11%, demonstrating the power of the capillarity and convenience of our pharmacies, which cover 92% of Brazil's A-class population within a 1.5 km radius. Lastly, motorized ship-from-store deliveries were available in 409 cities by the end of the quarter, 82% of the municipalities in which RD operates pharmacies, complementing *Click & Collect and* the *Neighborhood Deliveries*, which are available in 100% of our stores.

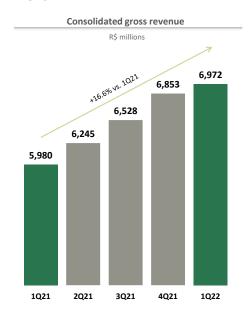
We continue to structure our marketplace with the inclusion of new sellers and SKUs. We ended the 1Q22 offering 107 thousand SKUs from 464 different sellers, in comparison with the 16 thousand SKUs from 61 sellers in the same period of the previous year.

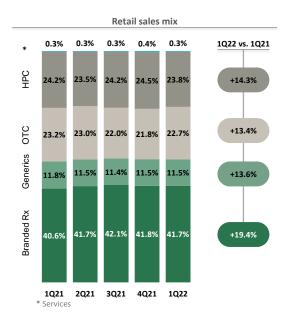
In the quarter, we performed another 694 thousand COVID-19 tests, totaling 4.6 MM performed in our pharmacies since the outbreak of the pandemic. Additionally, the 231 locations with vaccine permits performed over 10 thousand different immunizations, contributing to the repositioning of our pharmacies as health hubs within the communities they serve.

Lastly, 900 thousand unique users benefitted from the more than 220 free programs offered by the Vitat integral health apps in the 1Q22, while our weekly podcast recorded over 800 thousand views and the Vitat digital channels were accessed by 8.6 million unique visitors in the same period. This underscores the reach of our current assets as we lay upon them the groundwork for our future Health Platform.



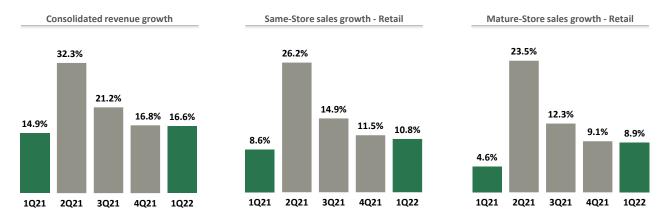
GROSS REVENUES





We ended the 1Q22 with a consolidated revenue of R\$ 6,972 million, a 16.6% growth over the 1Q21. We highlight that in the 1H21 we recorded a peak in demand for COVID-19 testing. Excluding the revenue from the rapid tests as well as of the self-tests, for which commercialization started in the 1Q22, our consolidated gross revenue would have grown 17.8%, revealing a 1.2 percentage point pressure arising from the strong comp base of the 1Q21.

Branded Rx was the highlight of the quarter by growing 19.4% and gaining 1.1 percentage point in the mix. Meanwhile, Generics grew 13.6% and lost 0.3 p.p. in the mix, while HPC grew 14.3% and lost 0.4 p.p. in the mix. Finally, OTC grew 13.4% and lost 0.5 p.p. in the mix due to the high COVID-19 testing comp base of the 1Q21.



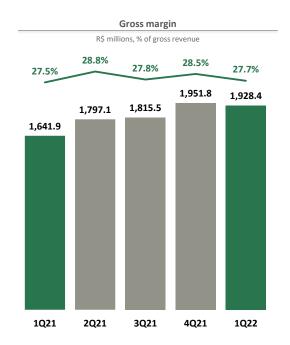
We recorded an average same-store sales growth of 10.8% at our pharmacies in the 1Q22, with 8.9% for mature stores, 1.4 percentage point above the CMED price adjustment authorized in 2021, despite the 1.2 percentage point pressure from the COVID-19 testing peak in the 1Q21. still, mature stores grew 2.4 percentage points below the accumulated CPI of 11.3% in the period, with a positive calendar effect of 0.1%.

GROSS PROFIT

Our gross profit totaled R\$ 1,928.4 million in the 1Q22, with a gross margin of 27.7%, a 0.2 percentage point expansion in comparison to the 1Q21. The gross margin was benefitted by 0.2 percentage point from the Net Present Value (NPV) adjustment, a non-cash effect stemming from higher interest rates when compared to the same period of the previous year.



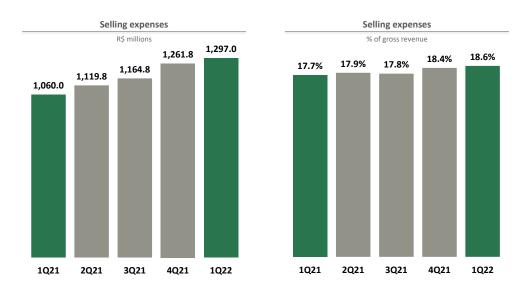




SELLING EXPENSES

Selling expenses totaled R\$ 1,297.0 million in the 1Q22, equivalent to 18.6% of gross revenue, a 0.9 percentage point pressure in comparison to the 1Q21. This pressure was mostly driven by the inflation recorded in the period, which exceeded the CMED price adjustment by 3.2 percentage points and the mature stores growth recorded in the period by 2.4 percentage points.

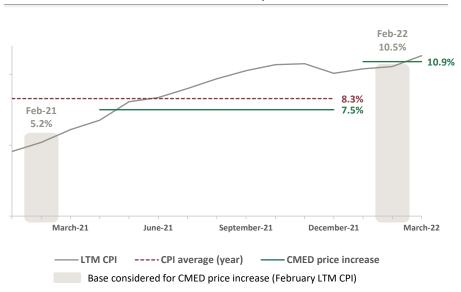
In comparison to the same period of the previous year, we recorded in the quarter a pressure of 0.4 percentage point in personnel expenses, 0.1 p.p. in rentals, 0.1 p.p. in payment methods, 0.1 p.p. in marketing expenses, 0.1 p.p. in freight costs and 0.1 p.p. in other selling expenses.



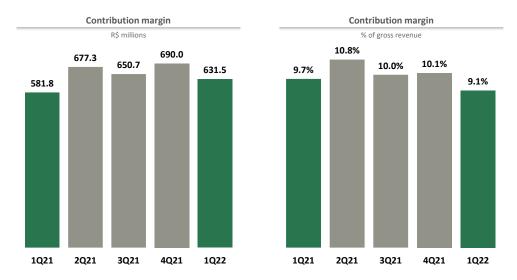
Finally, we expect an inflationary recomposition starting in the 2Q22, driven by the 10.9% pharmaceutical price readjustment authorized by CMED, passing through the inflation recorded in the last twelve months to our prices, as illustrated in the chart below:



Inflation and CMED annual price increase



CONTRIBUTION MARGIN

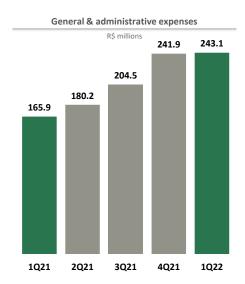


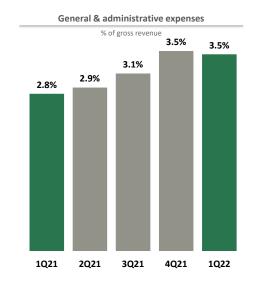
In the 1Q22, we recorded a contribution margin of R\$ 631.5 million, equivalent to a margin of 9.1% of gross revenue, a 0.6 percentage point margin decrease due to the inflationary pressures recorded in the period.

GENERAL & ADMINISTRATIVE EXPENSES

General and administrative expenses totaled R\$ 243.1 million in the 1Q22, equivalent to 3.5% of gross revenue, a 0.7 percentage point increase in comparison to the 1Q21.







We recorded pressures of 0.5 percentage point in personnel expenses, 0.2 p.p. in software licenses, 0.1 p.p. with consulting services and 0.1 p.p. in marketing expenses, partly offset by a reduction of 0.1 p.p. in fiscal contingencies and 0.1 p.p. in other corporate expenses. Just as with selling expenses, general and administrative expenses were also negatively impacted by the strong inflationary pressure starting from the 2H21, reducing the Company's operating leverage.

Additionally, this increase in general and administrative expenses also reflects the significant investments undertaken in our corporate structure to support the development and execution of our new strategy. These investments in people, technology and infrastructure are essential to the success of our digital transformation, a core pillar for the competitiveness of both our current and future businesses.

The enhancement of our corporate structure to support our digital strategy started in the 1Q19, and has increased our general and administrative expenses from 2.3% of gross revenues to the current level of 3.5%. The scope and scale of this investment in our future is aligned with the ambition and long-term vision which has guided RD since the merger and reflects our conviction in the potential value creation of our new strategy, which is focused on the digitalization of healthcare and based on three pillars: New Pharmacy, Marketplace and Health Platform.

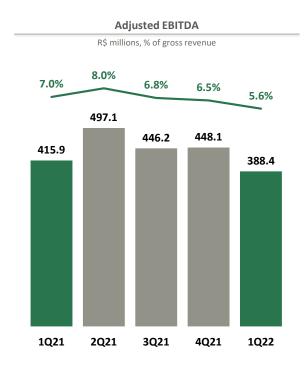
Finally, our aim is to stabilize our general and administrative expenses in the coming quarters as a percentage of our total sales.

EBITDA

Our adjusted EBITDA totaled R\$ 388.4 million in the 1Q22 and represented 5.6% of gross revenues, a 1.4 percentage point reduction. We recorded a contribution margin loss of 0.6 percentage point due to the strong inflationary lag of the period, and a 0.7 percentage point pressure in general and administrative expenses stemming from both the inflationary lag and from the increases in our corporate structure to support the Company's new strategy.

Finally, we expect an inflationary recomposition starting in the 2Q22, driven by the 10.9% price readjustment authorized by CMED, contributing towards the normalization of the Company's margins.





EBITDA RECONCILIATION AND NON-RECURRING EXPENSES

We recorded in the 1Q22 a total of R\$ 12.6 million in non-recurring net income. This includes R\$ 1.1 million in non-recurring expenses from asset write-offs, mostly from store closures, R\$ 0.9 million in social investments and R\$ 0.6 million in donations, fully offset by R\$ 15.3 million in non-recurring tax credits, mainly from ICMS of previous years.

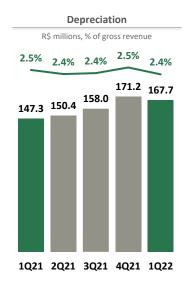
DEPRECIATION, NET FINANCIAL EXPENSES AND INCOME TAXES

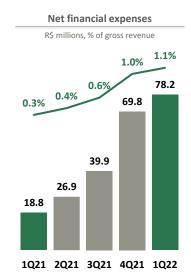
Depreciation expenses amounted to R\$ 167.7 million in the 1Q22, equivalent to 2.4% of gross revenues, a 0.1 percentage point dilution when compared to the 1Q21.

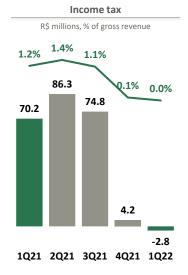
Net financial expenses represented 1.1% of gross revenue in the 1Q22, a 0.8 percentage point increase when compared to the 1Q21. Of the R\$ 78.2 million recorded in the 1Q22, R\$ 46.1 million refers to the actual financial interest accrued on financial liabilities, equivalent to 0.7% of gross revenue, a 0.4 percentage point increase when compared to the 1Q21. We've also recorded R\$ 31.4 million in financial expenses which refer to the NPV adjustment in the 1Q22, and another R\$ 0.8 million which refers to the interest on the option to acquire the remaining 15% of 4Bio.

Lastly, we booked R\$ -2.8 million in income taxes in the 1Q22, 1.2 percentage point less than in the 1Q21. The lower income tax in the quarter includes a R\$ 20.7 million adjustment due to excess income tax paid on variable pay relating to previous years.

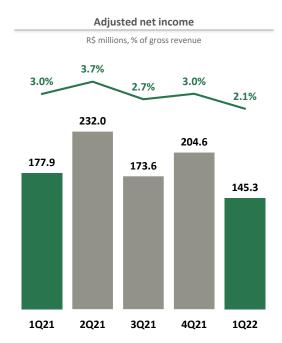








NET INCOME



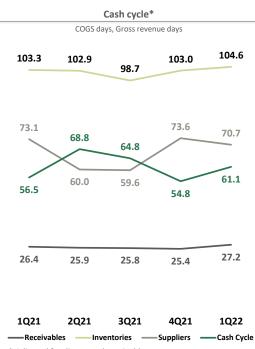
Our adjusted net income totaled R\$ 145.3 million in the 1Q22 with a margin of 2.1% of gross revenue, a contraction of 0.9 percentage point when compared to the same period of the previous year.

CASH CYCLE





Our cash cycle in the 1Q22 was of 61.1 days, a sequential increase of 6.3 days and a 4.6 day increase when compared to the same period of the previous year. When compared to the 1Q21, our inventories increased by 1.3 days, accounts payable decreased by 2.4 days and receivables increased by 0.8 day.



^{*} Adjusted for discounted receivables.

CASH FLOW

Cash flow	1Q22	1Q21
(R\$ million)		
Adjusted EBIT	220.7	268.5
NPV adjustment	(17.7)	(3.0)
Non-recurring expenses	12.6	16.4
Income tax (34%)	(73.3)	(95.9)
Depreciation	167.7	147.3
Others	18.1	62.2
Resources from operations	328.1	395.6
Cash cycle*	(433.7)	(385.5)
Other assets (liabilities)**	(42.2)	18.3
Operating cash flow	(147.8)	28.4
Investments	(172.8)	(133.4)
Free cash flow	(320.6)	(105.0)
M&A and other investments	(19.4)	(14.3)
Interest on equity and dividends	(0.1)	(0.0)
Income tax paid over interest on equity	-	(12.7)
Net financial expenses***	(46.8)	(13.5)
Tax benefit (fin. exp., IoE, dividends)	38.4	19.6
Total Cash Flow	(348.6)	(126.0)

^{*}Includes adjustments to discounted receivables.

In the 1Q22, we recorded a negative free cash flow of R\$ 320.6 million and a total cash consumption of R\$ 348.6 million. Resources from operations totaled R\$ 328.1 million, equivalent to 4.7% of gross revenue. We recorded a working capital increase of R\$ 475.9 million, resulting in a negative operating cash flow of R\$ 147.8 million, in addition to a CAPEX of R\$ 172.8 million. Its important to highlight that the



^{**}Includes NPV adjustments.

^{***}Excludes NPV adjustments.



first quarter brings an unfavorable cash cycle seasonality, while the fourth quarter boasts the year's most favorable seasonal effects, thus resulting in a relevant cash consumption in the current quarter.

Of the R\$ 172.8 million invested in the 1Q22, R\$ 86.7 million were used for the opening of new pharmacies, R\$ 36.3 million for the renovation or expansion of existing locations, R\$ 29.2 million for IT, R\$ 19.0 million in logistics and R\$ 1.6 million in other projects.

Additionally, R\$ 19.4 million in investments were made towards the construction of our integral health ecosystem through RD Ventures, totaling R\$ 160.1 million in these investments since 2020.

Payments related to net financial expenses totaled R\$ 46.8 million in the 1Q22. These payments were offset by R\$ 38.4 million in tax benefits related to interest on equity.

Lastly, we provisioned R\$ 66.0 million in interest on capital in the 1Q22, in comparison to the R\$ 44.0 million provisioned in the 1Q21, representing a payout of 43.0% of the quarter's net income.

INDEBTEDNESS

We ended the 1Q22 with an adjusted net debt of R\$ 1,741.6 million, versus R\$ 945.5 million in the 1Q21. This equals an adjusted net debt to EBITDA ratio of 1.0x.

Our adjusted net debt includes R\$ 38.7 million in liabilities mostly related to the exercise of the put option granted and/or call option obtained for the acquisition of the remaining 15% minority stake of 4Bio.

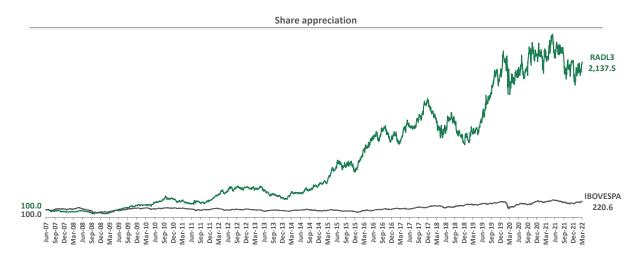
Net Debt (R\$ millions)	1Q22	4Q21	3Q21	2Q21	1Q21
Short-term Debt	533.5	613.8	630.1	622.7	206.7
Long-term Debt	1,635.6	891.4	934.7	934.3	1,426.2
Total Gross Debt	2,169.1	1,505.2	1,564.8	1,557.0	1,632.8
(-) Cash and Equivalents	466.2	356.1	247.2	266.7	734.4
Net Debt	1,702.9	1,149.1	1,317.6	1,290.4	898.4
Discounted Receivables	-	205.9	0.5	6.6	-
Put/Call options of investments (estimated)	38.7	37.9	36.6	35.9	47.1
Adjusted Net Debt	1,741.6	1,393.0	1,354.8	1,332.8	945.5
Adjusted Net Debt / EBITDA	1.0x	0.8x	0.8x	0.8x	0.6x

In the 1Q22, we issued our 5th and 6th debentures totaling R\$ 500.0 million and R\$ 250.0 million, respectively. Thus, our gross debt totaled R\$ 2,169.1 million, of which 84.2% corresponds to the debentures issued in 2017, 2018, 2019 and 2022, to the Certificate of Real Estate Receivables issued in 2019 and 2022 and to the commercial papers issued in 2020 and 15.8% corresponds to other credit lines. Of our total debt, 75% is long-term, while 25% relates to its short-term parcels. We ended the quarter with a total cash position (cash and marketable securities) of R\$ 466.2 million.

TOTAL SHAREHOLDER RETURNS







Our share price decreased by 1.5% in the 1Q22, 16.0 percentage points below the IBOVESPA, which increased by 14.5%. Since the IPO of Drogasil, we achieved a cumulative share appreciation of 2,038% versus a return of only 121% for the IBOVESPA. Including the payment of interest on equity and dividends, we generated an average annual total return to shareholders of 23.5%.

Considering the IPO of Raia in December of 2010, the cumulative return amounted to 722% versus an increase of only 77% of the IBOVESPA. Considering the payment of interest on equity and dividends, this resulted in an average annual total return to shareholders of 21.0%. Lastly, our shares recorded an average daily trading volume of R\$ 158 million in the quarter.

IFRS 16

Since 2019, our financial statements have been prepared in accordance with IFRS 16. In order to preserve historic comparability, the figures in this report are presented under IAS 17 / CPC 06, the previous reporting standard, which we believe best represents the economic performance of our operations.

Financial statements in both IAS 17 and IFRS 16 are also available at our website ir.rd.com.br, under Interactive Spreadsheets.

	10	22	Change
Income Statement (R\$ millions)	IAS 17	IFRS 16	Δ 1Q22
Gross Revenue	6,972.5	6,972.5	0.0
Gross Profit	1,928.4	1,928.4	0.0
Gross Margin	27.7%	27.7%	0.0%
Selling Expenses	(1,297.0)	(1,070.1)	226.8
G&A	(243.1)	(242.6)	0.5
Total Expenses	(1,540.1)	(1,312.7)	227.3
as % of Gross Revenue	22.1%	18.8%	(3.3%)
Adjusted EBITDA	388.4	615.7	227.3
as % of Gross Revenue	5.6%	8.8%	3.3%
Non-Recurring Expenses / Revenues	12.6	12.6	0.0
Depreciation and Amortization	(167.7)	(352.6)	(184.9)
Financial Results	(78.2)	(135.4)	(57.1)
Equity Equivalence	0.0	0.0	(0.0)
Income Tax	(1.5)	3.5	5.0
Net Income	153.6	143.9	(9.7)
as % of Gross Revenue	2.2%	2.1%	(0.1%)



	10	Q22	Change
Balance Sheet (R\$ millions)	IAS 17	IFRS 16	Δ 1Q22
Assets	12,222.0	15,536.8	3,314.8
Current Assets	8,484.0	8,484.0	0.0
Taxes Receivable	267.3	267.4	0.0
Non-Current Assets	3,738.0	7,052.8	3,314.8
Other Credits	40.0	39.5	(0.5)
Property, Plant and Equipment	2,004.3	5,319.5	3,315.3
Liabilities and Shareholder's Equity	12,222.0	15,536.8	3,314.8
Current Liabilities	5,171.8	5,886.7	714.9
Financial Leases	0.0	728.7	728.7
Other Accounts Payable	251.8	237.9	(13.9)
Non-Current Liabilities	2,028.5	4,855.2	2,826.7
Financial Leases	0.0	2,943.4	2,943.4
Income Tax and Social Charges Deferred	191.0	74.4	(116.6)
Shareholder's Equity	5,021.7	4,794.9	(226.7)
Income Reserves	2,267.9	2,050.9	(217.0)
Accrued Income	84.4	74.7	(9.7)
Non Controller Interest	43.6	43.5	(0.0)

	1Q22		Change
Cash Flow (R\$ millions)	IAS 17	IFRS 16	Δ 1Q22
Adjusted EBIT	220.7	263.2	42.5
NPV Adjustment	(17.7)	(17.7)	0.0
Non-Recurring Expenses	12.6	12.6	0.0
Income Tax (34%)	(73.3)	(87.7)	(14.4)
Depreciation	167.7	352.6	184.9
Rental Expenses	0.0	(227.3)	(227.3)
Others	18.1	32.5	14.4
Resources from Operations	328.1	328.1	0.0
Cash Cycle*	(433.7)	(433.7)	0.0
Other Assets (Liabilities)**	(42.2)	(42.2)	0.0
Operating Cash Flow	(147.8)	(147.8)	0.0
Investments	(172.8)	(172.8)	0.0
Free Cash Flow	(320.6)	(320.6)	0.0
M&A and other investments	(19.4)	(19.4)	0.0
Interest on equity and dividends	(0.1)	(0.1)	0.0
Net financial expenses***	(46.8)	(46.8)	0.0
Tax benefit (fin. exp., IoE, dividends)	38.4	38.4	0.0
Total Cash Flow	(348.6)	(348.6)	0.0

^{*}Includes adjustments to discounted receivables.



^{**}Includes NPV adjustments

^{***}Excludes NPV adjustments



1Q22 Results Conference Calls – May 4th, 2022

Portuguese

at 10:00 am (BRT)

English

at 12:00 pm (BRT)

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Consolidated Adjusted Income Statement (R\$ thousands)	1Q21	1Q22
Gross Revenue	5,979,508	6,972,496
Taxes, Discounts and Returns	(359,456)	(409,986)
Net Revenue	5,620,051	6,562,510
Cost of Goods Sold	(3,978,199)	(4,634,074)
Gross Profit	1,641,852	1,928,436
Operational (Expenses) Revenues Sales General and Administrative Operational Expenses	(1,060,050) (165,947) (1,225,997)	(243,103)
EBITDA	415,855	388,382
Depreciation and Amortization	(147,343)	(167,692)
Operational Earnings before Financial Results	268,513	220,690
Financial Expenses Financial Revenue Financial Expenses/Revenue	(29,544) 10,712 (18,832)	(125,002) 46,762 (78,239)
Equity Equivalence	(1,515)	44
Earnings before Income Tax and Social Charges	248,166	142,495
Income Tax and Social Charges	(70,219)	2,775
Net Income	177,947	145,270





Consolidated Income Statement (R\$ thousands)	1Q21	1Q22
Gross Revenue	5,979,508	6,972,496
Taxes, Discounts and Returns	(359,456)	(409,986)
Net Revenue	5,620,051	6,562,510
Cost of Goods Sold	(3,978,199)	(4,634,074)
Gross Profit	1,641,852	1,928,436
Operational (Expenses) Revenues		
Sales	(1,060,050)	(1,296,951)
General and Administrative	(165,947)	(243,103)
Other Operational Expenses, Net	16,427	12,607
Operational Expenses	(1,209,570)	(1,527,447)
EBITDA	432,283	400,989
Depreciation and Amortization	(147,343)	(167,692)
Depreciation and Amortization Operational Earnings before Financial Results	(147,343) 284,940	(167,692) 233,297
Operational Earnings before Financial Results	284,940	233,297
Operational Earnings before Financial Results Financial Expenses	284,940 (29,544)	233,297 (125,002)
Operational Earnings before Financial Results Financial Expenses Financial Revenue	284,940 (29,544) 10,712	233,297 (125,002) 46,762
Operational Earnings before Financial Results Financial Expenses Financial Revenue Financial Expenses/Revenue	284,940 (29,544) 10,712 (18,832)	233,297 (125,002) 46,762 (78,239)
Operational Earnings before Financial Results Financial Expenses Financial Revenue Financial Expenses/Revenue Equity Equivalence	284,940 (29,544) 10,712 (18,832) (1,515)	233,297 (125,002) 46,762 (78,239)



Assets (R\$ thousands)	1Q21	1Q22
(Ny tinousunus)		
Current Assets		
Cash and Cash Equivalents	734,434	466,154
Accounts Receivable	1,732,296	2,089,165
Inventories	4,514,392	5,324,337
Taxes Receivable	66,320	267,334
Other Accounts Receivable	230,861	260,604
Anticipated Expenses	55,416	76,399
	7,333,720	8,483,993
Non-Current Assets		
Deposit in Court	26,967	29,082
Taxes Receivable	97,508	127,773
Income Tax and Social Charges deferred	37,463	47,055
Other Credits	354,669	39,964
Investments	8,180	1,071
Property, Plant and Equipment	1,850,361	2,004,251
Intangible	1,263,430	1,488,761
	3,638,578	3,737,957
ASSETS	10,972,298	12,221,950





Liabilities and Shareholder's Equity	1Q21	1Q22
(R\$ thousands)		
Current Liabilities		
Suppliers	3,196,508	3,600,986
Loans and Financing	206,650	533,453
Salaries and Social Charges Payable	319,416	431,110
Taxes Payable	143,983	176,333
Dividend and Interest on Equity	173,828	133,780
Provision for Lawsuits	44,333	44,353
Other Accounts Payable	208,888	251,774
,	4,293,606	5,171,790
Non-Current Liabilities		
Loans and Financing	1,426,168	1,635,615
Provision for Lawsuits	68,363	49,857
Income Tax and Social Charges deferred	165,593	191,019
Other Accounts Payable	402,597	152,000
	2,062,722	2,028,491
Shareholder's Equity		
Common Stock	2,500,000	2,500,000
Capital Reserves	146,824	88,981
Revaluation Reserve	11,635	11,474
Income Reserves	1,780,379	2,267,879
Accrued Income	142,893	84,360
Equity Adjustments	(30,230)	3,261
Non Controller Interest	64,468	43,585
Additional Dividend Proposed		22,129
	4,615,970	5,021,670
LIABILITIES AND SHAREHOLDERS' EQUITY	10,972,298	12,221,950



Cash Flow	1Q21	1Q22
(R\$ thousands)	264,593	155 103
Earnings before Income Tax and Social Charges	204,555	155,102
Adjustments		
Depreciation and Amortization	147,342	167,693
Compensation plan with restricted shares, net	(1,247)	(933)
Interest over additional stock option	676	755
P,P&E and Intangible Assets residual value	8,035	6,621
Provisioned Lawsuits	62,843	8,352
Provisioned Inventory Loss	2,501	6,320
Provision for Doubtful Accounts	770	2,858
Provisioned Store Closures	(8,853)	(4,553)
Interest Expenses	13,832	51,241
Debt Issuance Costs Amortization	1,261	1,080
Equity Equivalence Result	1,515	(30)
Discount on rentals	(1,873)	(577)
	491,395	393,929
Assets and Liabilities variation		
Clients and Other Accounts Receivable	(177,633)	(381,967)
Inventories	(291,485)	(212,858)
Other Short Term Assets	(26,402)	2,384
Long Term Assets	7,650	(7,526)
Suppliers	83,581	(44,842)
Salaries and Social Charges	10,255	10,754
Taxes Payable	11,396	(54,563)
Other Liabilities	(15,759)	39,458
Rents Payable	14,735	(3,271)
Cash from Operations	107,733	(258,502)
Interest Paid	(20,298)	(29,891)
Income Tax and Social Charges Paid	(61,743)	(40,282)
Paid lawsuits	(8,473)	(11,002)
Net Cash from (invested) Operational Activities	17,219	(339,677)
Investment Activities Cash Flow		
P,P&E and Intangible Acquisitions	(133,863)	(188,236)
P,P&E Sale Payments	466	-
Acquisitions and capital contributions in investments, net	(14,274)	-
Loans granted to subsidiaries	<u> </u>	(4,000)
Net Cash from Investment Activities	(147,671)	(192,236)
Financing Activities Cash Flow		
Funding	299,056	743,251
Payments	(314,487)	(101,202)
Interest on Equity and Dividends Paid	(40)	(99)
Net Cash from Funding Activities	(15,471)	641,950
Cash and Cash Equivalents net increase	(145,923)	110,037
Control Control Control	006 5==	A=C
Cash and Cash Equivalents in the beggining of the period	880,357	356,117
Cook and Cook Equivalents in the and of the most of	704.404	466.454
Cash and Cash Equivalents in the end of the period	734,434	466,154



Asset More More/2 Dec/201 More/2 Counter of Section of Counter of Section of Counter of C	3,600,986 3,6 533,454 6 728,739 6 431,110 4 176,333 1 133,780 2,925 44,353 234,976 2 5,886,656 5,8 1,635,615 8 2,943,357 2,9 49,857 74,383 38,699 432	3,656,607 613,830 699,170 420,356 154,773 76,787 362 43,560 230,747 5,896,192 891,392 2,973,728 53,108 89,011 37,943 432
Curent cassers	533,454 6 728,739 6 431,110 4 176,333 1 133,780 2,925 44,353 234,976 2 5,886,656 5,8 1,635,615 8 2,943,357 2,9 49,857 74,383 38,699 432	613,830 699,170 420,356 154,773 76,787 362 43,560 230,747 5,896,192 891,392 2,973,728 53,108 89,011 37,943
Cash and cash equivalents	533,454 6 728,739 6 431,110 4 176,333 1 133,780 2,925 44,353 234,976 2 5,886,656 5,8 1,635,615 8 2,943,357 2,9 49,857 74,383 38,699 432	613,830 699,170 420,356 154,773 76,787 362 43,560 230,747 5,896,192 891,392 2,973,728 53,108 89,011 37,943
Trade receivables 6 1.812_4.55 1.487_2.04 2.089_1.64 1.710.057 8 orrowings 13 4.90.277 571_549 1	728,739 6 431,110 4 176,333 1 133,780 2,925 44,353 234,976 2 5,886,656 5,8 1,635,615 8 2,943,357 2,9 49,857 74,383 38,699 432	699,170 420,356 154,773 76,787 362 43,560 230,747 5,896,192 891,392 2,973,728 53,108 89,011 37,943
Recoverable taxes	431,110 4 176,333 1 133,780 2,925 44,353 234,976 2 5,886,656 5,8 1,635,615 8 2,943,357 2,9 49,857 74,383 38,699 432	420,356 154,773 76,787 362 43,560 230,747 5,896,192 891,392 2,973,728 53,108 89,011 37,943
Other current assets - 255,149 288,078 260,620 290,814 Taxes and contributions - - 169,758 151,785 Prepaid expenses - 75,448 47,976 76,397 48,359 Dividends and interest on capital income tax and social contribution income tax and social contribution - 133,780 76,787 Non-current assets - 8,052,422 7,320,330 8,484,056 7,718,724 Non-current liabilities - 224,595 219,670 Non-current assets Long-term receivables Judicial deposits 15 25,195 25,872 29,083 29,951 Borrowings 13 1,635,599 890,613 Recoverable taxes 8 112,807 120,669 127,773 132,929 Borrowings 13 1,635,599 890,613 Resoluted parties 16b - - 47,055 49,047 Provision for legal claims provision fo	176,333 1 133,780 2,925 44,353 234,976 2 5,886,656 5,8 1,635,615 8 2,943,357 2,9 49,857 74,383 38,699 432	154,773 76,787 362 43,560 230,747 5,896,192 891,392 2,973,728 53,108 89,011 37,943
Prepaid expenses - 75,448 47,996 76,399 (A) 10	133,780 2,925 44,353 234,976 2,886,656 5,886,656 1,635,615 2,943,357 2,9 49,857 74,383 38,699 432	76,787 362 43,560 230,747 5,896,192 891,392 2,973,728 53,108 89,011 37,943
Non-current assets	2,925 44,353 234,976 2,5,886,656 5,88 1,635,615 2,943,357 2,9 49,857 74,383 38,699 432	362 43,560 230,747 5,896,192 891,392 2,973,728 53,108 89,011 37,943
Provision for legal claims	44,353 234,976 5,886,656 5,8 1,635,615 2,943,357 2,9 49,857 74,383 38,699 432	43,560 230,747 5,896,192 891,392 2,973,728 53,108 89,011 37,943
Non-current assets	234,976 2 5,886,656 5,8 1,635,615 8 2,943,357 2,9 49,857 74,383 38,699 432	230,747 5,896,192 891,392 2,973,728 53,108 89,011 37,943
Non-current assets	1,635,615 8 2,943,357 2,9 49,857 74,383 38,699 432	5,896,192 891,392 2,973,728 53,108 89,011 37,943
Non-current assets	1,635,615 8 2,943,357 2,9 49,857 74,383 38,699 432	891,392 2,973,728 53,108 89,011 37,943
Long-term receivables	2,943,357 2,9 49,857 74,383 38,699 432	2,973,728 53,108 89,011 37,943
Judicial deposits 15 25,195 25,872 29,083 29,951 Borrowings 13 1,635,599 890,613 Recoverable taxes 8 112,807 120,669 127,773 132,929 Leases payable 14 2,941,320 2,972,087 Deferred income tax and social contribution 16b 7- 7- 47,055 49,047 Provision for legal claims 15 49,664 52,915 Prepaid expenses 4,914 5,189 4,913 5,189 Contribution 16b 72,939 87,519 Related parties 7- 2,548 34,936 25,595 22,227 Payables to subsidiarry's shareholder 9a 38,139 37,383 Other non-current assets 7- 530 533 8,993 571 Provisions for losses on investments 9 7- 7- Investments 9 344,403 322,840 1,059 830 Property and equipment 10a 1,997,750 1,992,728 2,004,208 1,999,020 Right-of-use lease 14 3,311,694 3,327,624 3,315,295 3,330,567 Intangible assets 16,946,573 6,933,606 6,809,324 6,816,668 6,809,324 6,816,668 7,092,567 7,120,805 7,052,736 7,056,582 1,486,251 1,480,261	2,943,357 2,9 49,857 74,383 38,699 432	2,973,728 53,108 89,011 37,943
Recoverable taxes 8 112,807 120,669 127,773 132,929 Leases payable 14 2,941,320 2,972,087 Deferred income tax and social contribution 16b - - 47,055 49,047 Provision for legal claims Deferred income tax and social 15 49,664 52,915 Prepaid expenses - 4,914 5,189 4,913 5,189 Deferred income tax and social - 16b 72,939 87,519 Related parties - 2,548 34,936 25,595 22,227 Payables to subsidiary's shareholder Payables to subsidiary	2,943,357 2,9 49,857 74,383 38,699 432	2,973,728 53,108 89,011 37,943
Deferred income tax and social contribution 16b 47,055 49,047 Provision for legal claims Deferred income tax and social Deferred income tax and social Deferred income tax and social Contribution 16b 72,939 87,519 Prepaid expenses 4,914 5,189 4,913 5,189 contribution 16b 72,939 87,519 Related parties - 2,548 34,936 25,595 22,227 Payables to subsidiary's shareholder 9a 38,139 37,383 Other non-current assets - 530 533 8,993 571 Provisions for losses on investments 9 - - 65,999 70,746 Investments 9 344,403 322,840 1,059 830 Property and equipment 10a 1,997,750 1,992,728 2,004,208 1,999,020 Right-of-use lease 14 3,311,694 3,327,624 3,315,295 3,330,567 Intangible assets 10b 1,292,726 1,290,414 1,488,762 1,486,251 6,946,573 6,933,606 6,809,324 6,816,688 7,092,567 7,120,805 7,052,736 7,056,582 - 4,803,660 4,111,263 4,803,660 4,111,263 - 4,803,660 4,111,263 4,803,660 4,111,263 - 4,803,660 4,111,263 5,915 1,480,251 1,480,251 1,480,251 5,916 1,480,251 1,480,251 5,916 1,480,251 1,480,251 5,916 1,480,251 1,480,251 5,916 1,480,251 1,480,251 5,916 1,480,251 1,480,251 5,916 1,480,251 1,480,251 5,916 1,480,251 1,480,251 5,916 1,480,251 1,480,251 5,916 1,480,251 1,480,251 5,917 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,251 1,480,251 5,918 1,480,2	49,857 74,383 38,699 432	53,108 89,011 37,943
contribution 16b - - 47,055 49,047 Provision for legal claims Deferred income tax and social Deferred income tax and social 15 49,664 52,915 Prepaid expenses 4,914 5,189 4,913 5,189 contribution 16b 72,939 87,519 Related parties - 2,548 34,936 25,595 22,227 Payables to subsidiary's shareholder 9a 38,139 37,383 Other non-current assets - 530 533 8,993 571 Provisions for legal claims occurrent in the contribution 9a 38,139 37,383 Other non-current assets - 530 533 8,993 571 Provisions for losses on investments 9 - <td>74,383 38,699 432</td> <td>89,011 37,943</td>	74,383 38,699 432	89,011 37,943
Prepaid expenses 4,914 5,189 4,913 5,189 contribution 16b 72,939 87,519 Related parties - 2,548 34,936 25,595 22,227 Payables to subsidiary's shareholder 9a 38,139 37,383 Other non-current assets - 530 533 8,993 571 Provisions for losses on investments 9 Investments 9 344,403 322,840 1,059 830 Property and equipment 10a 1,997,750 1,992,728 2,004,208 1,999,020 Right-of-use lease 14 3,311,694 3,327,624 3,315,295 3,330,567 Intangible assets 10b 1,292,726 1,290,414 1,488,762 1,486,251 6,946,573 6,933,606 6,809,324 6,816,668 7,092,567 7,120,805 7,052,736 7,056,582 Other non-current liabilities - 65,999 70,746	74,383 38,699 432	89,011 37,943
Prepaid expenses 4,914 5,189 4,913 5,189 contribution 16b 72,939 87,519 Related parties - 2,548 34,936 25,595 22,227 Payables to subsidiary's shareholder 9a 38,139 37,383 Other non-current assets - 530 533 8,993 571 Provisions for losses on investments 9 - - 65,999 70,746 Investments 9 344,403 322,840 1,059 830 Other non-current liabilities - 65,999 70,746 Property and equipment 10a 1,997,750 1,992,728 2,004,208 1,999,020 3,330,567 1 1 1,292,726 1,290,414 1,488,762 1,486,251 1 1 1,292,726 1,290,414 1,488,762 1,486,251 1 4,803,660 4,111,263	38,699 432	37,943
Related parties - 2,548 34,936 25,595 22,227 Payables to subsidiary's shareholder provisions for losses on investments 9a 38,139 37,383 Other non-current assets - 530 533 8,993 571 Provisions for losses on investments 9 -	38,699 432	37,943
Other non-current assets - 530 533 8,993 571 Provisions for losses on investments 9 - <t< td=""><td>432</td><td></td></t<>	432	
145,994 187,199 243,412 239,914 Other non-current liabilities - 65,999 70,746 Investments 9 344,403 322,840 1,059 830 Property and equipment 10a 1,997,750 1,992,728 2,004,208 1,999,020 Right-of-use lease 14 3,311,694 3,327,624 3,315,295 3,330,567 Intangible assets 10b 1,292,726 1,290,414 1,488,762 1,486,251 6,946,573 6,933,606 6,809,324 6,816,668 7,092,567 7,120,805 7,052,736 7,056,582 Other non-current liabilities - 65,999 70,746 65,999 70,746 65,999 70,746 65,999 70,746 6,999 70,746 7,992 7,992		432
Investments 9 344,403 322,840 1,059 830 Property and equipment 10a 1,997,750 1,992,728 2,004,208 1,999,020 Right-of-use lease 14 3,311,694 3,327,624 3,315,295 3,330,567 Intangible assets 10b 1,292,726 1,290,414 1,488,762 1,486,251 6,946,573 6,933,606 6,809,324 6,816,668 7,092,567 7,120,805 7,052,736 7,056,582		
Property and equipment 10a 1,997,750 1,992,728 2,004,208 1,999,020 Right-of-use lease 14 3,311,694 3,327,624 3,315,295 3,330,567 Intangible assets 10b 1,292,726 1,290,414 1,488,762 1,486,251 6,946,573 6,946,573 6,933,606 6,809,324 6,816,668 7,092,567 7,120,805 7,052,736 7,056,582	112,869 1	114,898
Right-of-use lease 14 3,311,694 3,327,624 3,315,295 3,330,567		
Infangible assets 10b 1,292,726 1,290,414 1,488,762 1,486,251 6,946,573 6,933,606 6,809,324 6,816,668 7,092,567 7,120,805 7,052,736 7,056,582 4,803,660 4,111,263		
6,946,573 6,933,606 6,809,324 6,816,668 7,092,567 7,120,805 7,052,736 7,056,582 4,803,660 4,111,263		
7,092,567 7,120,805 7,052,736 7,056,582 4,803,660 4,111,263		
Total liabilities 10,393,609 9,763,462	4,855,212 4,1	4,160,512
	10,741,868 10,0	10,056,704
Equity 18		
Attributable to owners of the Company		
Share capital - 2,500,000 2,500,000	2,500,000 2,5	2,500,000
Capital reserves - 88,981 89,914	88,981	89,914
Revenue reserves - 2,050,855 2,050,855	2,050,855 2,0	2,050,855
Proposed additional dividends - 22,129 22,129	22,129	22,129
Carrying value adjustments - 14,735 14,775	14,735	14,775
Retained earnings - <u>74,680</u>	74,680	-
4,751,380 4,677,673	4,751,380 4,6	4,677,673
Noncontrolling interests	43,544	41,129
Total equity 4,751,380 4,677,673	4,794,924 4,7	4,718,802
Total assets 15,144,989 14,441,135 15,536,792 14,775,506 Total liabilities and equity 15,144,989 14,441,135		14,775,506

Statements of income Three-month period ended March 31, 2022 All amounts in thousands of reais, except earnings per capital share



		Parent Co	mpany	Consolid	dated
	Note	Mar/22	Mar/21	Mar/22	Mar/21
Net sales revenue	19	6,164,261	5,327,201	6,562,510	5,620,051
Cost of sales	20	(4,292,458)	(3,708,390)	(4,634,073)	(3,978,199)
Gross profit		1,871,803	1,618,811	1,928,437	1,641,852
Operating (expenses) income					
Selling expenses	20	(1,364,292)	(1,135,532)	(1,388,041)	(1,148,299)
General and administrative expenses	20	(259,327)	(184,354)	(277,239)	(190,493)
Other operating income (expenses)	20	8,413	16,014	12,608	16,549
Equity in the results of subsidiaries	9	6,194	259	30	(1,515)
		(1,609,012)	(1,303,613)	(1,652,642)	(1,323,758)
Profit before finance results		262,791	315,198	275,795	318,094
Finance income (costs)					
Finance income	22	41,395	10,586	46,762	10,712
Finance costs	22	(175,872)	(81,914)	(182,123)	(83,247)
		(134,477)	(71,328)	(135,361)	(72,535)
Profit before income tax and social contribution		128,314	243,870	140,434	245,559
Income tax and social contribution					
Current	-	(2,233)	(68,569)	(9,140)	(71,183)
Deferred	-	14,559	(1,005)	12,615	1,853
	16	12,326	(69,574)	3,475	(69,330)
Profit for the year		140,640	174,296	143,909	176,229
Attributable to:					
Owners of the Company	-	-	-	140,640	174,296
Noncontrolling interests	-			3,269	1,933
		140,640	174,296	143,909	176,229
Basic earnings per share	17	0.08537	0.10565	0.08537	0.10565
Diluted earnings per share	17	0.08445	0.10481	0.08445	0.10481



Statements of comprehensive income Three-month period ended March 31, 2022 All amounts in thousands of reais, except earnings per capital share

		Parent Company		Consolidated		
	Note	Mar/22	Mar/21	Mar/22	Mar/21	
Profit for the year		140,640	174,296	143,909	176,229	
Components of comprehensive income	_					
Other comprehensive income	-	-	-	-	-	
Total comprehensive income for the year		140,640	174,296	143,909	176,229	
Attributable to:						
Owners of the Company	-	140,640	174,296	140,640	174,296	
Noncontrolling interests	-	-	-	3,269	1,933	
Total	_	140,640	174,296	143,909	176,229	

Statements of changes in equity Three-month period ended March 31, 2022 All amounts in thousands of reais



Interest on copinal for 2020 acproved at the ACM of March 7, 2021 12,000								Attributable to	owners of the C	Company						
Process				Capital ı	reserves					company	Carrying value adjustments					
Profession												, ,				
A December 1,2000 2																
Al December 31, 2020																
March 9,7007	At December 31, 2020									earnings -						
March 9,7027																
Realization for eyouthorn reserve, net of income to come to co																
Sear Desired Property Sear		-	-	-	-	-	-	-	-	-	(69,478)	-	-	(69,478)	-	(69,478)
Restricted share plane. Vestila provide service of the service of																
Restricted shares felvery of 4lia banes		-	-	-	-	(1.070)	-	-	-	42	-	(42)	-	(1.070)	-	(1.070)
Resification driver (alternative of the proposed (alternative of the propo		-	-	(1, (00)	7 444		-	-	-	-	-	-	-	(1,2/8)		(1,278)
Post For the New Post For		-	-	(1,620)			-	-	-	-	-	-	-	- 72		73
Alconomination of profit		-	-	-	/3	-	-	-	-	174 205	-	-	-			176,228
March 31 O291		_	-	-	_	-	_	-	-	174,273	-		-	174,275	1,733	170,220
March 31, 2021			_	_	_	_	_	_	_	(44 000)	_	-	_	(44 000)	_	(44,000)
Interest an capital expired Realization of revoluciation reserve, net of income tax and social contribution Restricted strate plan - Vesting period Restricted strates - delivery of 48th strate Restricted strates - delivery of 48th strates strates - deliv		2 500 000	10 191	135 293	(18 766)	20 107	178 353	1 278 952	204 844			11 635	(30 230)		64 428	4,487,166
Realization of revolucion reserve, net of income tox and social contribution 10 16.364	Al March 01, 2021	2,000,000	10,171	100,270	(10,700)	20,107	170,000	1,270,702	200,000	100,007		11,000	(66,266)	4,422,700	04,420	-,407,100
Sex and social contribution		-	-	-		-	-	-	-	586	-	-	-	586	-	586
Restricted shore plan - Vesting period Restricted shore plan - Delivery Repurchase of shores																
Restricted share plan - Delivery Respirated shares of shares Respirated shares - delivery of Aliab shares Respi		-	-	-	-	-	-	-	-	120	-	(120)	-	-	-	-
Reputchase of shares Restricted shares - delivery of 48io shares (73,228) (73,228		-	-	-	-		-	-	-	-	-	-	-	16,364	-	16,364
Resinced shares - cellery of 48io shares - cell early of 48io shares - cellery of 48io shares -		-	-	272	-	(272)	-	-	-	-	-	-	-	-	-	-
Acquisition of shores from noncontrolling interests - Healthiblt ribrough exercise of call option - 48io from socions with noncontrolling interests - Healthiblt report of the fire year of the part o		-	-	-	(73,228)	-	-	-	-	-	-	-	-		-	(73,228)
Introduction exercise of collaption — 48lo 1500 150		-	-	-	-	(47)	-	-	-	-	-	-	-	(47)	-	(47)
Formation Form													0.000	0.000	(0.4.00.4)	
Profit for the year Allocation of profit Legal reserve Legal reserve Rox incentive reser		-	-	-	-	-	-	-	-	-	-	-			(34,026)	26
All Cardin of profit		-	-	-	-	-	-	-	-		-	-	(560)		10.0//	(560)
Legal reserve		-	-	-	-	-	-	-	-	5//,639	-	-	-	5//,639	10,266	587,905
Stollutor reserve		-	-	-	-	-	37 507	-	-	(37 507)	-	-	-	-	-	-
Tax incentive reserve 91,600 91,600 10,100 10,		_	-	-	_	-	37,377	257 484	-		-	-	-	-	-	_
Interest on capital proposed —R\$ 0.124533822 per shore 0.12453822 per shore 0.1245382 per shore 0					_			237,400	91 400		_	_		_	_	
Column C									71,000	(71,000)						
Interest on capital proposed		_	_	_	_	_	_	_	_	(138 870)	_	_	_	(138 870)	_	(138,870)
Early dividends approved at the BDM of November 9, 2021 Early dividends approved at the BDM of December 3, 2021 Noncontrolling interests in the acquired interest i		-	-	_	_	_	-	_	-		183,129	_	_	-	-	(100,070)
November 9, 2021 Carry dividends approved at the BDM of Early dividends approved at the BDM of December 3, 2021 Carry dividend										(,,						
December 3, 2021 Noncontrolling interests in the acquired Noncontrolling interests Noncontroll		-	-	-	-	_	-	_	-	-	(120,000)	-	-	(120,000)	-	(120,000)
Noncontrolling interests in the acquired investment At December 31, 2021 Realization of revaluation reserve, net of income tax and social contribution Restricted share plan - Vesting period Repurchase of shares Repurchase of shares Repurchase of shares Restricted shares - delivery of 4Bio shares Restricted s	Early dividends approved at the BDM of															, ,
investment	December 3, 2021	-	-	-	-	-	-	-	-	-	(41,000)	-	-	(41,000)	-	(41,000)
At December 31, 2021 2,500,000 10,191 135,565 (91,994) 36,152 215,950 1,536,438 298,466 - 22,129 11,515 3,262 4,677,674 41,129 4,718, Realization of revaluation reserve, net of income tax and social contribution Restricted share plan - Vesting period																
Realization of revaluation reserve, net of income tax and social contribution Restricted share plan - Vesting period Restricted share plan - Delivery Restricted shares Restricted shares - Given your delivery Restricted shares - Given your delivery Restricted shares - Given your delivery of 4Bio shares Restricted shares - Given your delivery of 4Bio your del		2 500 000	10 101	125 545	(01 004)	24 152	215 050	1 524 420	200 444		22 120	11 515	2 242	A 477 47A		461
tax and social contribution 40 (40)	Al December 31, 2021	2,500,000	10,171	135,565	(71,774)	36,132	213,730	1,536,436	270,400		22,127	11,515	3,262	4,077,074	41,127	4,710,003
Restricted share plan - Vesting period	Realization of revaluation reserve, net of income															
Restricted share plan - Delivery - (5,525) 15,468 (9,943)		-	-	-	-	-	-	-	-	40	-	(40)	-	-	-	-
Repurchase of shares	Restricted share plan - Vesting period	-	-	-	-	(951)	-	-	-	-	-		-	(951)	-	(951)
Restricted shares - delivery of 4Bio shares 61 (45) 16 Adjustment in percentage of interest - 4Bio	Restricted share plan - Delivery	-	-	(5,525)	15,468	(9,943)	-	-	-	-	-	-	-	-	-	-
Adjustment in percentage of interest – 4Bio		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit for the year		-	-	-	61	(45)	-	-	-	-	-	-	-	16	-	16
Other changes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Allocation of profit		-	-	-	-	-	-	-	-	140,640	-	-	-	140,640		143,909
Interest on capital proposed (66,000) (66,000) - (66,000) - (66,000)		-	-	-	-	-	-	-	-	-	-	-	-	-	(851)	(851)
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	(66,000)	-	-	-	(66,000)	-	(66,000)
		2,500,000	10,191	130,040	(76,465)	25,214	215,950	1,536,438	298,466	74,680	22,129	11,475	3,262	4,751,379	43.547	4,794,926



		Parent Co	mpany	Consolic	lated
	Note	Mar/22	Mar/21	Mar/22	Mar/21
Cash flows from operating activities					
Profit before income tax and social contribution	-	128,314	243,870	140,434	245,559
Adjustments					
Depreciation and amortization	20	360,685	308,894	363,189	309,972
Compensation plan with restricted shares, net	-	(994)	(1,208)	(933)	(1,247)
Interest on additional stock option	-	755	676	755	676
Loss (profit) on sale/write-off of property and equipment and					
intangible assets	-	5,689	8,035	6,621	8,035
Provision for legal claims	15	8,353	19,396	8,353	62,843
Provision for inventory losses	7	6,320	2,501	6,320	2,501
(Reversal of) provision for impairment of trade receivables	6	666	639	2,858	770
(Reversal of) provision for drugstore closures	10.2	(4,553)	(8,853)	(4,553)	(8,853)
Interest expenses – borrowings	-	49,429	12,712	51,240	13,832
Interest expenses – leases	14	60,360	56,493	60,414	56,550
Amortization of transaction costs of debentures and promissory					
notes	13	1,080	1,261	1,080	1,261
Equity in the results of subsidiaries	9	(6,194)	(259)	(30)	1,515
Discounts on property rental	20	(577)	(1,873)	(577)	(1,873)
		609,333	642,284	635,171	691,541
Changes in assets and liabilities					
Trade and other receivables	-	(326,561)	(158,738)	(381,965)	(177,632)
Inventories	-	(218,876)	(277,552)	(212,858)	(291,485)
Other current assets	-	5,962	12,605	2,345	(26,406)
Long-term receivables	-	956	8,463	(7,476)	7,691
Trade payables	-	(88,462)	56,179	(44,844)	83,581
Salaries and social charges	_	8,144	9,861	10,754	10,256
Taxes and contributions	-	(60,520)	8,488	(59,554)	4,881
Other obligations	-	47,333	(3,757)	44,118	(2,412)
Rentals payable	-	(2,302)	14,046	(2,307)	14,046
Other		, ,		` ,	
Interest paid	13	(29,891)	(20,298)	(29,891)	(20,298)
Income tax and social contribution paid	-	(40,282)	(61,743)	(40,282)	(61,743)
Interest paid – leases	14	(60,360)	(56,493)	(60,414)	(56,550)
Legal claims - paid	15	(11,002)	(8,473)	(11,002)	(8,473)
Net cash provided by operating activities		(166,528)	164,872	(158,205)	166,997
Cash flows from investing activities					
Acquisition and capital contribution in investees, net of cash					
acquired	9.3	(15,430)	(14,508)	-	(14,274)
Purchases of property and equipment and intangible assets	-	(184,878)	(133,531)	(188,238)	(133,863)
Proceeds from sale or property and equipment	-	-	` 466 [°]		466
Loans granted to subsidiary	-	32,859	-	(4,000)	-
Net cash used in investing activities		(167,449)	(147,573)	(192,238)	(147,671)
Cash flows from financing activities					
Borrowings taken	13	743,175	299,056	743,252	299,056
Repayment of borrowings	13	(100,079)	(314,485)	(101,202)	(314,487)
Leases paid	-	(181,033)	(149,342)	(181,472)	(149,778)
Interest on capital and dividends paid	-	(99)	(40)	(99)	(40)
Net cash used in financing activities		461,964	(164,811)	460,479	(165,249)
Increase (decrease) in cash and cash equivalents		127,987	(147,512)	110,036	(145,923)
Cash and cash equivalents at January 1	5	316,654	855,257	356,118	880,357
Cash and cash equivalents at March 31	5	444,641	707,745	466,154	734,434
Cash and Cash equitalents at malett of	3	777,071	, ,,,,,,	700,107	, 5-1, 7-5-7

Statements of value added Three-month period ended March 31, 2022 All amounts in thousands of reais



Cost of sales and services (3,901,200) (3,385,251) (4,242,313) (3,654,602) Materials, energy, outsourced services and other Impoirment/recovery of assets (441,384) (351,888) (454,251) (358,545) Gross value added 2,124,473 1,873,353 2,175,399 1,920,710 Depreciation and amortization (350,059) (300,648) (352,557) (301,728) Net value added generated by the entity 1,774,414 1,572,705 1,822,842 1,818,882 Value added received through transfer 53,696 12,616 52,901 10,972 Equity in the results of subsidiaries 6,192 259 30 (1,515) Finance income 43,438 10,970 48,805 11,100 Other 4,066 1,387 4,066 1,387 Total value added to distribute 1,828,110 1,585,321 1,875,743 1,629,954 Distribution of value added 528,745 681,716 537,204 Personnel 664,878 528,745 681,716 537,204 Direct remuneration		Parent Co	ompany	Consoli	idated
Gross sales and services		Mar/22	Mar/21	Mar/22	Mar/21
Other income 4,445 4,263 4,445 4,263 Provision for (reversal of) impairment of trade receivables (3,093) (77) (4,995) (170) Inputs acquired from third parties (3,901,200) (3,385,251) (4,242,313) (3,654,602) Cost of sales and services (3,901,200) (3,385,251) (42,42,313) (3,654,602) Materials, energy, outsourced services and other Impairment/recovery of assets (441,384) (351,858) (454,251) (385,854) Gross value added generated by the entity 1,774,414 1,572,705 1,822,842 1,618,982 Net value added generated by the entity 1,774,414 1,572,705 1,822,842 1,618,982 Value added received through transfer 53,696 12,616 52,901 10,972 Equity in the results of subsidiaries 6,192 259 30 (1,515) Finance income 4,066 1,387 4,066 1,387 Total value added to distribute 1,828,110 1,585,321 1,875,743 1,629,954 Distribution of value added processed 6,4878 5	Revenue	6,467,057	5,610,462	6,871,963	5,933,857
Provision for (reversal of) impairment of trade receivables (3,093) (77) (4,995) (170) (17	Gross sales and services	6,465,705	5,606,276	6,872,513	5,929,764
Inputs acquired from third parties	Other income	4,445	4,263	4,445	4,263
Cost of sales and services (3,901,200) (3,385,251) (4,242,313) (3,654,602) Materials, energy, outsourced services and other Impoirment/recovery of assets -	Provision for (reversal of) impairment of trade receivables	(3,093)	(77)	(4,995)	(170)
Materials, energy, outsourced services and other Impairment/recovery of assets (441,384) (351,858) (454,251) (358,545) Gross value added 2,124,473 1,873,353 2,175,399 1,920,710 Depreciation and amortization (350,059) (300,648) (352,557) (301,728) Net value added generated by the entity 1,774,414 1,572,705 1,822,842 1,618,892 Value added received through transfer 53,696 12,616 52,901 10,972 Equity in the results of subsidiaries 6,192 259 30 (1,515) Finance income 43,438 10,970 48,805 11,000 Other 4,066 1,387 4,066 1,387 Total value added to distribute 1,828,110 1,585,321 1,875,743 1,629,954 Distribution of value added 664,878 528,745 681,716 537,204 Personnel 664,878 528,745 681,716 537,204 Direct remuneration 524,703 411,605 535,935 416,864 Benefits <t< td=""><td>Inputs acquired from third parties</td><td>(4,342,584)</td><td>(3,737,109)</td><td>(4,696,564)</td><td>(4,013,147)</td></t<>	Inputs acquired from third parties	(4,342,584)	(3,737,109)	(4,696,564)	(4,013,147)
Impairment/recovery of assets Cross value added Cross value added Cross value added Cross value added Cross value added generated by the entity Cross value added received through transfer Cross value value added received through transfer Cross value valu	Cost of sales and services	(3,901,200)	(3,385,251)	(4,242,313)	(3,654,602)
Gross value added 2,124,473 1,873,353 2,175,399 1,920,710 Depreciation and amortization (350,059) (300,648) (352,557) (301,728) Net value added generated by the entity 1,774,414 1,572,705 1,822,842 1,618,822 Value added received through transfer 53,696 12,616 52,901 10,972 Equity in the results of subsidiaries 6,192 259 30 (1,515) Finance income 43,438 10,970 48,805 11,100 Other 4,066 1,387 4,066 1,387 Total value added to distribute 1,828,110 1,585,321 1,875,743 1,629,954 Distribution of value added 528,745 681,716 537,204 Direct remuneration 524,703 411,605 535,935 416,864 Benefits 95,130 80,837 99,925 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 <t< td=""><td>Materials, energy, outsourced services and other</td><td>(441,384)</td><td>(351,858)</td><td>(454,251)</td><td>(358,545)</td></t<>	Materials, energy, outsourced services and other	(441,384)	(351,858)	(454,251)	(358,545)
Depreciation and amortization (350,059) (300,648) (352,557) (301,728) Net value added generated by the entity 1,774,414 1,572,705 1,822,842 1,618,982 Value added received through transfer 53,696 12,616 52,901 10,972 Equity in the results of subsidiciries 6,192 259 30 (1,515) Finance income 43,438 10,970 48,805 11,100 Other 4,066 1,387 4,066 1,387 Total value added to distribute 1,828,110 1,585,321 1,875,743 1,629,954 Distribution of value added 664,878 528,745 681,716 537,204 Personnel 664,878 528,745 681,716 537,204 Direct remuneration 524,703 411,605 535,935 416,864 Benefits 95,130 80,837 99,25 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601	Impairment/recovery of assets	<u> </u>	<u>-</u> _	<u>-</u>	<u> </u>
Net value added generated by the entity 1,774,414 1,572,705 1,822,842 1,618,982 Value added received through transfer 53,696 12,616 52,901 10,972 Equity in the results of subsidiaries 6,192 259 30 (1,515) Finance income 43,438 10,970 48,805 11,100 Other 4,066 1,387 4,066 1,387 Total value added to distribute 1,828,110 1,585,321 1,875,743 1,629,954 Personnel 664,878 528,745 681,716 537,204 Direct remuneration 524,703 411,605 535,935 416,864 Benefits 95,130 80,837 99,925 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 <	Gross value added	2,124,473	1,873,353	2,175,399	1,920,710
Value added received through transfer 53,696 12,616 52,901 10,972 Equity in the results of subsidiaries 6,192 259 30 (1,515) Finance income 43,438 10,970 48,805 11,100 Other 4,066 1,387 4,066 1,387 Total value added to distribute 1,828,110 1,585,321 1,875,743 1,629,954 Distribution of value added Personnel 664,878 528,745 681,716 537,204 Direct remuneration 524,703 411,605 535,935 416,864 Benefits 95,130 80,837 99,25 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480	Depreciation and amortization	(350,059)	(300,648)	(352,557)	(301,728)
Equity in the results of subsidiaries 6,192 has a control of capital and dividends 259 has a control of capital and dividends 30 has a control of capital and dividends (1,515) has a control of capital and dividends Finance income 43,438 has a control of capital and dividends 10,970 has a control of capital and dividends 1,387 has a control of capital proposed has a control of capital proposed has a control of capital interest on capital proposed has a control of capital proposed has a control of capital interests in retained earnings 6,6192 has a control of capital	Net value added generated by the entity	1,774,414	1,572,705	1,822,842	1,618,982
Finance income 43,438 10,970 48,805 11,100 Other 4,066 1,387 4,066 1,387 Total value added to distribute 1,828,110 1,585,321 1,875,743 1,629,954 Distribution of value added Personnel 664,878 528,745 681,716 537,204 Direct remuneration 524,703 411,605 535,935 416,864 Benefits 95,130 80,837 99,925 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Ren	Value added received through transfer	53,696	12,616	52,901	10,972
Other 4,066 1,387 4,066 1,387 Total value added to distribute 1,828,110 1,585,321 1,875,743 1,629,954 Distribution of value added Personnel 664,878 528,745 681,716 537,204 Direct remuneration 524,703 411,605 535,935 416,864 Benefits 95,130 80,837 99,925 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 1	Equity in the results of subsidiaries	6,192	259	30	(1,515)
Total value added to distribute 1,828,110 1,585,321 1,875,743 1,629,954 Distribution of value added Personnel 664,878 528,745 681,716 537,204 Direct remuneration 524,703 411,605 535,935 416,864 Benefits 95,130 80,837 99,925 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 </td <td>Finance income</td> <td>43,438</td> <td>10,970</td> <td>48,805</td> <td>11,100</td>	Finance income	43,438	10,970	48,805	11,100
Distribution of value added 664,878 528,745 681,716 537,204 Direct remuneration 524,703 411,605 535,935 416,864 Benefits 95,130 80,837 99,925 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital earnings for the year - 130,296 - 130,296 Dividends and interest on capital pr	Other	4,066	1,387	4,066	1,387
Personnel 664,878 528,745 681,716 537,204 Direct remuneration 524,703 411,605 535,935 416,864 Benefits 95,130 80,837 99,925 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,337 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed	Total value added to distribute	1,828,110	1,585,321	1,875,743	1,629,954
Direct remuneration 524,703 411,605 535,935 416,864 Benefits 95,130 80,837 99,925 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retaine	Distribution of value added				
Benefits 95,130 80,837 99,925 83,614 Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings	Personnel	664,878	528,745	681,716	537,204
Unemployment compensation fund 45,045 36,303 45,856 36,726 Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - 3,214 1,932	Direct remuneration	524,703	411,605	535,935	416,864
Taxes and contributions 797,938 766,346 818,601 798,939 Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - 3,214 1,932	Benefits	95,130	80,837	99,925	83,614
Federal 153,390 213,016 166,059 214,888 State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - 3,214 1,932	Unemployment compensation fund	45,045	36,303	45,856	36,726
State 634,357 542,938 642,231 573,571 Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - 3,214 1,932	Taxes and contributions	797,938	766,346	818,601	798,939
Municipal 10,191 10,392 10,311 10,480 Providers of capital 224,654 115,934 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - 3,214 1,932	Federal	153,390	213,016	166,059	214,888
Providers of capital 224,654 115,734 231,449 117,583 Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - - 3,214 1,932	State	634,357	542,938	642,231	573,571
Interest 175,754 81,662 181,960 82,915 Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - - 3,214 1,932	Municipal	10,191	10,392	10,311	10,480
Rentals 48,900 34272 49,489 34,668 Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - - 3,214 1,932	Providers of capital	224,654	115,934	231,449	117,583
Interest on capital and dividends 140,640 174,296 143,977 176,228 Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - - 3,214 1,932	Interest	175,754	81,662	181,960	82,915
Interest on capital 66,000 44,000 66,000 44,000 Retained earnings for the year - 130,296 - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - - 3,214 1,932	Rentals	48,900	34272	49,489	34,668
Retained earnings for the year - 130,296 Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - 3,214 1,932	Interest on capital and dividends	140,640	174,296	143,977	176,228
Dividends and interest on capital proposed 74,640 - 74,763 - Noncontrolling interests in retained earnings - 3,214 1,932		66,000	44,000	66,000	44,000
Noncontrolling interests in retained earnings - 3,214 1,932	Retained earnings for the year	-	130,296	-	130,296
		74,640	-	•	-
Value added distributed and retained 1,828,110 1,585,321 1,875,743 1,629,954	Noncontrolling interests in retained earnings	<u> </u>		3,214	
	Value added distributed and retained	1,828,110	1,585,321	1,875,743	1,629,954

(All amounts in thousands of reais unless otherwise stated)



Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

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1. Operations

Raia Drogasil S.A. ("Company", "Raia Drogasil", "RD" or "Parent Company") is a publicly-held company with its headquarters at Av. Corifeu de Azevedo Marques, 3.097, São Paulo – SP, listed on the Novo Mercado ("New Market") listing segment of B3 S.A. - Brasil, Bolsa, Balcão, under ticker RADL3.

Raia Drogasil S.A. and its subsidiaries (together "Consolidated" or "Group") are mainly engaged in the retail sale of medicines, perfumery, personal care and beauty products, cosmetics and dermocosmetics and specialty medicines. The Group conducts its sales through 2,530 drugstores (2,490 drugstores - Dec/21), distributed in 26 Brazilian states and the Federal District (26 states and the Federal District - Dec/21), as presented below:

	Consolida	łed
State	Mar/22	Dec/21
Southeast region	1,533	1,526
São Paulo	1,122	1,120
Minas Gerais	189	189
Rio de Janeiro	169	166
Espírito Santo	53	51
Northeast region	356	348
Pernambuco	87	86
Bahia	84	84
Ceará	61	58
Maranhão	29	26
Sergipe	23	22
Alagoas	20	20
Paraíba	19	19
Rio Grande do Norte	17	17
Piauí	16	16
South region	298	287
Paraná	138	137
Rio Grande do Sul	86	78
Santa Catarina	74	72
Midwest region	254	245
Goiás	99	98
Distrito Federal	81	80
Mato Grosso	40	34
Mato Grosso do Sul	34	33
North region	89	84
Pará	44	43
Tocantins	14	14
Amazonas	14	13
Rondônia	11	10
Amapá	3	2
Acre	1	1
Roraima	2	1
Total	2,530	2,490

Raia Drogasil's drugstores, as well as the Group's e-commerce demands, are supplied by eleven distribution centers located in nine states: São Paulo, Rio de Janeiro, Minas Gerais, Paraná, Goiás, Pernambuco, Bahia, Ceará and Rio Grande do Sul.

4Bio Medicamentos S.A. ("4Bio") markets special medicines through telesales and the delivery is made directly to the customer's location or through its four call centers in the states of São Paulo, Tocantins and Pernambuco.







(All amounts in thousands of reais unless otherwise stated)

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Vitat Serviços em Saúde Ltda. ("Vitat") has as objective to integrate our Health Platform, both with the development of digital platforms for the promotion of healthy habits that promote health food and physical activities through nutritional programs, training plans and access to professionals such as Nutritionists, Psychologists and Physical Educators, such as through the development of activities to support health management, nursing activities, diagnostic and therapeutic complementation services, other professional, scientific and technical activities, clinical laboratories, activities of health area professionals and activities of care for human health.

RD Ventures Fundo de Investimento em Participações – Multiestratégia ("FIP RD Ventures") is an exclusive fund created as a platform that seeks to invest in businesses that contribute to the Company's growth strategy and accelerate the journey of digitalization in health.

Dr. Cuco Desenvolvimento de Software Ltda. ("Dr. Cuco") is a digital care platform focused on adherence to treatment.

Hereinafter, the four entities mentioned above will be collectively referred to as "Subsidiaries".

2. Presentation of quarterly information

In conformity with Rule 505/2006 issued by the CVM, authorization to issue this interim financial information (ITR) was granted by the Company's Board of Directors on May 3, 2022.

The interim financial information is presented in thousands of Brazilian reais (R\$), which is the Group's functional and presentation currency.

The individual and consolidated interim financial information for the period ended March 31, 2022 has been prepared in accordance with the accounting practices adopted in Brazil, including the rules issued by the Brazilian Securities Commission (CVM), the Brazilian General Technical Accounting Standards (NBC TG) and the pronouncements issued by the Brazilian Accounting Pronouncements Committee (CPC), and are in conformity with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB), and provide all the significant information related solely to the interim financial information, which is consistent with the information used by management. The Group adopted all standards, revised standards and interpretations issued by the IFRS and CPC that were effective as at March 31, 2022.

The individual interim financial information is disclosed together with the consolidated interim financial information, which includes the interim financial information of the Company and its subsidiaries 4Bio, Vitat, Dr. Cuco, RD Ads and FIP RD Ventures and has been prepared in accordance with consolidation practices and applicable legal provisions.

The accounting practices adopted by the subsidiaries were applied uniformly and consistently with those adopted by the Company. Where applicable, all transactions, balances, income and expenses between the subsidiaries and the Company are fully eliminated in the consolidated interim financial information.

The interim financial information includes accounting estimates and requires management to exercise its judgment in the process of applying the Company's accounting policies regarding provision for inventory losses, provision for expected credit losses, appreciation of financial instruments, realization periods of recoverable taxes, the amortization and depreciation periods for property and equipment and intangible assets, estimate of impairment of intangible assets with indefinite useful life, provision for legal claims, fair value measurement of financial liabilities, determination of provision for taxes, recognition of revenues from commercial agreements, among others. The significant estimates and judgments are disclosed in Note 4(v) to the financial statements for the year ended December 31, 2021.

The presentation of the individual and consolidated statements of value added is required by the Brazilian corporate legislation and the accounting practices adopted in Brazil for listed companies, while it is not required by IFRS. Therefore, under the IFRS, the presentation of such statements is considered supplementary information, and not part of the set of the interim financial information.







(All amounts in thousands of reais unless otherwise stated)



Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

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Impacts of Covid-19 pandemic

In compliance with CVM Circular Letter SNC/SEP 03/2020, in view of the current scenario in Brazil due to the Covid-19 pandemic, the Company assessed the provision for expected credit losses, taking into consideration all facts and circumstances, in order to verify whether in fact there was a significant increase in credit risk or any temporary liquidity restriction.

The Company adopted the assessment of trade receivables at March 31, 2022 as the calculation basis. On this date, the Company's receivables with respect to total accumulated sales were represented by: (i) Cards (83.6%), (ii) Cash (10.8%) and others (5.68%).

Trade receivables at March 31, 2022 are presented below:

Trade receivables	Mar/22	%
Credit / debit cards	1,741,696	96.1
Popular Pharmacy	35,629	2.0
Agreements with companies – Univers	18,897	1.1
Medicine Benefit Program – PBM	15,542	0.9
Trade receivables – Checks (cash/post-dated)	727	0.0
Trade receivables – Apps/Marketplace	891	0.0
Trade receivables - Manipulaê	2	0.0
Expected credit losses	(929)	(0.1)
Total	1,812,455	100.0

Regarding trade receivables items with greater representation, it is worth emphasizing that: (i) Credit / debit cards (96.1%) are concentrated on card administrators (Getnet, Cielo and Rede), where, of this amount, the Company should receive 65.3% in April, and the remaining amount is substantially scheduled to be received in May and June 2022; and (ii) for the Popular Pharmacy Program (2.0%), there are no indicators that would justify any adjustment to the provision in Management's understanding.

Accordingly, Management assessed and concluded that there was no significant increase in credit risk regarding Trade Receivables that could justify any adjustment to the provision for expected credit losses, as well as the need for any additional disclosure, at this time, regarding the impact of the Covid-19 pandemic on the Company's receivables.

In Management's assessment, there was no significant impact on sales indicating structural problems that could impact the accounting estimates with respect to: recoverability of financial assets (cash and cash equivalents, financial investments), realization of inventories, realization of deferred taxes, provisions for employee benefits, recoverability of indirect taxes, covenants, renegotiation of lease agreements, revaluation of assets, e-commerce revenue and taxes on profit.

During the current quarter, 52 drugstores were opened and 12 drugstores were closed until March 31, 2022 (40 drugstores were opened and 20 drugstores were closed in the first quarter of 2021). All drugstore closures were carried out to optimize our drugstore portfolio, with positive expectations of return. The Covid-19 pandemic had no significant impact on the Company's expansion plan.

In accordance with CVM Ruling 859/2020, which addresses amendments to NBC TG 06 (R3) - Leases, Covid-19-related rent concessions - the Company has assessed that the benefits arising from lease discounts obtained on some properties are specific events and have not resulted in changes in the terms of lease agreements (Note 20).





(All amounts in thousands of reais unless otherwise stated)

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3. New accounting procedures, amendments to and interpretations of standards

New accounting procedures

There are no accounting standards, guidance or pronouncements that became effective for the first time as from the year beginning on January 1, 2022 with significant impact on the interim financial information. The Group has not early adopted any standards, interpretations or amendments that have been issued but are not yet effective.

4. Significant accounting practices

The accounting practices adopted in the preparation of this interim financial information were consistently applied in the current period and are consistent with those disclosed in Note 4 and, when related to significant accounting balances, are detailed in the notes to the financial statements for the year ended December 31, 2021, disclosed on February 22, 2022.

5. Cash and cash equivalents

Balance breakdown

	Parent Co	Consolidated		
Cash and cash equivalents items	Mar/22	Dec/21	Mar/22	Dec/21
Cash and banks	139,632	138,189	140,847	141,132
Debentures held under repurchase agreements(i)	133,471	118,905	144,551	137,069
Automatic investments ⁽ⁱⁱ⁾	15,234	56,347	22,852	63,857
Bank Deposit Certificates - CDB(iii)	156,304	3,213	156,585	7,924
Investment fund ^(iv)	<u> </u>		1,319	6,136
Total	444,641	316,654	466,154	356,118

- (i) Refers to a fixed income investment with income linked to the variation of the Interbank Deposit Certificate CDI, backed by publicly offered debentures, with commitment of repurchase by the Bank and resale by the Group, according to the conditions previously established in which financial institutions that negotiated these securities guarantee credit risk, of low risk to the Group, immediate liquidity and without loss of income.
- (ii) Refers to a short-term fixed income fund with short-term investments and automatic redemptions.
- (iii) Investments in bank deposit certificate have daily liquidity and grace period of 30 days.
- (iv) The balance held by RD Ventures in a short-term investment fund refers to investments made in 100% of government securities with immediate liquidity.

The financial investments are distributed at the banks Banco do Brasil, Banrisul, Bradesco, Caixa Econômica, Daycoval, Itaú, Safra, and Santander.

The Group's exposure to interest rate risks on financial investments is disclosed in Note 23 a.

6. Trade receivables











(All amounts in thousands of reais unless otherwise stated)



Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

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Balance breakdown

	Parent C	ompany	Consolidated		
Trade receivables items	Mar/22	Dec/21	Mar/22	Dec/21	
Trade receivables	1,829,490	1,498,665	2,115,208	1,727,115	
(-) Expected credit losses	(929)	(1,11 <i>7</i>)	(6,802)	(5,045)	
(-) Adjustment to present value	(16,106)	(10,344)	(19,242)	(12,013)	
<u>Total</u>	1,812,455	1,487,204	2,089,164	1,710,057	

The aging of trade receivables is presented below:

	Parent C	ompany	Consol	idated	
Maturities	Mar/22	Dec/21	Mar/22	Dec/21	
Not yet due	1,826,231	1,494,586	2,093,358	1,702,961	
Overdue:					
Between 1 and 30 days	1,855	2,234	6,710	9,628	
Between 31 and 60 days	614	793	3,130	3,576	
Between 61 and 90 days	579	110	1,942	2,515	
Between 91 and 180 days	211	942	4,267	5,435	
Between 181 and 360 days	-	-	5,801	3,000	
(-) Expected credit losses	(929)	(1,11 <i>7</i>)	(6,802)	(5,045)	
(-) Adjustment to present value	(16,106)	(10,344)	(19,242)	(12,013)	
<u>Total</u>	1,812,455	1,487,204	2,089,164	1,710,057	

Days sales outstanding, represented by credit and debit cards and partnerships with companies and the Government, are approximately 40 days (35 days in Dec/2021), term that is considered part of the normal conditions inherent in the Group's operations. A substantial portion of the amounts overdue for more than 31 days is represented by collection through special plans and Medicine Benefit Programs - PBMs.

The changes in expected credit losses are presented below:

Changes in expected losses	Parent Company	Consolidated	
At January 1, 2021	(646)	(2,069)	
Additions	(1,067)	(1,945)	
Reversals	428	1,175	
Losses	562	601	
At March 31, 2021	(723)	(2,238)	
Additions	(5,518)	(11,988)	
Reversals	1,667	5,026	
Losses	3,457	4,155	
At December 31, 2021	(1,117)	(5,045)	
Additions	(2,615)	(6,144)	
Reversals	1,949	3,286	
Losses	854	1,101	
At March 31, 2022	(929)	(6,802)	

Trade receivables are classified as financial assets at amortized cost and are therefore measured as described in Note 24.1 – Impairment to the financial statements for the year ended December 31, 2021, disclosed on February 22, 2022.





(All amounts in thousands of reais unless otherwise stated)

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7. Inventories

Balance breakdown

	Parent C	Parent Company		Consolidated	
Inventory items	Mar/22	Dec/21	Mar/22	Dec/21	
Goods for resale	5,255,437	5,031,442	5,377,591	5,159,810	
Consumables	14,125	15,308	14,125	15,308	
(-) Provision for inventory losses	(38,934)	(32,614)	(38,934)	(32,614)	
(-) Adjustment to present value	(28,051)	(24,115)	(28,445)	(24,705)	
Total inventory	5,202,577	4,990,021	5,324,337	5,117,799	

Changes in the provision for expected losses on goods are as follows:

Changes in expected losses on goods	Parent Company	Consolidated	
At January 1, 2021	(28,196)	(28,196)	
Additions	(4,474)	(4,474)	
Write-offs	1,973	1,973	
At March 31, 2021	(30,697)	(30,697)	
Additions	(4,905)	(4,905)	
Write-offs	2,988	2,988	
At December 31, 2021	(32,614)	(32,614)	
Additions	(7,315)	(7,315)	
Write-offs	995	995	
At March 31, 2022	(38,934)	(38,934)	

For the three-month period ended March 31, 2022, cost of goods sold recognized in the statement of income was R\$ 4,290,310, Note 20, (R\$ 3,708,391 – March 31, 2021) for the Parent Company and R\$ 4,627,620 (R\$ 3,978,199 - March 31, 2021) for the Consolidated accounts, including the amount of the write-offs of goods inventories recognized as losses for the period amounting to R\$ 41,459 (R\$ 40,716 - March 31, 2021) for the Parent Company and R\$ 41,704 (R\$ 41,087 - March 31, 2021) for the Consolidated accounts.

The effect of the recognition, reversal or write-off of the provision for inventory losses is included in cost of sales in the statement of income.

8. Recoverable taxes

		Parent Company		Consolidated	
Recoverable taxes items	Mar/22	Dec/21	Mar/22	Dec/21	
Taxes on profit recoverable					
Withholding Income Tax (IRRF)	4,941	3,633	5,192	4,012	
Corporate Income Tax (IRPJ) (i)	84,763	64,605	93,450	73,046	
Social Contribution on Net Profit (CSLL) (i)	41,536	21,537	44,578	24,479	
Subtotal	131,240	89,775	143,220	101,537	
Other recoverable taxes					
Value Added Tax on Sales and Services (ICMS) – credit balance (ii)	64,931	54,479	70,389	57,455	
ICMS – Refund of ICMS withheld in advance (ii)	29,474	21,014	29,474	21,014	
ICMS on acquisitions of fixed assets	93,698	96,306	93,698	96,306	
Social Integration Program (PIS) (iii)	9,688	8,592	10,334	9,240	
Social Contribution on Revenue (COFINS) (iii)	45,367	40,319	47,454	42,568	
Social Investment Fund (FINSOCIAL) - 1982 - securities issued to cover					
court-ordered debts	561	561	561	561	
National Institute of Social Security (INSS)			25	25	
Subtotal	243,719	221,271	251,935	227,169	
Total	374,959	311,046	395,155	328,706	
Current assets	262,152	190,377	267,382	195,777	
Non-current assets	112,807	120,669	127,773	132,929	







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(All amounts in thousands of reais unless otherwise stated)



(i) The Company reviewed IRPJ/CSLL calculations from the past five years, specifically addressing the treatment of profit sharing (PLR) payments to its statutory directors, it was identified an addition to the calculation basis of these taxes greater than the amount due. The greater than due amount added to the calculation basis was identified after a reconciliation of profit and loss accounts that highlight the amount effectively expended.

(ii) The ICMS credits amounting to R\$ 64,931 and R\$ 29,474 (R\$ 54,479 and R\$ 21,014 - Dec/21) for the Parent Company and R\$ 70,389 and R\$ 29,474 (R\$ 57,455 and R\$ 21,014 - Dec/21) for the Consolidated accounts are the result of applying different ICMS rates and of refunds of ICMS-ST (the Substitute Taxpayer Regime) on goods receiving and shipping operations carried out by the Company's distribution centers in the states of Pernambuco, São Paulo, Paraná and Rio Grande do Sul in order to supply their branches located in other Brazilian states. In addition, the refund of ICMS ST was requested for the branches in the State of Mato do Grosso do Sul due to the presumed calculation basis higher than the price charged to the final consumer. The respective tax credits have been progressively consumed in the last months, mainly due to goods that are not under the substitute taxpayer regime.

(iii) Credit coming from Onofre related to the exclusion of PIS and COFINS from the ICMS tax basis from March 2012 to July 2019, in the amount of R\$ 2,128 for PIS and R\$ 9,800 for COFINS (Note 21).

Final and unappealable - Exclusion of ICMS from the PIS and COFINS calculation basis - Ordinary proceeding distributed by Drogasil S.A. in April 1986

On March 15, 2017, the Federal Supreme Court (STF) concluded the judgment on the merits of Appeal to Supreme Court No. 574,706, with general repercussion effects, thereby entitling taxpayers to the right of excluding ICMS from the PIS and COFINS tax basis.

On May 13, 2021, the Federal Supreme Court (STF) partially accepted the appeals for clarification filed by the Federal Government, determining that the ICMS amount to be excluded from the PIS and COFINS calculation basis is the one separately stated on the invoice, but the matter should only be effective beginning March 15, 2017, date of the judgment on the merits of RE 574,706/PR, except for the lawsuits and administrative proceedings filed until said date (session held by videoconference - Resolution No. 672/2020/STF). Once the ICMS amount separately stated on the invoice was considered as the calculation criteria, the Company recorded the additional amount of R\$ 58,044 in the non-recurring result in May 2021, of which R\$ 42,025 refers to the principal amount and R\$ 16,019 to the monetary adjustment. In March 24, 2022, the Company recognized the amount in the non-recurring result of R\$ 11,928, related to the succeeded company Drogaria Onofre Ltda., the principal amount of which is R\$ 8,557 and the monetary adjustment is R\$ 3,371.

Levy of IRPJ and CSLL on amounts related to the SELIC rate

On September 24, 2021, the Federal Superior Court - STF unanimously ruled the non-levy of IRPJ and CSLL on the amounts related to the SELIC rate, received by the taxpayer due to the repetition of tax overdue. On September 22, 2021, the Company filed a writ of mandamus seeking recognition of the right to non-levy of IRPJ and CSLL on amounts arising from monetary adjustment and default interest, including SELIC, calculated on tax credits due to repetition of tax overdue payments, concentrated in the processes mentioned in the item above, whose estimated and unrecorded amount is R\$ 3,913 in the Parent Company and R\$ 4,705 in the Consolidated. The Company is awaiting the final and unappealable decision of its process for effective tax offsetting of the amounts due.

Expected realization of credits

The expected realization of amounts classified in current and non-current assets is as follows:

	Parent Co	Parent Company		Consolidated	
Expected realization	Mar/22	Dec/21	Mar/22	Dec/21	
In the next 12 months	262,152	190,377	267,382	195,777	
Between 13 and 24 months	39,995	46,137	44,228	49,470	
Between 25 and 36 months	24,084	24,657	28,262	27,960	
Between 37 and 48 months	24,084	24,657	28,262	27,960	
Between 49 and 60 months	24,644	25,218	27,021	27,539	
Total	374,959	311,046	395,155	328,706	









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Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

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9. Investments

9.1. Business combinations and goodwill

(a) Business combination – 4Bio Medicamentos S.A.

(All amounts in thousands of reais unless otherwise stated)

In 2015, the Company acquired a 55% equity interest in 4Bio Medicamentos S.A. ("4Bio") and obtained its control on October 1, 2015.

The agreement establishes the granting of call and put options for all the remaining shares, corresponding to 45% of the total, which continued to be held by the founding shareholder. On September 24, 2019, the Company and the Equity Investment Fund Kona ("Kona"), holder of the shares of the founding shareholder, as agreed, signed an amendment to the original purchase and sale agreement changing the period of exercise of the call options held by the Company and of the put options held by Kona, related to the remaining 45% of 4Bio, adopting the following criterion: (i) 1st call and put options of shares, equivalent to 30% of the capital, will be exercisable between January 1, 2021 and June 30, 2021, having as reference the average of adjusted EBITDAs of 4Bio for the years ended December 31, 2018, 2019 and 2020; (ii) 2nd call and put options of shares, equivalent to 15% of the capital, will be exercisable between January 1, 2024 and June 30, 2024, having as reference the average of adjusted EBITDAs of 4Bio for the year ended December 31, 2021 and years ending December 31, 2022 and 2023. It was also established that Mr. André Kina will continue as CEO of 4Bio at least until the end of 2023.

On April 22, 2021, Kona submitted to the Company the Notice of Exercise of the First Put Option of shares equivalent to 30% of the capital of subsidiary 4Bio. The shares were transferred on May 13, 2021, upon the payment of R\$ 11,884. After the exercise of the first call option, the Company became the holder of 85% of the capital of 4Bio Medicamentos S.A.

The fair value of the financial liability referring to the additional stock options recorded in the Parent Company and Consolidated, of R\$ 38,139 (R\$ 37,383 - Dec/21), in the account of Payables to subsidiary's shareholder, is classified as Level 3 in the fair value hierarchy. The main fair value measurements have as reference: (i) a discount rate of 12.57% in March 2022 (12.57% - Dec/21), (ii) an average growth rate of EBITDA of 18.08% in March 2022 (18.08% - Dec/21), considering the average of the EBITDAs projected for 2022 to 2024 and the multiple provided for in contract.

The goodwill arising on acquisition of R\$ 12,907 (R\$ 12,907 - Dec/21) for the Parent Company and R\$ 25,563 (R\$ 25,563 -Dec/21) for the Consolidated accounts represents the future economic benefits expected from the business combination.

(b) Business combination – Vitat Serviços em Saúde Ltda. (former "Tech.fit")

On February 18, 2021, the Company announced to its shareholders and to the market in general that it entered into an Agreement for the acquisition of 100% of the equity interest in B2U Editora S.A. ("Tech.fit").

Tech.fit is a Brazilian start-up with years of experience in developing digital platforms for the promotion of healthy habits. Its platform includes apps such as Tecnonutri, Dieta e Saúde, Workout and Cuidaí, which promote healthy eating habits and physical activities through nutritional programs, training plans and access to professionals such as nutritionists, psychologists and physical educators.

On March 5, 2021, the Company received the final approval by the Administrative Council for Economic Defense (CADE) and, upon compliance with the remaining conditions precedent established in the Agreement, on April 1, 2021, the Company entered into the Closing Term and made the payments set forth in the Agreement, taking over control of Tech.fit.

On May 4, 2021, the Company changed the name of the subsidiary to Vitat Serviços em Saúde Ltda. ("Vitat"), converted the subsidiary into a privately-held limited company, also adopting the trade name "Vitat", and included in its corporate purpose: health management support activities, nursing activities, diagnostic and therapeutic complementary services, other professional, scientific, and technical activities, clinical laboratories, activities of health care professionals and human health care activities, with the purpose of accelerating the development of our Health Platform, offering customers health promotion, prevention, customized journeys and contents.





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(All amounts in thousands of reais unless otherwise stated)

The Company adopted the balance sheet as at March 31, 2021 as the opening balance sheet for purposes of allocating the effects of the acquisition. In compliance with NBC-TG 15 - Business Combinations, RD completed the fair value measurement of the net assets. The following table summarizes the consideration paid and the fair values of assets acquired and liabilities assumed recognized at the acquisition date.

Assets	03/31/21	Liabilities	03/31/21	
Cash and cash equivalents	13,275	Trade notes payable	389	
Trade notes receivable	2,635	Social security and labor obligations	599	
Recoverable taxes	32	Tax obligations	140	
Other credits	274	Other obligations	2,130	
Property and equipment, net	228	Liabilities	3,258	
Intangible assets, net	1,106	Equity	14,292	
Total assets	17,550	Total liabilities and equity	17,550	

Allocation of the price of the consideration transferred:

	Parent Company
Purchase price	58,072
Equity	14,292
Trademarks (included in intangible assets)	2,394
Platform (included in intangible assets)	16,500
Non-compete agreement (included in intangible assets)	4,000
Adjusted equity	37,186
Goodwill based on expected future profitability	20,886
	58,072

The goodwill arising from the acquisition of R\$ 20,886 represents the future economic benefits expected from the business combination. If new information obtained within one year from the acquisition date, on the facts and circumstances that existed on the date of the acquisition, indicate adjustments to the amounts mentioned above, or any additional provision that existed on that date, the acquisition recorded may be reviewed.

On November 8, 2021, the Company made a capital increase in Vitat in the total amount of R\$ 25,000, which was paid in two installments, the first of which in the amount of R\$ 10,000 subscribed and paid up on November 12, 2021 and the second one in the amount of R\$ 15,000, fully subscribed and paid up on February 3, 2022.

(c) Business combination – Dr. Cuco Desenvolvimento de Software Ltda.

On August 6, 2021, the Company entered into an agreement for the acquisition of a 100% interest in the company Dr. Cuco Desenvolvimento de Software Ltda. ("Dr. Cuco" or "Cuco Heath") for R\$ 15,000.

Cuco Health, founded in 2016, is pioneer in the development of a digital care platform focused on adherence to treatment. The low adherence to treatment is considered one of the main health problems all over the world, especially regarding asymptomatic chronic diseases. RD believes that the technology and expertise developed by Cuco Health will be fundamental to support its customers so that they can fully adhere to the treatment prescribed by their doctors.

On September 17, 2021, the transaction was definitely approved by the Administrative Council for Economic Defense -CADE and, on November 18, 2021, the acquisition was approved at the General Meeting, in accordance with Article 256 of Law 6,404/76.

The Company adopted the balance sheet as at November 19, 2021 as the opening balance sheet for purposes of allocating the effects of the acquisition. A study was prepared by an independent expert, using as a basis the financial statements of Dr. Cuco at the acquisition date to determine the purchase price allocation for purposes of goodwill allocation. The following table summarizes the consideration paid and the fair values of assets acquired and liabilities



Total assets

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(All amounts in thousands of reais unless otherwise stated)

assumed recognized at the acquisition date.

Assets	11/19/21	Liabilities	11/19/21
Cash and cash equivalents	305	Trade notes payable	101
Trade notes receivable	480	Tax, social security and labor obligations	18
Recoverable taxes	30	Borrowings	589
Other credits	105	Other obligations	5
Property and equipment, net	33	Liabilities	713
Intangible assets, net	71	Equity	311

1,024

Total liabilities and equity

Allocation of the price of the consideration transferred:

	Parent Company
Purchase price	15,000
Equity	311
Trademarks (included in intangible assets)	2,203
Platform (included in intangible assets)	1,990
Adjusted equity	4,504
Goodwill based on expected future profitability	10,496
	15,000

The goodwill arising from the acquisition of R\$ 10,496 represents the future economic benefits expected from the business combination.

On December 7, 2021, the Company made a capital increase in Dr. Cuco in the amount of R\$ 400.

(d) Business combination – Healthbit Performasys Tecnologia Inteligência S.A. (Via RD Ventures)

On March 9, 2021, the subsidiary RD Ventures acquired a 50.75% equity interest in Healthbit Performasys Tecnologia Inteligência S.A. ("Healthbit") for R\$ 7,765, with a call option for all of the remaining shares as of 2026.

Healthbit is a technology startup focused on big data as a solution to reduce health claims in large companies and to promote health and disease prevention for its employees through the development of new technologies. Founded five years ago, Healthbit reached more than one million lives assisted in 2020 among its nearly one hundred and forty corporate customers.

The Company adopted the balance sheet as at February 28, 2021 as the opening balance sheet for purposes of allocating the effects of the acquisition. The following table summarizes the consideration paid and the fair values of assets acquired and liabilities assumed recognized at the acquisition date:

Assets	02/28/21	Liabilities	02/28/21
Cash and cash equivalents	731	Trade payables	26
Trade receivables	869	Tax, social security and labor obligations	763
Recoverable taxes	64	Borrowings	142
Other credits	211	Other obligations	124
Property and equipment, net	117	Liabilities	1,055
	-	Equity	937
Total assets	1,992	Total liabilities and equity	1,992







Estimated allocation of the price of the consideration transferred:

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(All amounts in thousands of reais unless otherwise stated)

	FIP RD Ventures
Purchase price	7,765
Adjustment to purchase price	332
Total purchase price	8,097
Equity	937
Portion acquired (50.75%)	476
Customer relationships (included in intangible assets)	809
Platform (included in intangible assets)	833
Non-compete agreement (included in intangible assets)	363
Adjusted equity	2,481
Goodwill	5,616
	8,097

(e) Business combination – Amplisoftware Tecnologia Ltda. (Via RD Ventures)

On December 22, 2021, the Company concluded the acquisition of 100% of the equity interest in Amplisoftware Tecnologia Ltda. ("Amplimed"), through the subsidiary RD Ventures, for R\$ 90,000 (equivalent to R\$ 50,000 of "Base Price", plus R\$ 40,000 equivalent to 1,648,233 shares of RD "Phantom shares"), of which R\$ 50,000 paid in cash and R\$ 40,000 retained for purposes of obligations and purchase price adjustment.

Amplimed is a healthtech leader in medical record software, which offers a complete solution for managina clinics and offices, including electronic medical records, telemedicine platform, electronic prescription, exam request, appointment scheduling, financial management and billing. The Amplimed platform performs around 700,000 monthly appointments and connects offices with more than nine million patients. It also connects and integrates healthcare providers, clinical analysis laboratories, imaging clinics and hospitals to allow healthcare professionals to have an integrated view of patient data, contributing to the integration and digitization of the healthcare ecosystem in Brazil. The Amplimed platform will allow the structuring of health data from the entire RD ecosystem, connecting the offices and clinics to the Vitat health services marketplace and allowing our more than forty million customers to schedule appointments in person or via teleservice through the platform, thus directing new patients and generating additional consultations for physicians using the Amplimed platform.

In compliance with NBC-TG 15(R3) - Business Combinations, RD is currently measuring the fair value of the net liabilities assumed on December 22, 2021. The consideration allocation estimate was based on a measurement of the net liabilities assumed from Amplimed on December 22, 2021 (date of control acquisition). The appraisal report is being prepared, therefore the goodwill presented is provisional. The assets and liabilities at the date of acquisition of Amplimed are presented below:

Assets	11/30/21	Liabilities	11/30/21
Cash and cash equivalents	344	Trade payables	164
Trade receivables	279	Tax, social security and labor obligations	542
Recoverable taxes	29	Borrowings	1,032
Other credits	1	Other obligations	5
Property and equipment, net	268	Liabilities	1,743
Intangible assets, net	14	Equity	(808)
Total assets	935	Total liabilities and equity	935







(All amounts in thousands of reais unless otherwise stated)

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Estimated allocation of the price of the consideration transferred:

	FIP RD Ventures
Purchase price	50,000
Earn out	40,000
Debt settlement	(722)
Total purchase price	89,278
Adjusted equity	(808)
Goodwill	90,086
	89,278

The goodwill generated on the acquisition in the amount of R\$ 90,086 comprises the ratio between the consideration transferred by the Company, in the amount of R\$ 90,000, and the fair value of the acquired company.

On December 22, 2021, the Company made a capital increase in Amplimed in the amount of R\$ 5,800.

9.2. Acquisition of associates and incorporation of companies

(a) Incorporation of company – Stix Fidelidade e Inteligência S.A.

The Company together with Grupo Pão de Acúcar ("GPA") announced the first Brazilian coalition of retailers with national companies through the creation of the company Stix Fidelidade ("Stix"). Stix was born with a platform of products and services for the accumulation and redemption of points, in order to offer discounts and advantages to the loyal customers of the two Companies, in addition to having the support in more than 3 thousand establishments across the country through the Drogasil, Droga Raia, Extra and Pão de Açúcar brands.

The Stix Fidelidade program focuses on offering valuable and affordable benefits to participants in a wide range of segments, building customer loyalty and generating value for the companies that will integrate its platform. The program was launched in October 2020, for customers who make their purchases at Droga Raia, Drogasil, Extra and Pão de Açúcar stores, accumulating Stix points.

Stix Fidelidade has its shareholding structure represented by 66.77% of GPA and 33.33% of the Company and it is an autonomous company, with a Board of Directors formed by members appointed by the shareholders.

On February 29, 2020, the Company made a capital contribution in the amount of R\$ 3,289 and on February 28, 2021, it made a capital contribution in the amount of R\$ 6,508, maintaining its proportional ownership interest.

(b) Incorporation of company - RD Ventures Fundo de Investimento em Participações - Multiestratégia

On October 22, 2020, the Company incorporated the private equity investment fund as a closed-end fund, pursuant to CVM Instruction 578 of August 30, 2016, as amended ("CVM Instruction 578"), to CVM Instruction 579 of August 30, 2016 and to Code ABVCAP/ANBIMA of Regulations and Best Practices, as well as other applicable legal and regulatory provisions, with the name RD Ventures Fundo de Investimento em Participações – Multiestratégia ("FIP RD Ventures").

FIP RD Ventures is managed by Paraty Capital Ltda., a company headquartered at Rua dos Pinheiros, 870, conjunto 133, Pinheiros, in the city of São Paulo, state of São Paulo, registered at the National Registry of Legal Entities (CNPJ/ME) 18.313.996/0001-50, duly authorized by the Brazilian Securities Commission ("CVM") to manage securities portfolio.

On December 30, 2020, the Company made a capital contribution in the amount of R\$ 4,500, on March 10, 2021 it made a capital increase in the total amount of R\$ 8,000, on November 12, 2021 it made a new capital increase of R\$ 24,000 and finally on December 20, 2021 a new capital contribution of R\$ 60,000.





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(c) Incorporation of a company - RD Ads Ltda.

(All amounts in thousands of reais unless otherwise stated)

On November 8, 2021, the Company created a new company in the Group, with the name RD Ads Ltda. ("RD Ads"), whose main objective is to monetize the data with the Industries and Advertising Agencies, connecting the brands to the most relevant customers.

On November 8, 2021, the Company contributed capital in the amount of R\$ 1 and on March 8, 2022 it made a capital increase in the amount of R\$ 430.

(d) Acquisition of interest – Full Nine Digital Consultoria Ltda. (Via RD Ventures)

On December 10, 2021, through the subsidiary RD Ventures, the Company concluded the acquisition of a 12.50% equity interest in Full Nine Digital Consultoria Ltda. ("Conecta Lá") for R\$ 6,688, with a call option for all of the remaining shares as of 2026.

Conecta Lá was born as a consolidator and integrator of small sellers to connect them to large marketplaces and, from that, it also developed a Seller Center platform, which offers marketplaces that use the platform as a one-stop-shop solution to better serve its sellers, including product cataloging, order workflow, payments split, logistics solutions and information generation. The investment in Conecta Lá and the acquisition of the rights of use of its code will allow RD to accelerate the development of the product marketplace and improve the service provided to our sellers, in addition to reducing the transactional cost of the marketplace, contributing to the aspiration to offer the most complete assortment of health and wellness products and with a high level of customer and seller satisfaction.

In accordance with NBC-TG 18 (R2) - Investments in Associates and Joint Ventures, RD is conducting the fair value measurement of the net assets acquired on December 10, 2002. The best estimate of the fair value of identifiable assets and liabilities at the date of acquisition of Conecta Lá is presented below:

Assets	10/31/21	Liabilities	10/31/21
Cash and cash equivalents	1	Trade notes payable	112
Trade notes receivable	1,287	Tax, social security and labor obligations	479
Recoverable taxes	3	Borrowings	7,225
Advances to suppliers	10,081	Advances from customers	7,489
Other credits	477	Liabilities	15,305
	-	Equity	(3,456)
Total assets	11,849	Total liabilities and equity	11,849

Estimated allocation of the price of the consideration transferred:

	_ FIF KD Venioles_
Purchase price	6,688
Faulty (10 F00)	(1.027)
Equity (12.50%)	(1,037)
Adjusted equity	(1,037)
Goodwill	7,725
	6,688











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Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

(All amounts in thousands of reais unless otherwise stated)

9.3. Composition and changes in investments

At March 31, 2022, the Company's investment balances are presented below:

		Mar/22			Dec/21		
Investee	Main activity	Interest (%)	Parent Company	Consolidated	Interest (%)	Parent Company	Consolidated
Direct interest							
4Bio	Retail of special medicines	85.00%	182,811	-	85.00%	164,890	-
Stix Fidelidade (i)	Platform of products and services for the accumulation and redemption of points	33.33%	1,059	1,059	33.33%	830	830
RD Ventures FIP	Private equity investment fund	100.00%	93,179	-	100.00%	94,435	-
Vitat	Supporting health management and promoting healthy habits	100.00%	51,486	-	100.00%	47,274	-
Dr. Cuco	Digital care platform focused on adherence to treatment	100.00%	15,314	-	100.00%	15,411	-
RD Ads	Advisory and consultancy in advertising and marketing	100.00%	554	-	100.00%	-	-
Indirect interest			-	_			
Healthbit	Big data technology to reduce claims	50.75%	-	-	50.75%	-	-
Conecta Lá (i)	Seller center platform that offers a unique solution to sellers	12.50%	-	(432)	12.50%	-	(432)
Amplimed	Online platform that offers a complete solution for managing clinics and offices	100.00%	-	-	100.00%	-	-
Total			344,403	627		322.840	398
Reclassification to "O	ther liabilities", as provision for losses on investments		-	(432)		-	(432)
Classified as investme	ants		344.403	1.059		322,840	830

⁽i) The provision for losses on investments at March 31, 2022 is recorded in "Other provisions".









Notes to the Individual and Consolidated Interim Financial Information March 31, 2022 (All amounts in thousands of reais unless otherwise stated)

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Changes in investment balances presented in the individual financial statements are shown below:

				Parent	Company		
Changes in investments	4BIO Add con principal layer	₩stix	RD VENTURES	√itat	© CUCO HEALTH	PD ads	Total
	Subsidiary	Associate	Subsidiary	Subsidiary	Subsidiary	Subsidiary	
At January 1, 2021	73,768	(4,578)	4,498	-	_	-	73,688
Capital contribution	-	6,508	8,000	-	-	-	14,508
Equity in the results of subsidiaries	2,363	(1,515)	(589)	-	-	-	259
Restricted share compensation plan – 4Bio	(39)	-	-	-	-	-	(39)
At March 31, 2021	76,092	415	11,909		-	-	88,416
Capital contribution	-		84,000	10,001	400	1	94,401
Business combinations	-	-	-	58,072	15,000	-	73,072
Equity in the results of subsidiaries	54,775	387	(915)	(20,799)	11	(1)	33,459
Stock options	-	-	(559)	-	-	-	(559)
Adjustment in percentage of interest	34,023	28	-	-	_	-	34,051
At December 31, 2021	164,890	830	94,435	47,274	15,411	-	322,840
Capital contribution	-	_	_	15,000		430	15,430
Equity in the results of subsidiaries	17,982	229	(1,256)	(10,788)	(97)	124	6,194
Restricted share compensation plan – 4Bio	(61)	-	-	-	-	-	(61)
At March 31, 2022	182,811	1,059	93,179	51,486	15,314	554	344,403





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Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

(All amounts in thousands of reais unless otherwise stated)

For the purpose of calculating the equity in subsidiaries and associates, the Company adjusts the assets, liabilities and the respective changes in the result. At 4Bio they are adjusted based on the purchase price allocation determined at the acquisition date. The table below shows the effects on profit (loss) for the year/period of subsidiaries and associate for the purposes of determining the equity in results of subsidiaries for the years ended December 31, 2021 and 2020:

	Parent Company										
Changes in investments	4BIO Arida on principal lagar	₩stix	RD VENTURES	√itat	© CUCO HEALTH	PD ads	Total				
Profit (loss) for the year	57,313	(1,128)	(1,504)	(17,365)	11	(1)	37,326				
Amortization of surplus value arising from business combination	(175)	-	-	(3,434)	-	-	(3,609)				
Equity in the results of subsidiaries at 12/31/2021	57,138	(1,128)	(1,504)	(20,799)	11	(1)	33,717				
Profit (loss) for the year	18,034	229	(1,256)	(9,643)	(97)	124	7,391				
Amortization of surplus value arising from business combination	(52)_			(1,145)			(1,197)				
Equity in the results of subsidiaries at 03/31/2022	17,982	229	(1,256)	(10,788)	(97)	124	6,194				

	Parent Company										
Adjusted equity	4BIO Add on principality	₩stix	RD VENTURES	√itat	© CUCO HEALTH	PD ads	Mar/22				
Investment at book value	168,516	1,059	93,179	12,285	570	554	276,163				
Purchase price allocation (surplus value of assets)	2,337	-	-	18,315	4,248	-	24,900				
Deferred income tax liability on allocation adjustments	(795)	-	-	-	-	-	(795)				
Restricted share compensation plan	(154)						(154)				
Total adjusted equity	169,904	1,059	93,179	30,600	4,818	554	300,114				
Goodwill based on expected future profitability	12,907	-	-	20,886	10,496	-	44,289				
Investment balance	182,811	1,059	93,179	51,486	15,314	554	344,403				





Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

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	Parent Company									
Adjusted equity	A BIO A side on principal lugar	₩stix	RD VENTURES	√itat	© CUCO HEALTH	Dec/21				
Investment at book value	150,482	830	94,435	6,928	667	253,342				
Purchase price allocation (surplus value of assets)	2,415	-	-	19,460	4,248	26,123				
Deferred income tax liability on allocation adjustments	(821)	-	-	-	-	(821)				
Restricted share compensation plan	(93)					(93)				
Total adjusted equity	151,983	830	94,435	26,388	4,915	278,551				
Goodwill based on expected future profitability	12,907	-	-	20,886	10,496	44,289				
Investment balance	164,890	830	94,435	47,274	15,411	322,840				













(All amounts in thousands of reais unless otherwise stated)

10. Property and equipment and intangible assets

10.1. Property and equipment - Breakdown and changes

Property and equipment is broken down as follows:

				Parent Co	mpany		
			Mar/22		Dec/21		
	Average annual depreciation rates (%)	Cost	Accumulated depreciation	Net book value	Cost	Accumulated depreciation	Net book value
Land	-	32,124		32,124	32,125	-	32,125
Buildings	2.5 - 2.7	69,837	(29,166)	40,671	69,837	(28,710)	41,127
Furniture, fittings and facilities	7.4 - 10	1,291,793	(569,118)	722,675	1,258,303	(539,910)	718,393
Machinery and equipment	7.1 - 15.8	834,827	(460,911)	373,916	821,295	(441,779)	379,516
Vehicles	20 - 23.7	90,216	(49,280)	40,936	87,988	(46,612)	41,376
Leasehold improvements	13 - 20	1,674,047	(886,619)	787,428	1,588,521	(808,330)	780,191
Total	<u> </u>	3,992,844	(1,995,094)	1,997,750	3,858,069	(1,865,341)	1,992,728

		Consolidated									
	Average annual depreciation rates (%)	Cost	Accumulated depreciation	Net book value	Cost	Accumulated depreciation	Net book value				
Land	-	32,124	-	32,124	32,124	-	32,124				
Buildings	2.5 - 2.7	69,837	(29,166)	40,671	69,837	(28,710)	41,127				
Furniture, fittings and facilities	7.4 - 10	1,294,203	(570,319)	723,884	1,260,584	(541,060)	719,524				
Machinery and equipment	7.1 - 15.8	842,013	(464,106)	377,907	828,057	(444,701)	383,356				
Vehicles	20 - 23.7	90,217	(49,280)	40,937	87,989	(46,612)	41,377				
Leasehold improvements	13 - 20	1,677,741	(889,056)	788,685	1,592,141	(810,629)	781,512				
Total		4,006,135	(2,001,927)	2,004,208	3,870,732	(1,871,712)	1,999,020				



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(All amounts in thousands of reais unless otherwise stated)

Changes in the Parent Company's property and equipment are as follows:

Changes in cost	Jan 1, 2021	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Mar/21	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Dec/21	Additions	Disposals and write-offs	(Provision for) / Reversal of drugstore closures	Mar/22
Land	32,124		-	-	32,124			-	32,124		_	-	32,124
Buildings	69,837	-	-	-	69,837	-	-	-	69,837	-	-	-	69,837
Furniture, fittings													
and facilities	1,096,992	23,392	(4,759)	5,243	1,120,868	153,813	(12,307)	(4,071)	1,258,303	34,387	(3,430)	2,533	1,291,793
Machinery and													
equipment	705,530	20,767	(1,955)	-	724,342	107,162	(10,208)	-	821,296	19,553	(6,022)	-	834,827
Vehicles	73,711	2,896	(723)	-	75,884	12,283	(179)	-	87,988	2,295	(67)	-	90,216
Leasehold													
improvements	1,435,389	66,478	(53,799)	9,486	1,457,554	272,780	(132,213)	(9,600)	1,588,521	85,572	(5,759)	5,713	1,674,047
Total	3,413,583	113,533	(61,236)	14,729	3,480,609	546,038	(154,907)	(13,671)	3,858,069	141,807	(15,278)	8,246	3,992,844
Changes in accumulated depreciation	Jan 1, 2021	Additions	Disposals and write- offs	Provision for / (Reversal of) drugstore closures	Mar/21	Additions	Disposals and write- offs	Provision for / (Reversal of) drugstore closures	Dec/21	Additions	Disposals and write-offs	Provision for / (Reversal of) drugstore closures	Mar/22
Land	-	-	-	-	-	-	-	-	-				
Buildings	(26,886)	(457)	-	-	(27,343)	(1,367)	-	-	(28,710)	(456)	-	-	(29,166)
Furniture, fittings													
and facilities	(443,290)	(25,898)	2,633	(2,010)	(468,565)	(82,882)	9,886	1,651	(539,910)	(29,799)	1,588	(997)	(569,118)
Machinery and													
equipment	(361,320)	(21,603)	1,695	-	(381,228)	(69,810)	9,259	-	(441,779)	(24,582)	5,450	-	(460,911)
Vehicles	(38,306)	(2,198)	720	-	(39,784)	(6,943)	115	-	(46,612)	(2,726)	58	-	(49,280)
Leasehold													
improvements	((00 570)	(70 444)	10 570							(=0 - =0)		10 0 1 11	(00//10)
Improvements	(689,570)	(72,446)	48,572 53.620	(4,698)	(718,142)	(225,232)	130,017 149,277	5,027	(808,330)	(78,158)	2,835 9,931	(2,966)	(886,619)















(All amounts in thousands of reais unless otherwise stated)

Changes in the Consolidated property and equipment are as follows:

Changes in cost	Jan 1, 2021	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Mar/21	Addition by business combination	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Dec/21	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Mar/22
Land	32,124			_	32,124		_	_		32,124		_		32,124
Buildings	69,837	-	-	-	69,837	-	-	-	-	69,837	-	-	-	69,837
Furniture, fittings														
and facilities	1,098,912	23,411	(4,759)	5,243	1,122,807	371	153,853	(12,375)	(4,071)	1,260,585	34,515	(3,430)	2,533	1,294,203
Machinery and	709,103	20.000	(1,955)		728.036	1,381	100 0 40	(10,000)		828.057	19,978	(/ 000)		0.40.012
equipment		20,888	, ,	-		1,301	108,848	(10,208)	-	,		(6,022)	-	842,013
Vehicles	74,058	2,896	(723)	-	76,231	-	12,283	(525)	-	87,989	2,295	(67)	-	90,217
Leasehold	1 420 540	// 470	(52.700)	0.407	1.460.727	101	072.047	(120.01.5)	(0, (00)	1 500 140	05 / 47	(5.750)	F 710	1 /77 741
improvements	1,438,562	66,478	(53,799)	9,486		181	273,047	(132,215)	(9,600)	1,592,140	85,647	(5,759)	5,713	1,677,741
Total	3,422,596	113,673	(61,236)	14,729	3,489,762	1,933	548,031	(155,323)	(13,671)	3,870,732	142,435	(15,278)	8,246	4,006,135
Changes in accumulated depreciation	Jan 1, 2021	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Mar/21	Addition by business combination	Additions	Disposals and write- offs	Provision for / (Reversal of) drugstore closures	Dec/21	Additions	Disposals and write- offs	Provision for / (Reversal of) drugstore closures	Mar/22
accumulated depreciation Land	2021		and write-	for) / Reversal of drugstore		business		and write-	(Reversal of) drugstore			and write-	/ (Reversal of) drugstore	
accumulated depreciation Land Buildings		Additions (457)	and write-	for) / Reversal of drugstore	Mar/21 	business combination	Additions - (1,367)	and write-	(Reversal of) drugstore	Dec/21 - (28,710)	Additions	and write-	/ (Reversal of) drugstore	Mar/22
accumulated depreciation Land Buildings Furniture, fittings	(26,886)	(457)	and write- offs 	for) / Reversal of drugstore closures	(27,343)	business	(1,367)	and write- offs	(Reversal of) drugstore closures	(28,710)	(456)	and write- offs	/ (Reversal of) drugstore closures	(29,166)
accumulated depreciation Land Buildings Furniture, fittings and facilities	2021		and write-	for) / Reversal of drugstore		business combination		and write-	(Reversal of) drugstore closures			and write-	/ (Reversal of) drugstore	
accumulated depreciation Land Buildings Furniture, fittings and facilities Machinery and	(26,886)	(457) (25,941)	and write- offs	for) / Reversal of drugstore closures	(27,343) (469,389)	business combination	(1,367)	and write- offs 9,926	(Reversal of) drugstore closures	(28,710) (541,060)	(456) (29,850)	and write- offs	/ (Reversal of) drugstore closures	(29,166)
accumulated depreciation Land Buildings Furniture, fittings and facilities Machinery and equipment	(26,886) (444,070) (362,736)	(457) (25,941) (21,745)	2,632	for) / Reversal of drugstore closures	(27,343) (469,389) (382,785)	business combination	(1,367) (83,010) (70,279)	and write- offs	(Reversal of) drugstore closures	(28,710) (541,060) (444,701)	(456) (29,850) (24,855)	and write- offs	/ (Reversal of) drugstore closures	(29,166) (570,319) (464,106)
accumulated depreciation Land Buildings Furniture, fittings and facilities Machinery and equipment Vehicles	(26,886)	(457) (25,941)	and write- offs	for) / Reversal of drugstore closures	(27,343) (469,389)	business combination (238) (897)	(1,367)	and write- offs 9,926	(Reversal of) drugstore closures	(28,710) (541,060)	(456) (29,850)	and write- offs	/ (Reversal of) drugstore closures	(29,166)
accumulated depreciation Land Buildings Furniture, fittings and facilities Machinery and equipment Vehicles Leasehold	(26,886) (444,070) (362,736) (38,499)	(457) (25,941) (21,745) (2,208)	2,632 1,696 720	for) / Reversal of drugstore closures - (2,010)	(27,343) (469,389) (382,785) (39,987)	business combination	(1,367) (83,010) (70,279) (6,933)	9,926 9,260 308	(Reversal of) drugstore closures	(28,710) (541,060) (444,701) (46,612)	(456) (29,850) (24,855) (2,726)	and write- offs	/ (Reversal of) drugstore closures - - (997)	(29,166) (570,319) (464,106) (49,280)
accumulated depreciation Land Buildings Furniture, fittings and facilities Machinery and equipment Vehicles	(26,886) (444,070) (362,736)	(457) (25,941) (21,745)	2,632	for) / Reversal of drugstore closures	(27,343) (469,389) (382,785)	business combination (238) (897)	(1,367) (83,010) (70,279)	and write- offs	(Reversal of) drugstore closures	(28,710) (541,060) (444,701)	(456) (29,850) (24,855)	and write- offs	/ (Reversal of) drugstore closures	(29,166) (570,319) (464,106)





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(All amounts in thousands of reais unless otherwise stated)

10.2. Intangible assets - Breakdown and changes

Intangible assets are broken down as follows:

	_	Parent Company										
	Average annual		Mar/22		Dec/21							
	amortization rates (%)	Cost	Accumulated amortization	Net book value	Cost	Accumulated amortization	Net book value					
Points of sale	17 - 23.4	253,228	(183,714)	69,514	249,992	(174,779)	75,213					
Software license	20	436,781	(176,736)	260,045	407,985	(156,542)	251,443					
Goodwill on business acquisition – Vison	(i)	22,275	(2,387)	19,888	22,275	(2,387)	19,888					
Goodwill on business acquisition – Raia	(i)	780,084	-	780,084	780,084	-	780,084					
Trademarks with finite useful life	20	19,153	(9,066)	10,087	19,046	(8,483)	10,563					
Trademarks with indefinite useful life	(i)	151,000	-	151,000	151,000	-	151,000					
Customers portfolio	6.7 - 25	41,700	(39,592)	2,108	41,700	(39,477)	2,223					
Total		1,704,221	(411,495)	1,292,726	1,672,082	(381,668)	1,290,414					

		Consolidated									
	Average annual		Mar/22			Dec/21					
	amortization rates (%)	Cost	Accumulated amortization	Net book value	Cost	Accumulated amortization	Net book value				
Points of sale	17 - 23.4	253,228	(183,713)	69,515	249,992	(174,778)	75,214				
Software license and systems implementation	20	445,686	(179,351)	266,335	415,862	(159,605)	256,257				
Goodwill on business acquisition – Vison	(i)	22,275	(2,387)	19,888	22,275	(2,387)	19,888				
Goodwill on business acquisition – Raia	(i)	780,084	-	780,084	780,084	-	780,084				
Goodwill on business acquisition - 4Bio	(i)	25,563	(583)	24,980	25,563	-	25,563				
Goodwill on business acquisition - Vitat	(i)	20,886	-	20,886	20,886	-	20,886				
Goodwill on business acquisition – Cuco	(i)	10,524	-	10,524	10,524	-	10,524				
Goodwill on business acquisition – Healthbit	(i)	5,617	-	5,617	5,617	-	5,617				
Goodwill on business acquisition - Conecta Lá	(i)	7,120	-	7,120	7,120	-	7,120				
Goodwill on business acquisition – Amplimed	(i)	90,086	-	90,086	90,086	-	90,086				
Platform	20	18,853	(3,760)	15,093	18,853	(2,475)	16,378				
Non-compete agreement	20	4,833	(600)	4,233	4,833	(600)	4,233				
Trademarks with finite useful life	20	27,607	(14,569)	13,038	27,500	(14,569)	12,931				
Trademarks with indefinite useful life	(i)	153,938	-	153,938	153,930	-	153,930				
Customers portfolio (Raia S.A.)	6.7 - 25	41,700	(39,592)	2,108	41,700	(39,477)	2,223				
Customer relationship	20	8,737	(3,420)	5,317	8,737	(3,420)	5,317				
Total		1,916,737	(427,975)	1,488,762	1,883,562	(397,311)	1,486,251				

⁽i) Assets with indefinite useful lives





















Notes to the Individual and Consolidated Interim Financial Information March 31, 2022 (All amounts in thousands of reais unless otherwise stated)

Changes in the Company's intangible assets are as follows:

Changes in cost	Jan 1, 2021	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Mar/21	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Dec/21	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Mar/22
Points of sale	271,276	3,937	(11,036)	2,263	266,440	14,697	(27,137)	(4,008)	249,992	3,386	(1,280)	1,130	253,228
Software license Goodwill on business acquisition	255,240	20,633	(2,949)	7	272,931	143,641	(8,587)	-	407,985	28,801	(5)	-	436,781
– Vison Goodwill on	22,275	-	-	-	22,275	-	-	-	22,275	-	-	-	22,275
business acquisition – Raia Trademarks with	780,084	-	-	-	780,084	-	-	-	780,084	-	-	-	780,084
finite useful life Trademarks with	26,835	1,418	(854)	-	28,399	1,193	(9,546)	-	19,046	107	-	-	19,153
indefinite useful life Customers portfolio	151,000 41,700	-	-	-	151,000 41,700	-	-	-	151,000 41,700	-	-	-	151,000 41,700
Total	1,548,410	25,988	(14,839)	2,270	1,561,829	159,531	(45,270)	(4,008)	1,672,082	32,294	(1,285)	1,130	1,704,221
Changes in accumulated amortization	Jan 1, 2021	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Mar/21	Additions	Disposals and write- offs	Provision for / (Reversal of) drugstore closures	Dec/21	Additions	Disposals and write- offs	Provision for / (Reversal of) drugstore closures	Mar/22
Points of sale Software license Goodwill on business acquisition	(171,884) (105,344)	(10,535) (13,236)	10,152 3,802	(1,432) (6)	(173,699) (114,784)	(29,779) (49,112)	26,446 7,354	2,253	(174,779) (156,542)	(9,013) (20,199)	938 5	(860)	(183,714) (176,736)
 Vison Goodwill on business acquisition 	(2,387)	-	-	-	(2,387)	-	-	-	(2,387)	-	-	-	(2,387)
– Raia Trademarks with	-	-	-	-	-	-	-	-	-	-	-	-	-
finite useful life Customers portfolio Total	(995) (39,017) (319,627)	(176) (115) (24,062)	13,954	(1,438)	(1,171) (39,132) (331,173)	(8,419) (345) (87,655)	1,107 - 34,907	2,253	(8,483) (39,477) (381,668)	(583) (115) (29,910)	943	(860)	(9,066) (39,592) (411,495)





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(All amounts in thousands of reais unless otherwise stated)

Changes in the consolidated intangible assets are as follows:

Changes in cost	Jan 1, 2021	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Mar/21	Addition by business combination	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Dec/21	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Mar/22
Points of sale	271,278	3,937	(11,036)	2,263	266,442		14,695	(27,137)	(4,008)	249,992	3,386	(1,280)	1,130	253,228
Software license Goodwill on acquisition –	259,418	20,824	(2,949)	7	277,300	439	146,710	(8,587)	` <u>-</u>	415,862	31,525	(1,701)	-	445,686
Vison Goodwill on acquisition –	22,275	-	-	-	22,275	-	-	-	-	22,275	-	-	-	22,275
Raia Goodwill on	780,084	-	-	-	780,084	-	-	-	-	780,084	-	-	-	780,084
acquisition – 4Bio Goodwill on acquisition –	25,563	-	-	-	25,563	-	-	-	-	25,563	-	-	-	25,563
Vitat Goodwill on acquisition –	-	-	-	-	-	-	20,886	-	-	20,886	-	-	-	20,886
Cuco Goodwill on acquisition –	-	-	-	-	-	-	10,524	-	-	10,524	-	-	-	10,524
Healthbit Goodwill on acquisition -	-	-	-	-	-	-	5,617	-	-	5,617	-	-	-	5,617
Conecta Lá Goodwill on acquisition –	-	-	-	-	-	-	7,120	-	-	7,120	-	-	-	7,120
Amplimed Platform Non-compete	-	-	-	-	-	-	90,086 18,853	-	-	90,086 18,853	-	-	-	90,086 18,853
agreement Trademarks with	-	-	-	-	-	-	4,833	-	-	4,833	-	-	-	4,833
finite useful life Customers	182,904	1,418	(854)	-	183,468	1,691	5,817	(9,546)	-	181,430	115	-	-	181,545
portfolio - Raia Customer	41,700	-	-	-	41,700	-	-	-	-	41,700	-	-	-	41,700
relationship	7,928				7,928		809			8,737				8,737
Total	1,591,150	26,179	(14,839)	2,270	1,604,760	2,130	325,950	(45,270)	(4,008)	1,883,562	35,026	(2,981)	1,130	1,916,737







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Notes to the Individual and Consolidated Interim Financial Information March 31, 2022 (All amounts in thousands of reais unless otherwise stated)

Changes in accumulated amortization	Jan 1, 2021	Additions	Disposals and write- offs	(Provision for) / Reversal of drugstore closures	Mar/21	Addition by business combination	Additions	Disposals and write- offs	Provision for / (Reversal of) drugstore closures	Dec/21	Additions	Disposals and write- offs	Provision for / (Reversal of) drugstore closures	Mar/22
Points of sale	(171,883)	(10,536)	10,152	(1,432)	(173,699)		(29,778)	26,446	2,253	(174,778)	(9,013)	938	(860)	(183,713)
Software license	(107,033)	(13,436)	3,802	(6)	(116,673)	(367)	(49,919)	7,354	-	(159,605)	(20,515)	769	-	(179,351)
Goodwill on acquisition –	, ,	(2, 22,		(-)		(,	(,,,, ,,	.,			(2,72 2,			
Vison	(2,387)	-	-	-	(2,387)	-	-	-	-	(2,387)	-	-	-	(2,387)
Goodwill on acquisition –														
Raia	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Goodwill on														
acquisition – 4Bio	-	-	-	-	-	-	-	-	-	-	(583)	-	-	(583)
Goodwill on														
acquisition –														
Vitat	-	-	-	-	-	-	-	-	-		-	-	-	
Platform	-	-	-	-	-	-	(2,475)	-	-	(2,475)	(1,286)	-	-	(3,760)
Non-compete							//00)			((00)				((00)
agreement Trademarks with	-	-	-	-	-	-	(600)	-	-	(600)	-	-	-	(600)
finite useful life	(6,149)	(176)		<u>-</u>	(6,325)	(572)	(8,778)	1,106	_	(14,569)				(14,569)
Customers	(0,147)	(176)	-	•	(0,323)	(3/2)	(0,770)	1,106	-	(14,507)	-	-	-	(14,307)
portfolio - Raia	(39,017)	(115)	_	<u>-</u>	(39,132)	_	(345)	_	_	(39,477)	(115)	_	_	(39,592)
Customer	(37,017)	(113)	-	-	(37,132)	-	(543)	-	-	(37,477)	(113)	-	-	(37,372)
relationship	(2,972)	(141)	_	_	(3,113)	_	(307)	_	_	(3,420)	_	_	_	(3,420)
Total	(329,441)	(24,404)	13,954	(1,438)	(341,329)	(939)	(92,202)	34,906	2,253	(397,311)	(31,511)	1,707	(860)	(427,975)
ioidi	(327,441)	(24,404)	13,734	(1,430)	(371,327)	(737)	(12,202)	34,700	2,233	(377,311)	(31,311)	1,707	(000)	(727,773)





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10.3. Goodwill on the acquisition of companies

(All amounts in thousands of reais unless otherwise stated)

Goodwill on the acquisition of companies is subject to annual impairment testing.

Company	Goodwill amount	Acquisition
Drogaria Vison	19,888	02/13/2008
Raia	780,084	11/10/2011
4Bio Medicamentos	25,563	10/01/2015
Vitat Serviços em Saúde	20,886	04/01/2021
Dr. Cuco Desenvolvimento de Software	14,689	11/19/2021
Healthbit Performasys Tecnologia Inteligência	5,616	03/09/2021
Amplisoftware Tecnologia	90,086	12/22/2021
Full Nine Digital Consultoria	7,120	12/10/2021

As disclosed in Note 10.1. Property and equipment and Intangible assets - Accounting Policy of the financial statements for the year ended December 31, 2021, disclosed on February 22, 2022, intangible assets with indefinite useful lives, such as goodwill surplus value related to trademarks, are tested for impairment at least on an annual basis, or whenever there is indication of impairment. For the purposes of assessing impairment, assets are grouped at the lowest level for which there are separately identifiable cash flows (CGU's). The Company's CGUs are the stores.

Drogaria Vison Ltda. - Goodwill in the amount of R\$ 19,888 refers to the acquisition of Drogaria Vison Ltda., on February 13, 2008, which was included in the Company's operations as from June 30, 2008. Goodwill is based on expected future profitability, pursuant to an appraisal prepared by an independent expert, and was amortized from April to December 2008. As provided for in CPC Guidance (OCPC) 02 - Clarifications on the 2008 Financial Statements, since 2009, goodwill has no longer been amortized, but has been subject to impairment testing ever since. The recoverable amount of the cash generating unit of 'Vison' is R\$ 145,079 at December 31, 2021 and was determined based on the calculation of the value in use considering the cash flow projections based on financial estimates approved by Management for a period of five years. The pre-tax discount rate applied to cash flow projections is 17.1%. The growth rate used to extrapolate the unit's cash flow for a period over five years is 3.2%.

Raia S.A. - The Company computed goodwill of R\$ 780,084 in the business combination with Raia S.A., occurred on November 10, 2011, which is based on expected future profitability arising from the difference between the balances of assets assigned and those received. In addition to the amount classified as goodwill, we also have the amount of R\$ 151,700 allocated as Trademarks, totaling R\$ 931,784 in intangible assets with indefinite useful lives linked to the cashgenerating unit 'Raia'. The recoverable amount of the cash generating unit of 'Raia' is R\$ 5,661,365 at December 31, 2021 and was determined based on the calculation of the value in use considering the cash flow projections based on financial estimates approved by Management for a period of five years. The pre-tax discount rate applied to cash flow projections is 14.3%. The growth rate used to extrapolate the unit's cash flow for a period over five years is 3.2%.

4Bio Medicamentos S.A. - The Company computed goodwill of R\$ 25,563 in the business combination with 4Bio Medicamentos S.A., occurred on October 1, 2015, of which the balance was supplemented by the final adjustment of the price at March 31, 2016 of R\$ 2,040, which is based on expected future profitability arising from the difference between the balances of assets assigned and those received. The recoverable amount of the cash generating unit of '4Bio' is R\$ 191,551 at December 31, 2021 and was determined based on the calculation of the value in use considering the cash flow projections based on financial estimates approved by Management for a period of five years. The pre-tax discount rate applied to cash flow projections is 12.6%. The growth rate used to extrapolate the unit's cash flow for a period over five years is 3.3%.

Vitat Serviços em Saúde Ltda. - The Company computed goodwill of R\$ 20,886 in the business combination with Vitat Negócios em Saúde Ltda. (former B2U Editora S.A.), occurred on April 1, 2021, which is based on expected future profitability arising from the difference between the balances of assets assigned and those received.



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Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

(All amounts in thousands of reais unless otherwise stated)

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Dr. Cuco Desenvolvimento de Software Ltda. - The Company computed goodwill of R\$ 14,689 in the business combination with Dr. Cuco Desenvolvimento de Software Ltda., occurred on November 19, 2021, which is based on expected future profitability arising from the difference between the balances of assets assigned and those received.

Healthbit Performasys Tecnologia Inteligência S.A. - The Company computed goodwill of R\$ 5,616 in the business combination with Healthbit Performasys Tecnologia Inteligência S.A., occurred on March 9, 2021, which is based on expected future profitability arising from the difference between the balances of assets assigned and those received.

Amplisoftware Tecnologia Ltda. - The Company computed goodwill of R\$ 90,086 in the business combination with Aplisoftware Tecnologia Ltda. occurred on December 22, 2021, which is based on expected future profitability arising from the difference between the balances of assets assigned and those received.

Full Nine Digital Consultoria Ltda. - The Company computed goodwill of R\$ 7,120 in the acquisition of interest in Full Nine Digital Consultoria Ltda. occurred on December 10, 2021, which is based on expected future profitability arising from the difference between the balances of assets assigned and those received.

10.4. Changes in the provision for drugstore closures

The changes in the provision for closure of drugstores is shown by the Parent Company:

	Provision	Depreciation	Total property and equipment	Provision	Amortization	Total intangible assets	Total provisions
At January 1, 2021	(17,893)	8,336	(9,557)	(2,287)	1,443	(844)	(10,401)
Additions			-			-	
Reversals	14,729	(6,708)	8,021	2,269	(1,438)	831	8,852
At March 31, 2021	(3,164)	1,628	(1,536)	(18)	5	(13)	(1,549)
Additions	(34,102)	15,758	(18,344)	(6,547)	3,657	(2,890)	(21,234)
Reversals	20,431	(9,080)	11,351	2,540	(1,405)	1,135	12,486
At December 31, 2021	(16,835)	8,306	(8,529)	(4,025)	2,257	(1,768)	(10,297)
Additions				_		-	
Reversals	8,246	(3,963)	4,283	1,130	(860)	270	4,553
Changes, net	8,246	(3,963)	4,283	1,130	(860)	270	4,553
Balance at 03/31/2022	(8,589)	4,343	(4,246)	(2,895)	1,397	(1,498)	(5,744)







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11.Employee benefits

(a) Profit sharing program

The Group has a profit sharing and bonus program intended mainly to measure the performance of employees during the period. Both programs have a formal plan and the amounts payable may be reasonably estimated before the information preparation period, and settled in the short term. On a monthly basis, a liability and an expense for profit sharing are recognized in the statement of income based on estimates of achievement of operating targets and specific objectives established and approved by Management. The recognition as liabilities is made in the account of salaries and social charges and in the statement of income the recognition is made in the account of selling expenses and general and administrative expenses (Note 20).

(b) Other benefits

Other short-term benefits are also granted to employees, such as life insurance, health and dental care, housing allowance, maternity leave and scholarship, which are recognized on an accrual basis and whose right is extinguished at the end of the employment relationship with the Group.

The Group does not grant post-employment benefits such as "Plano Gerador de Benefício Livre" (PGBL), "Vida Gerador de Benefício Livre" (VGBL), defined benefit pension plan and/or any retirement or post-employment assistance plan, severance pay benefits or other long-term benefits.

Part of the benefits granted to the officers include a restricted share plan, classified as an equity instrument. The fair value of share-based payments is recognized in profit or loss in accordance with the granting period, against equity (see Note 18 d).

12.Trade payables

Balance breakdown

	Parent Company			dated
Trade payables items	Mar/22	Dec/21	Mar/22	Dec/21
Goods suppliers	3,285,212	3,327,184	3,498,622	3,496,652
Service providers	110,270	141,496	113,247	144,064
Materials suppliers	19,028	37,800	19,302	38,024
Assets suppliers	8,714	19,492	9,019	19,802
_ Adjustment to present value	(37,135)	(40,644)	(39,204)	(41,935)
Total	3,386,089	3,485,328	3,600,986	3,656,607

In the first quarter of 2022, certain suppliers have assigned Company notes, without right of subrogation, allowing its suppliers to advance their receivables. This advance on credit notes generated a financial gain to the Company in the amount of R\$ 3,244 (R\$ 3,579 in the first quarter of 2021). In this operation, the financial institution takes into consideration the credit risk of the buyer (in this case, the Company). There is no change in the pre-established terms and other conditions after the assignment of the credit. In addition, there is no obligation that results in any expense for the Company. The Company's Management also considered the guidance in CVM Circular Letter SNC/SEP 01/2021, observing the qualitative aspects on the issue, and concluded that there are no impacts because there is no change in the conditions originally agreed with suppliers and because of its low gearing ratio.













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13.Borrowings, debentures and promissory notes

(a) Breakdown

		Parent Co	ompany	Consolidated	
Borrowings items	Average annual long-term interest rate	Mar/22	Dec/21	Mar/22	Dec/21
Promissory Notes					
1st issue of promissory notes	100.00% of CDI + 3.00% p.a.	344,559	333,460	344,560	333,460
Total Promissory Notes		344,559	333,460	344,560	333,460
Debentures					
1st issue of debentures	104.75% of CDI	34,736	33,808	34,736	33,808
2nd issue of debentures	104.50% of CDI	139,291	135,773	139,291	135,773
3rd issue of debentures - CRIs	98.50% of CDI	247,339	250,947	247,339	250,947
4th issue of debentures	106.99% of CDI	308,639	300,804	308,639	300,804
5th issue of debentures	100.00% of CDI + 1.49% p.a.	505,054	-	505,054	-
6th issue of debentures - CRIs	100.00% of CDI + 0.70% p.a.	246,268	<u> </u>	246,268	
Total Debentures		1,481,327	721,332	1,481,327	721,332
Borrowings					
Direct loans - Law 4,131	100.00% of CDI + 2.61% p.a.	299,911	307,163	299,911	307,163
Direct loans - Law 4,131	100.00% of CDI + 3.30% p.a.	-	100,052	-	100,052
Other	100.00% of CDI + 2.95% p.a.	-	-	43,193	43,060
Other BNDES – Subloan		78_	155	78	155
Total Borrowings		299,989	407,370	343,182	450,430
Total		2,125,875	1,462,162	2,169,069	1,505,222
Current liabilities		490,277	571,549	533,454	613,830
Non-current liabilities		1,635,599	890,613	1,635,615	891,392







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The amounts above have the following payment flow forecast:

	Parent Company			dated
Payment forecast	Mar/22	Dec/21	Mar/22	Dec/21
2022	490,276	571,549	533,454	613,831
2023	41,912	43,105	41,928	43,883
2024 and thereafter	1,593,687	847,508	1,593,687	847,508
Total	2,125,875	1,462,162	2,169,069	1,505,222

(b) Characteristics of the debentures and promissory notes

Promissory Notes

Type of issue	lssue amount	Quantity outstanding	Issue	Maturity	Annual charges	Unit price
1st issue – single series	R\$ 300,000	60	04/24/2020	2020-2022	CDI + 3.00%	R\$ 5,000

On April 24, 2020, the Company carried out the 1st issue of promissory notes in a single series for public distribution with restricted efforts (CVM 476), in the amount of R\$ 300,000, with remuneration of 100% of the cumulative variation of the average daily rates of the DI, plus a surcharge of 3.00% p.a. and payment term of two years. Interest payment and amortization of principal will be carried out on the maturity date. The funds were used to improve the working capital.

Debentures

Type of issue	Issue amount	Quantity outstanding	Issue	Maturity	Annual charges	Unit price
1st issue – Single Series	R\$ 300,000	30,000	04/19/2017	2017-2022	104.75% of CDI	R\$ 10
2nd issue - 9 Series	R\$ 400,000	40,000	04/02/2018	2018-2023	104.50% of CDI (*)	R\$ 10
3rd issue – Single Series	R\$ 250,000	250,000	03/15/2019	2019-2026	98.50% of CDI	R\$ 1
4th issue – Single Series	R\$ 300,000	300,000	06/17/2019	2019-2027	106.99% of CDI	R\$ 1
5th issue – Single Series	R\$ 500,000	500,000	01/25/2022	2022-2029	100% of CDI + 1.49% p.a.	R\$ 1
6th issue – Single Series	R\$ 250,000	250,000	03/07/2022	2022-2027	100% of CDI + 0.70% p.a.	R\$ 1

^(*) Weighted average rate of series.

On April 19, 2017, the Company carried out the 1st issue of non-convertible, simple, unsecured debentures in a single series in the total amount of R\$ 300,000, with remuneration of 104.75% of CDI and payment term of 60 months. The principal will be amortized in nine semiannual and consecutive installments, the first from the twelfth month after issuance and the interest payments will be semi-annual, with the first payment due in October 2017 and the remaining payments in April and October of each year until the due date. Debentures were used by the Company as an instrument to strengthen its working capital.

On April 2, 2018, the Company carried out the 2nd issue of simple debentures with payment term of 60 months (April/2023). The amortization of the principal related to the 2nd issue of debentures will occur in 9 semiannual consecutive installments, the first being from the 12th month after the issue. The payment of the remuneration will occur on a semiannual basis, and the first payment is due in April 2019, and others always in April and October of each year, until the due date.

On February 1, 2019, the Company approved, through the Extraordinary Meeting of the Board of Directors, the 3rd issue of non-convertible, simple unsecured debentures in a single series, in the total amount of R\$ 250,000, with remuneration of 98.5% of CDI and payment term of seven years. Interest payments will be semi-annual, and principal will be amortized in two equal annual and consecutive installments, the last installment to be paid on March 13, 2026. The funds raised are being used for the construction, expansion, development and renovation of certain properties indicated by the Company. This operation is linked to the real estate receivables certificates issued by Vert Companhia Securitizadora, which will be issued with guarantee in the "CRI" debentures, object of a public offering for distribution under CVM Instruction 400.



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Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

(All amounts in thousands of reais unless otherwise stated)

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On June 17, 2019, the Company carried out the 4th issue of non-convertible, simple unsecured debentures in a single series in the total amount of R\$ 300,000 for public distribution with restricted efforts (CVM 476), with settlement on July 12, 2019, in the amount of R\$ 300,000, with remuneration of 106.99% of CDI and payment term of eight years. Interest payments will be semi-annual, and principal will be amortized in two equal annual and consecutive installments, the last installment to be paid on June 17, 2027. The funds were used to improve the working capital.

On January 25, 2022, the Company carried out the 5th issue of non-convertible, simple unsecured debentures in a single series in the total amount of R\$ 500,000 for public distribution with restricted efforts (CVM 476), with settlement on February 16, 2022, in the amount of R\$ 500,000, with remuneration of 100% of CDI, plus a surcharge of 1.49% per year and payment term of seven years. Interest payments will be semi-annual and principal will be amortized in two equal annual and consecutive installments, the last installment to be paid on January 25, 2029. The funds will be used to improve the working capital.

On March 7, 2022, the Company carried out the 6th issue of non-convertible, simple unsecured debentures in a single series in the total amount of R\$ 250,000 for public distribution with restricted efforts (CVM 476), with settlement on March 17, 2022, in the amount of R\$ 250,000, with remuneration of 100% of CDI, plus a surcharge of 0.70% per year and payment term of five years. Interest payments will be semi-annual, and principal will be amortized in two equal annual and consecutive installments, the last installment to be paid on March 8, 2027. The funds raised will be used for the construction, expansion, development and renovation of certain properties indicated by the Company. This operation is linked to the real estate receivables certificates issued by True Securitizadora, which will be issued with guarantee in the "CRI" debentures, object of a public offering for distribution under CVM Instruction 400.

The costs incurred on the issues of the Company's debentures (2017 - 1st issue, 2018 - 2nd issue, 2019 - 3rd and 4th issues, 2022 - 5th and 6th issues) and 2020 - 1st issue of promissory notes, including fees, commissions and other costs, totaled R\$ 21,876 and are classified in line item of the respective debentures and promissory notes, and are being recognized over the total period of the debt. At March 31, 2022, the amount to be recognized was R\$ 11,295 (R\$ 5,430 - Dec/2021), and is presented net in debentures and promissory notes balance.

The Company's debentures and promissory notes are conditioned to the compliance with the following covenants:

(i) Net Debt / EBTIDA: cannot exceed 3 times.

The calculation of net debt, the basis for determining the covenants calculation of Company's debentures and promissory notes considers the balances of borrowings. As described in Note 14, the lease obligations are being presented in a separate line item in the financial statements, and therefore, are not included in the net debt calculation.

Covenants are measured quarterly and, at March 31, 2022, the Company was in compliance with such requirements.

The non-compliance with the covenants for two consecutive quarters can be considered as a default event and consequently result in early maturity.

The Group monitors clauses subject to compliance with non-financial covenants, in order to ensure that they are being complied with. At March 31, 2022, the Company was in compliance with these covenants.

(c) Characteristics of borrowings

On April 8, 2020, the Company carried out loan operation - 4131, in the amount of R\$ 100,000, with remuneration of 100% of the cumulative variation of the average daily rates of the CDIs, plus a surcharge of 3.30% per year and payment term of two years. Interest payments will be quarterly and amortization of principal will be carried out on the maturity date. The funds were used to improve the working capital.

The contract settlement was on March 29, 2022, in the amount of R\$ 100,000.

On March 26, 2021, the Company carried out loan operation - 4131, in the amount of R\$ 300,000, with remuneration of 100% of the cumulative variation of the average daily rates of the CDI, plus a surcharge of 2.61% per year and payment













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term of three years. Interest payments will be semi-annual and amortization of principal will be carried out on the maturity date. The funds were used to improve the working capital.

The transaction costs incurred in borrowings - 4131 are of 0.25% referring to the amount of R\$ 100,000, with a term of two years, and 0.30% referring to the amount of R\$ 300,000, with a term of three years, including fees, commissions and other costs, which amounted to R\$ 2,005 and are classified in line item of the respective borrowings, and are being recognized over the total period of the debt. At March 31, 2022, the amount to be recognized was R\$ 595 (R\$ 693 - Dec/21), and is presented net in the borrowings balance.

The borrowings - 4131 are not conditioned to compliance with financial and non-financial covenants.

(d) Reconciliation of net debt

The analysis of and the changes in net debt are presented below:

	Parent Co	mpany	Consolidated	
Composition and changes in net debt	Mar/22	Dec/21	Mar/22	Dec/21
Short-term borrowings	490,277	571,549	533,454	613,831
Long-term borrowings	1,635,599	890,613	1,635,615	891,391
Total debt	2,125,876	1,462,162	2,169,069	1,505,222
(-) Cash and cash equivalents (Note 5)	(444,641)	(316,654)	(466,154)	(356,118)
Net debt	1,681,235	1,145,508	1,702,915	1,149,104







(All amounts in thousands of reais unless otherwise stated)

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	Parent Company					
	-	Cash and cash				
Changes in net debt	Borrowings	equivalents	Net debt			
Net debt at January 1, 2020	1,620,001	(855,257)	764,744			
Funding	299,056	-	299,056			
Accrued interest	13,644	-	13,644			
Payment of interest	(20,298)	=	(20,298)			
Amortization of principal	(314,485)	-	(314,485)			
Amortization of transaction costs	1,261	-	1,261			
Increase in cash and cash equivalents	<u> </u>	147,512	147,512			
Net debt at March 31, 2021	1,599,179	(707,745)	891,434			
Funding	(182)	_	(182)			
Accrued interest	74,128	-	74,128			
Payment of interest	(43,791)	-	(43,791)			
Amortization of principal	(170,232)	-	(170,232)			
Amortization of transaction costs	3,060	-	3,060			
Decrease in cash and cash equivalents		391,091	391,091			
Net debt at December 31, 2021	1,462,162	(316,654)	1,145,508			
Funding	743,175	-	743,175			
Accrued interest	49,429	-	49,429			
Payment of interest	(29,891)	-	(29,891)			
Amortization of principal	(100,079)	-	(100,079)			
Amortization of transaction costs	1,080	-	1,080			
Increase (decrease) in cash and cash equivalents	<u> </u>	(127,987)	(127,987)			
Net debt at March 31, 2022	2,125,876	(444,641)	1,681,235			

	Consolidated					
		Cash and cash				
Changes in net debt	Borrowings	equivalents	Net debt			
Net debt at January 1, 2020	1,653,454	(880,357)	773,097			
Funding	299,056	-	299,056			
Accrued interest	13,832	-	13,832			
Payment of interest	(20,298)	-	(20,298)			
Amortization of principal	(314,487)	-	(314,487)			
Amortization of transaction costs	1,261	-	1,261			
Increase in cash and cash equivalents		145,923	145,923			
Net debt at March 31, 2021	1,632,818	(734,434)	898,384			
Funding	39,178	=	39,178			
Borrowings in business combinations	1,763	-	1,763			
Accrued interest	76,125	-	76,125			
Payment of interest	(44,563)	-	(44,563)			
Amortization of principal	(203,159)	-	(203,159)			
Amortization of transaction costs	3,060	-	3,060			
Decrease in cash and cash equivalents	<u> </u>	378,316	378,316			
Net debt at December 31, 2021	1,505,222	(356,118)	1,149,104			
Funding	743,252	_	743,252			
Accrued interest	50,608	-	50,608			
Payment of interest	(29,891)	-	(29,891)			
Amortization of principal	(101,202)	-	(101,202)			
Amortization of transaction costs	1,080	-	1,080			
Increase (decrease) in cash and cash equivalents		(117,307)	(117,307)			
Net debt at March 31, 2022	2,169,069	(466,154)	1,702,915			





Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

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As a lessee

Right-of-use asset

Breakdown of Parent Company and Consolidated right-of-use:

	Parent C	Parent Company		
Right-of-use asset	Mar/22	Dec/21	Mar/22	Dec/21
Operating real estate	3,021,206	3,041,467	3,021,206	3,041,468
Residential real estate	14,098	11,537	14,372	12,207
Distribution/administrative centers	276,226	274,018	279,553	276,290
Vehicles	164	602	164	602
Total	3,311,694	3,327,624	3,315,295	3,330,567

The changes in the Parent Company and Consolidated right-of-use are presented below:

	Parent Company							
	Operating real estate	Residential real estate	Distribution/ administrative centers	Vehicles	Equipment	Total		
At 01/01/2021	2,894,417	9,380	254,410	152	35	3,158,394		
New agreements	68,259	2,568	=	533	-	71,360		
Remeasurements (i)	92,563	642	19,272	755	(16)	113,216		
Termination of agreements	(7,269)	(181)	=	-	-	(7,450)		
Depreciation	(149,065)	(87)_	(13,068)	(8)	(2)	(162,230)		
At 03/31/2021	2,898,905	12,322	260,614	1,432	17	3,173,290		
New agreements	240,426	7,415	70	(221)	-	247,690		
Remeasurements (i)	431,263	(1,798)	56,556	(584)	24	485,461		
Termination of agreements	(38,406)	(3,947)	(14)	-	(35)	(42,402)		
Depreciation	(490,721)	(2,455)	(43,208)	(25)	(6)	(536,415)		
At 12/31/2021	3,041,467	11,537	274,018	602		3,327,624		
New agreements	120,743	3,892	-	-	-	124,635		
Remeasurements (i)	38,146	(570)	18,270	(334)	-	55,512		
Termination of agreements	(869)	(84)	-	(70)	-	(1,023)		
Depreciation	(178,281)	(676)	(16,062)	(35)		(195,054)		
At 03/31/2021	3,021,206	14,099	276,226	163		3,311,694		

	Consolidated							
	Operating real estate	Residential real estate	Distribution/ administrative centers	Vehicles	Equipment	Total		
At 01/01/2021	2,894,417	9,459	257,181	153	35	3,161,245		
New agreements	68,259	2,568	-	533	-	71,360		
Remeasurements (i)	92,563	697	19,864	755	(16)	113,863		
Termination of agreements	(7,269)	(181)	(39)	-	-	(7,489)		
Depreciation	(149,065)	(105)	(13,450)	(8)	(2)	(162,630)		
At 03/31/2021	2,898,905	12,438	263,556	1,433	17	3,176,349		
New agreements	240,426	7,494	488	(221)	-	248,187		
Remeasurements (i)	431,263	(1,257)	56,677	(584)	24	486,123		
Termination of agreements	(38,406)	(3,947)	(38)	-	(35)	(42,426)		
Depreciation	(490,721)	(2,521)	(44,393)	(25)	(6)	(537,666)		
At 12/31/2021	3,041,467	12,207	276,290	603		3,330,567		
New agreements	120,743	3,892		-	-	124,635		
Remeasurements (i)	38,146	(551)	19,351	(334)	=	56,612		
Termination of agreements	(869)	(84)	-	(70)	-	(1,023)		
Depreciation	(178,281)	(1,091)	(16,089)	(35)		(195,496)		
At 03/31/2021	3,021,206	14,373	279,552	164		3,315,295		
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(i) The Company remeasures the right-of-use asset in order to reflect changes in future payments; changes in terms initially determined for the implementation of NBC TG 06 (R3) / IFRS 16 - Leases and contracts recognized as operating leases (NBC TG 06 (R3) / IAS 17 - Leases), initially determined as short-term contracts.

Lease liabilities

The changes in the Parent Company and Consolidated lease liabilities are as follows:

	Parent C	Consolidated		
Leases	Mar/22	Dec/21	Mar/22	Dec/21
Operating real estate	3,322,962	3,333,958	3,322,962	3,333,958
Residential real estate	(2,951)	(3,287)	(2,340)	(2,668)
Distribution/administrative centers	351,905	342,049	355,028	344,503
Vehicles	(3,476)	(2,817)	(3,476)	(2,817)
Equipment	(78)_	(78)	(78)	(78)
<u>Total</u>	3,668,362	3,669,825	3,672,096	3,672,898

The changes in the Parent Company and Consolidated lease liabilities are as follows:

	Parent Company							
	Operating real estate	Residential real estate	Distribution/ administrative centers	Vehicles	Equipment	Total		
At 01/01/2021	3,127,787	2,071	299,297	(1,188)	(17)	3,427,950		
New agreements	68,259	2,568	-	533	-	71,360		
Remeasurements (i)	92,563	642	19,272	755	(16)	113,216		
Interest	51,693	235	4,539	26	-	56,493		
Payments / Compensations	(192,339)	(3,234)	(11,618)	(499)	(18)	(207,708)		
At 03/31/2021	3,147,963	2,282	311,490	(373)	(51)	3,461,311		
New agreements	242,536	5,305	70	(220)	-	247,691		
Remeasurements (i)	431,263	(1,798)	56,556	(584)	24	485,461		
Interest	163,366	736	14,793	72	2	178,969		
Payments / Compensations	(651,169)	(9,812)	(40,861)	(1,712)	(53)	(703,607)		
At 12/31/2021	3,333,959	(3,287)	342,048	(2,817)	(78)	3,669,825		
New agreements	120,743	3,892	-	-	-	124,635		
Remeasurements (i)	38,146	(570)	18,270	(334)	-	55,512		
Interest	55,141	266	4,951	2	-	60,360		
Payments / Compensations	(225,179)	(3,167)	(13,367)	(257)		(241,970)		
At 03/31/2022	3,322,810	(2,866)	351,902	(3,406)	(78)	3,668,362		







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	Consolidated							
	Operating real estate	Residential real estate	Distribution/ administrative centers	Vehicles	Equipment	Total		
At 01/01/2021	3,127,787	2,098	302,245	(1,188)	(17)	3,430,925		
New agreements	68,259	2,568	-	533	-	71,360		
Remeasurements (i)	92,563	697	19,865	755	(16)	113,864		
Interest	51,693	238	4,593	26	-	56,550		
Payments / Compensations	(192,339)	(3,254)	(12,091)	(499)	(18)	(208,201)		
At 03/31/2021	3,147,963	2,347	314,612	(373)	(51)	3,464,498		
New agreements	242,536	5,384	488	(220)	-	248,188		
Remeasurements (i)	431,263	(1,257)	56,676	(584)	24	486,122		
Interest	163,366	741	14,936	72	2	179,117		
Payments / Compensations	(651,169)	(9,883)	(42,210)	(1,712)_	(53)_	(705,027)		
At 12/31/2021	3,333,959	(2,668)	344,502	(2,817)	(78)	3,672,898		
New agreements	120,743	3,892	-	-	-	124,635		
Remeasurements (i)	38,146	(551)	19,351	(334)	-	56,612		
Interest	55,141	268	5,003	2	-	60,414		
Payments / Compensations	(225,179)	(3,196)	(13,831)	(257)	<u> </u>	(242,463)		
At 03/31/2022	3,322,810	(2,255)	355,025	(3,406)	(78)	3,672,096		

(i) The Company remeasures the lease liabilities in order to reflect changes in future payments; changes in terms initially determined for the implementation of NBC TG 06 (R3) / IFRS 16 - Leases and contracts recognized as operating leases (NBC TG 06 (R3) / IAS 17 - Leases).

The maturities of lease liabilities are classified according to the following schedule:

	Parent Co	Consolidated		
Analysis of maturities - Lease liabilities	Mar/22	Dec/21	Mar/22	Dec/21
Less than 1 year	727,042	697,738	728,739	699,170
Current	727,042	697,738	728,739	699,170
1 to 5 years	2,468,105	2,517,686	2,470,141	2,519,327
Over 5 years	473,215	454,401	473,216	454,401
Non-current	2,941,320	2,972,087	2,943,357	2,973,728
Total	3,668,362	3,669,825	3,672,096	3,672,898

Future payments to be made to the lessor may give the Group the right to be credited with PIS and COFINS. Therefore, the recorded amount of the right-of-use asset against the lease liability already includes potential future credit.

The potential right to PIS / COFINS recoverable embedded in future lease payments is presented below:

Future considerations	Parent Company / Consolidated	Potential PIS / COFINS (9.25%)
Less than 1 year	447,354	41,380
1 to 2 years	555,176	51,354
2 to 3 years	497,414	46,011
3 to 4 years	420,037	38,853
4 to 5 years	322,011	29,786
Over 5 years	625,333	57,843
Total	2,867,325	265,227

The right to use PIS/COFINS credits comprises only contracts whose lessor is a legal entity. The Company has lease contracts for both lessors, corporate and individual.







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In compliance with CVM Circular Letter 02/2019 and NBC TG 06 (R3) / IFRS 16, justified by the fact that the Group has not applied the methodology of nominal flows due to the prohibition imposed by NBC TG 06 (R3) of future inflation projection and in order to provide additional information to users, the analysis of contract maturities and installments not yet discounted at March 31, 2022 is presented below:

	Parent Company			Consolidated			
Year	Net present value	Estimated interest (future) ⁽ⁱ⁾	Amounts of installments not yet discounted	Net present value	Estimated interest (future) ⁽ⁱ⁾	Amounts of installments not yet discounted	
2022	503,769	165,024	668,793	505,466	165,347	670,813	
2023	702,927	179,536	882,463	702,927	179,536	882,463	
2024	646,102	135,900	782,002	646,102	135,900	782,002	
2025	554,636	97,270	651,906	554,636	97,270	651,906	
2026	429,290	65,842	495,132	429,290	65,842	495,132	
2027	301,453	42,639	344,092	303,490	42,997	346,487	
2028 and thereafter	530,185	60,062	590,247	530,185	60,062	590,247	
Total	3,668,362	746,273	4,414,635	3,672,096	746,954	4,419,050	

⁽i) The present value of the leases payable was calculated considering the projection of future fixed payments, discounted at the rate of 6.69% p.a., which was built from the basic interest rate released by the Central Bank of Brazil (BACEN).

Amount recognized in the statement of income

	Parent C	ompany	Consolidated	
Amount recognized in the statement of income	Mar/22	Mar/21	Mar/22	Mar/21
Amortization of right-of-use asset	195,054	162,230	195,496	162,230
Interest on lease liabilities	60,360	56,493	60,414	56,550
Adjustment for lease write-off (contracts terminated)	(2)	(122)	(2)	(122)
Variable payments not included in the measurement of lease liabilities	28,739	14,920	29,443	15,134
Revenue on subleases of right-of-use assets	(2,891)	(650)	(2,891)	(650)
Expenses related to short-term and/or low-value leases	3,266	4,661	3,266	4,661
Discounts on property rental	(577)	(1,873)	(577)	(1,873)

(i) Payment of variable leases based on sales

Some operating real estate leases contain variable lease payments based on a percentage of 2% to 12% of the sales made during the period in the leased operating real estate. These payment conditions are common for stores in the country where the Group operates. Variable lease payments for the quarter ended March 31, 2022 amounted to R\$ 130 (R\$ 703 in Mar/2021) for Parent Company and Consolidated accounts.

(ii) Leases fitting into exceptions and practical expedients

The lease agreements identified and that fall within the scope of exemption mainly refer to lease of printers, forklifts, cardiotech scales, power generators, electron aligners and photovoltaic plates.

The Group also leases equipment with contracts of up to one year. These leases are short-term and/or low-value leases. The Group opted not to recognize the right-of-use assets and the lease liabilities of such items.

As a lessor

The Group subleases some of the properties to third parties. The Group has classified these leases as operating leases because they do not transfer substantially all the risks and rewards of ownership of assets.

The table below presents an analysis of maturities of lease payments, showing undiscounted lease payments to be received after the reporting date:













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	Parent Company and Consolidated			
Undiscounted lease payments	Mar/22	Dec/21		
Less than 1 year	1,324	1,816		
1 to 2 years	1,391	1,391		
2 to 3 years	1,124	1,124		
3 to 4 years	656	656		
4 to 5 years	186	186		
Over 5 years	884	883		
Total	5,565	6,056		

15. Provision for contingencies and judicial deposits

Breakdown of balances and changes in provisions

At March 31, 2022 and 2020, the Group had the following provision and corresponding judicial deposits relating to legal proceedings:

	Parent Company			idated
Judicial deposits items	Mar/22	Dec/21	Mar/22	Dec/21
Labor and social security	87,792	86,900	87,792	86,900
Tax	12,236	16,217	12,429	16,410
Civil	2,927	2,487	2,927	2,487
Subtotal	102,955	105,604	103,148	105,797
(-) Corresponding judicial deposits	(8,938)	(9,129)	(8,938)	(9,129)
Total	94,017	96,475	94,210	96,668
Current liabilities	44,353	43,560	44,353	43,560
Non-current liabilities	49,664	52,915	49,857	53,108

Changes in the provision are as follows:

	Parent C	ompany	Consolidated	
Changes in the provision	Mar/22	Mar/21	Mar/22	Mar/21
Opening balance at January 1	105,604	114,651	105,797	114,840
Additions of new lawsuits	14,757	12,310	14,757	55,757
Reversals by concluded lawsuits	(2,759)	(3,779)	(2,759)	(3,779)
Write-offs for payments	(11,002)	(8,474)	(11,002)	(8,474)
Constitution/(Reversals) due to changes in lawsuits	(4,016)	(1,035)	(4,016)	(1,035)
Revaluation of amounts	(1,647)	(2,790)	(1,647)	(2,790)
Monetary adjustment	2,018	2,438	2,018	2,438
Closing balance at March 31	102,955	113,321	103,148	156,957

The provision for legal claims took into consideration the best estimate of the amounts involved, for the cases in which the likelihood of loss is estimated as probable, and a portion of these proceedings is guaranteed by pledged assets.







(All amounts in thousands of reais unless otherwise stated)

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Possible losses

At March 31, 2022, the Group has tax and civil lawsuits related to fines applied by the relevant administrative authorities, tax rate difference in interstate transfers and tax enforcements as well as of civil nature due to indemnity claims for losses and pain and suffering arising from consumer relations, involving possible loss as assessed by Management and its legal advisors in the amount of R\$ 51,811 (R\$ 47,779 - Dec/21) for Parent Company and Consolidated, of which R\$ 3,254 (R\$ 2,583- Dec/21) refers to the labor/social security contingencies, R\$ 4,619 (R\$ 4,591 - Dec/21) to the civil contingencies and R\$ 43,938 (R\$ 40,605 - Dec/21) to tax contingencies.

Judicial deposits

At March 31, 2022, the Group had the following judicial deposit amounts, for which no corresponding provision had been set up:

	Parent Company		Consolidated	
Analysis of judicial deposits	Mar/22	Dec/21	Mar/22	Dec/21
Labor and social security	11,017	10,575	11,017	10,575
Tax	13,915	13,844	17,803	17,923
Civil	3,502	3,470	3,502	3,470
(-) Corresponding judicial deposits	(3,239)	(2,017)	(3,239)	(2,017)
Total	25,195	25,872	29,083	29,951

Labor contingencies

Labor claims in general relate to lawsuits filed by former employees questioning the payment of unpaid overtime and health hazard premium. The Group is also involved in proceedings arising from Raia S.A., as well as from Drogaria Onofre Ltda., which were filed by former employees of service providers claiming to have employment relationships directly with the Group, or in which the Group received a joint enforcement order for the payment of the labor rights claimed. There are also proceedings filed by professional unions for the payment of union dues, under the dispute regarding the legitimacy of the territorial base.

Tax contingencies

These represent administrative fines, tax rate differences on interstate transfers and tax collection proceedings.

Civil contingencies

The Group is a defendant in lawsuits regarding usual and unique matters arising in the course of its business, most of which seek indemnification for property damage and pain and suffering from consumption relations.

Guarantees for lawsuits

The items of property and equipment were given as security for tax, social security and labor proceedings:

	Parent Compan	Parent Company / Consolidated			
Guarantees for lawsuits	Mar/22	Dec/21			
Furniture and facilities	10	10			
Machinery and equipment	85	85			
Total guarantees for lawsuits	95	95			





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16.Income tax and social contribution

16.1. Breakdown of current income tax and social contribution and effective rate

	Parent Company		Consolidated		
Income tax and social contribution paid items	Mar/22	Mar/21	Mar/22	Mar/21	
Profit before income tax and social contribution	128,314	243,870	140,434	245,559	
Interest on capital and additional interest on capital proposed	(66,000)	(44,000)	(66,000)	(44,000)	
Taxable profit	62,314	199,870	74,434	201,559	
Combined tax rate (25% for income tax and 9% for social					
contribution)	34.00%	34.00%	34.00%	34.00%	
Theoretical tax expense	(21,187)	(67,956)	(25,307)	(68,530)	
Permanent additions	21,732	(9,896)	20,674	(14,471)	
Equity in the results of subsidiaries	2,106	88	10	(515)	
Reduction of taxes due to incentives (P.A.T)	501	1,230	501	1,230	
Investment grant ⁽ⁱ⁾	9,147	7,035	10,842	13,041	
Tax loss and negative CSLL basis	-	-	(3,278)	-	
Provisions with no deferred charges	-	-	-	(15)	
Other (revaluation reserve + additional income tax exemption					
ceiling)	27_	(75)	33	(70)	
Result of current income tax and social contribution	(2,233)	(68,569)	(9,140)	(71,183)	
Result of deferred income tax and social contribution	14,559	(1,005)	12,615	1,853	
Income tax and social contribution expense	12,326	(69,574)	3,475	(69,330)	
Effective tax rate	(9,61%)	28.53%	(2,47%)	28.23%	

(i) Beginning on the third quarter of 2018, the Group considers as deductible, for income tax purposes, the gains arising from the ICMS tax benefits in the states of Bahia, Goiás and Pernambuco, established by Supplementary Law 160/17, agreement ICMS CONFAZ 190/17, and the amendment to Law 12,973/2014. The total amount of these tax benefits in the three-month period ended March 31, 2022 was R\$ 26,903 (R\$ 20,691 - 1st quarter of 2021).

(ii) Based on the best estimate made up to this moment, the average annual effective rate will be 26.25% and, therefore, we do not expect significant variations in relation to the real rate calculated for the quarter. In case of any event that may cause changes to the estimated annual percentage, the amounts recognized related to expense on tax on profit and social contribution for the interim period will be adjusted in subsequent periods.

16.2. Deferred income tax and social contribution are comprised as follows:

Deferred income tax and social contribution assets amounting to R\$ 287,359 at March 31, 2022 (R\$ 278,462 - Dec/ 21) for the Parent Company and R\$ 334,414 at March 31, 2022 (R\$ 327,509 – Dec/21) for the Consolidated accounts arose from temporarily non-deductible expenses that may be carried forward indefinitely, with estimated realization as disclosed in item (c) below.

Deferred income tax and social contribution liabilities amounting to R\$ 360,298 at March 31, 2022 (R\$ 365,981 - Dec/21) for the Parent Company and R\$ 361,742 at March 31, 2022 (R\$ 367,473 - Dec/21) for the Consolidated accounts relate to tax charges on the remaining balances of: (i) the revaluation reserve; (ii) surplus value PPA (Purchase Price Allocation) Raia; and (iii) gain on bargain purchase.













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For the three-month periods ended March 31, 2022 and 2021, deferred income and social contribution were as follows:

	Balance sheet			Statement of income				
	Parent Co	mpany	Conso	lidated	Parent Co	mpany	Consolic	dated
Temporary differences	Mar/22	Dec/21	Mar/22	Dec/21	Mar/22	Mar/21	Mar/22	Mar/21
Revaluation at fair value of land and buildings	(6,693)	(6,715)	(6,693)	(6,715)	-		-	_
Amortization of the goodwill on future profitability	(245,184)	(245,152)	(245,184)	(245,152)	32	32	32	32
Non-deductible intangible assets - merger of Raia	(53,764)	(53,803)	(53,764)	(53,803)	(39)	(39)	(39)	(39)
Non-deductible intangible assets - acquisition of 4Bio	-	-	(1,444)	(1,492)	-	-	(48)	(48)
Gain on bargain purchase – acquisition of Onofre	(54,657)	(60,311)	(54,657)	(60,311)	(5,654)	(5,654)	(5,654)	(5,654)
Tax losses to be offset against future taxable profits	-	-	19,693	22,697	-	-	3,004	890
Adjustment to present value	2,387	(2,103)	2,884	(1,774)	(4,490)	(785)	(4,658)	(808)
Adjustment to fair value	6,729	6,473	6,729	6,473	(257)	(230)	(257)	(230)
Provision for inventory losses	13,237	11,089	13,237	11,089	(2,149)	(850)	(2,149)	(850)
Provision for sundry obligations	76,908	73,317	76,968	73,461	(3,591)	3,938	(3,507)	3,908
Provision for employee profit sharing	11,585	24,169	13,500	25,701	12,584	8,937	12,201	8,818
Provision for contingencies	33,495	32,919	56,373	55,900	(576)	448	(473)	(3,059)
Expected credit losses	1,543	1,346	3,525	2,681	(198)	(56)	(845)	(73)
Lease (depreciation x consideration)	119,363	115,018	119,393	115,047	(4,345)	(6,448)	(4,346)	(6,452)
Other adjustments	22,112	16,234	22,112	16,234	(5,876)	1,712	(5,876)	1,712
Effective income tax and social contribution expense	<u> </u>				(14,559)	1,005	(12,615)	(1,853)
Deferred tax liabilities, net	(72,939)	(87,519)	(27,328)	(39,964)				
Reflected in the balance sheet as follows:								
Deferred tax assets	287,359	278,462	287,359	278,462				
Deferred tax liabilities	(360,298)	(365,981)	(361,742)	(367,473)				
Deferred tax liabilities, net	(72,939)	(87,519)	(74,383)	(89,011)				
Deferred tax assets – Subsidiary – 4Bio	-		47,055	49,047				
Reconciliation of deferred tax assets (liabilities), net								
At the beginning of the period	(87,519)	(72,772)	(39,964)	(38,168)				
Expense recognized in the statement of income	14,559	(14,830)	12,615	(1,880)				
Realization of deferred tax recognized in equity	21	` 84	21	` 84				
Balance at the end of the period	(72,939)	(87,519)	(27,328)	(39,964)				







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16.3. Estimated recovery of income tax and social contribution credits

The projections of future taxable profits are based on estimates relating to the Group's performance, the behavior of the market in which the Group operates and certain economic aspects, among other factors. Actual amounts may differ from these estimates. According to projections, the tax credit will be recovered according to the following schedule:

	Parent Cor	npany	Consolidated		
Recovery forecast	Mar/22	Dec/21	Mar/22	Dec/21	
2022	136,564	132,204	165,231	160,740	
2023	53,090	51,000	63,581	62,412	
2024	37,710	37,740	43,625	44,556	
2025	21,648	20,579	23,625	22,856	
2026 and thereafter	38,347	36,939	38,352	36,945	
Total	287,359	278,462	334,414	327,509	
Deferred tax assets on temporary differences, recorded net					
in liabilities	287,359	278,462	287,359	278,462	
Deferred tax assets on tax losses in subsidiaries	_	-	47,055	49,047	

16.4. Uncertainties over the IRPJ and CSLL tax treatment

The Company has four discussions in the administrative stage with the Brazilian Federal Revenue referring to the disallowance for tax amortization of goodwill arising from acquisitions of companies in the amount of R\$ 38,977, which, according to internal and external assessment of legal advisors, will probably be accepted in decisions of higher courts (probability of acceptance higher than 50%); for this reason, the Company did not record any IRPJ/CSLL liabilities in connection with these proceedings.

17. Earnings per share

Basic earnings per share are calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of common shares outstanding during the period. Diluted earnings per share are calculated by adjusting the weighted average number of common shares outstanding to assume conversion of all potential common diluted shares.

The following table presents profit and stock information used for calculating basic and diluted earnings per share:

		Parent Company / Consolidated		
Earnings per share items	Mar/22	Mar/21		
Basic				
Profit for the period	140,640	174,296		
Weighted average number of common shares	1,647,358	1,649,690		
Basic earnings per share - R\$	0,08537	0,10565		
Diluted				
Profit for the period	140,640	174,296		
Weighted average number of common shares adjusted for dilution effect	1,665,344	1,663,029		
Diluted earnings per share - R\$	0.08445	0.10481		
				





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18.Equity

(a) Capital

At March 31, 2022, the fully paid-up capital amounted to R\$ 2,500,000 (R\$ 2,500,000 - Dec/21), represented by 1,651,930,000 common registered book-entry shares with no par value, of which 1,184,571,787 were outstanding common shares (1,184,571,787 common shares - Dec/21).

Pursuant to the Company's bylaws, it is authorized to increase its capital up to the limit of 2,000,000,000 common shares, subject to the approval of the Board of Directors.

At March 31, 2022, the Company's ownership structure was as follows:

	Number of shares		Interest (%)	
Ownership interest	Mar/22	Dec/21	Mar/22	Dec/21
Controlling shareholders	452,233,050	462,587,838	27.38	28.00
Shares outstanding	1,195,514,383	1,184,571,787	72.37	71.71
Treasury shares	4,182,567	4,770,375	0.25	0.29
Total	1,651,930,000	1,651,930,000	100.00	100.00

The ownership interest of the controlling shareholders is represented by the families Pipponzi, Pires Oliveira Dias and Galvão and by the Holding Pragma.

The change in the number of outstanding shares of the Company is as follows:

Changes	Shares outstanding
At January 1, 2021	1,072,442,905
(Purchase)/sale of restricted shares, net	112,128,882
At December 31,2021	1,184,571,787
(Purchase)/sale of restricted shares, net	10,942,596
At March 31, 2022	1,195,514,383

At March 31, 2022, the Company's common shares were quoted at R\$ 23.94 (closing quote) (R\$ 24.30 at December 31, 2021).

(b) Revenue reserves

The legal reserve is set up at 5% of profit for the year, pursuant to Law 6,404/76, until it reaches 20% of the capital. In the year in which the legal reserve balance, plus the capital reserve amount, exceeds 30% of the capital, the allocation of part of the profit for the year to the legal reserve is not required.

The statutory reserve is established in the Company's bylaws, limited to 65% of the profit for the year, to set up the "Statutory Revenue Reserve", which has the purpose and objective of improving the Company's working capital, observing that its balance, except the Contingency Reserve and the Unrealized Revenue Reserve, cannot exceed 100% of the capital. Once this ceiling is reached, the General Meeting shall resolve, in accordance with article 199 of the Brazilian Corporation Law, on the excess, and shall invest it in the payment or increase of capital stock or in the distribution of dividends.

These refer to ICMS tax benefits obtained in the states of Bahia, Goiás and Pernambuco, as regulated by complementary Law 160/17, ICMS CONFAZ 190/17 agreement and amendment to Law 12,973/2014. Set up in accordance with the provisions of article 195-A of the Brazilian Corporate Law (as amended by Law 11,638/07). This reserve receives the portion of government subsidy recognized in profit or loss, as a deduction from sales taxes and allocated to it from the retained earnings account, accordingly, they are not included in the calculation basis of the minimum mandatory dividend.









Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

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(c) Treasury shares

On August 10, 2021, the Board of Directors authorized, for a period of up to eighteen months, the purchase of up to 3,000,000 registered common shares with no par value issued by the Company to be held in treasury for subsequent sale or cancellation, without capital reduction ("Repurchase Program"). The Company exercised the acquisition of all of the shares provided in the Repurchase Program at September 30, 2021. The changes in treasury shares in the period ended March 31, 2022 are summarized below:

		npany	
Changes in treasury shares	Number of shares	Amount of shares	
At December 31, 2020	2,479,480	26,282	
Shares delivered to executives related to the 3rd tranche of the 2017 grant, 2nd tranche of the 2018 grant and 1st tranche of the 2019 grant Shares delivered to executives related to the 1st tranche of 2019, 2nd tranche of 2018 and	(702,260)	(7,444)	
3rd tranche of 2017 of 4Bio.	(6,865)	(73)	
Acquisition of shares issued by the Company	3,000,000	73,228	
Shares acquired through the right of withdrawal of dissenting shareholders (total in the			
year of 20 common shares at a cost of R\$ 2.64 per share)	20	-	
At December 31, 2021	4,770,375	91,993	
Shares delivered to executives related to the 3rd tranche of the 2018 grant, 2nd tranche of the 2019 grant and 1st tranche of the 2020 grant Shares delivered to executives related to the 1st tranche of 2020, 2nd tranche of 2019 and	(581,512)	(15,468)	
3rd tranche of 2018 of 4Bio.	(6,296)	(61)	
At March 31, 2022	4,182,567	76,464	

At March 31, 2022, the market value of the treasury shares, having as reference the quotation of R\$ 23.94 per share (R\$ 24.30 - Dec/21), corresponds to R\$ 100,281 (R\$ 115,920 - Dec/21).

(d) Restricted share plan

Long-Term Incentive Program

Since March 2014, the Company offers its officers the Long-Term Incentive Program with Restricted Shares (the "Restricted Share Plan"), which aims to offer an opportunity to receive variable remuneration provided that the officer remains for a predetermined period in the Company.

The maximum number of shares that may be delivered as a result of the exercise of the Plan is limited to 3% of the Company's Capital Stock during the entire term of the Plan. The reference price per restricted share, for the purpose of determining the target amount that will be granted to each Beneficiary will be equivalent to the average share price on B3 (weighted by the volume of trades) in the last thirty trading sessions preceding the grant.

As stated in the Restricted Share Plan, a portion of their annual variable remuneration (profit-sharing) will be paid to the officer in cash and the remaining balance shall be paid only in Company shares ("incentive stock").

If the officer decides to use a portion of the total amount of the variable remuneration paid in cash to buy Company shares ("own shares") on the stock exchange, the Company will offer the officer an equal number of shares purchased on the stock exchange.

At its discretion, the Company may grant to this officer more Company shares, using as reference the number of own shares acquired by the officer on the stock exchange.





Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

(All amounts in thousands of reais unless otherwise stated)

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The shares offered to the officer through the Restricted Share Plan may not be sold, assigned or transferred to third parties for a period of four years from the date of the grant. Every year, from the second, third and fourth anniversary of the grant date, the officers will acquire the right to receive a third of their restricted stock. The portion not exercised within the established terms and conditions will be automatically considered extinguished seven years after the respective grant date.

Performance shares

At a meeting of the Board of Directors on October 22, 2020, the granting of restricted shares was approved under the terms of the Restricted Share Granting Plan - Performance Shares ("Plan"), approved at the Extraordinary General Meeting of the Company held on September 15, 2020.

The purpose of the Plan is: (a) to foster the expansion, success and fulfillment of the corporate purposes of the Company and the companies under its control; (b) to align the interests of Beneficiaries with the interests of shareholders; and (c) to encourage Beneficiaries to stay in the Company or companies under its control. The Plan will be managed by the Board of Directors, and may have an advisory committee created or appointed by the Board of Directors to advise it in this respect. Beneficiaries will be chosen and elected by the Board of Directors at each new grant.

The maximum number of shares that may be delivered as a result of exercising the Plan is limited to 2% of the Company's Capital on the date of approval of the Plan. The reference price per restricted share, for the purpose of determining the target amount that will be granted to each Beneficiary will be equivalent to the average share price on B3 (weighted by the volume of trades) in the ninety trading sessions prior to January 1 of the year in which the grant occurs.

The definitive transfer of the Restricted Shares will be subject to the fulfillment of a four-year grace period from the grant date and, at the end of the grace period, the participant must be linked to the Company so that the grants are not canceled. Restricted Shares that have not yet completed the grace period will become due and will be transferred to the holders, their estate or heirs in the event of death, permanent disability or retirement. The Plan provides that the liquidation must occur through the transfer of shares, however, in the event that the Company does not have treasury shares at the time of liquidation and / or upon inability to acquire shares on the market, the Board of Directors may choose to settle the delivery of the Restricted Shares in cash.

Changes in restricted shares

The changes in restricted shares are summarized below:

	Mar/2	22	Dec	Dec/21	
Changes in restricted shares	Shares	Amount	Shares	Amount	
Opening balance at January 1	2,079,742	36,152	1,261,394	27,206	
Granted shares for the period	560,523	(951)	1,527,473	15,086	
Value of the shares at the delivery date	(587,808)	(9,988)	(709,125)	(6,140)	
Closing balance	2,052,457	25,213	2,079,742	36,152	









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Position of the restricted share plan

Below is a breakdown of the assumptions that govern each grant plan:

Grants	Grant date	Number of shares granted ⁽ⁱ⁾	Date on which they will become exercisable	Period of restriction to share transfer	Fair value of shares on grant date ⁽ⁱ⁾
Long-Term Incentive Program					
2019 - 3rd tranche	03/01/2019	334,695	02/28/2023	02/28/2023	R\$ 12.77
2020 - 2nd tranche	03/01/2020	352,982	02/28/2023	02/28/2023	R\$ 24.89
2020 - 3rd tranche	03/01/2020	352,977	02/28/2024	02/28/2024	R\$ 24.89
2021 - 1st tranche	03/01/2021	274,596	02/28/2023	02/28/2023	R\$ 22.72
2021 - 2nd tranche	03/01/2021	274,596	02/28/2024	02/28/2024	R\$ 22.72
2021 - 3rd tranche	03/01/2021	274,596	02/28/2025	02/28/2025	R\$ 22.72
2022 - 1st tranche	03/01/2022	419,742	02/28/2024	02/28/2024	R\$ 23.90
2022 - 2nd tranche	03/01/2022	419,742	02/28/2025	02/28/2025	R\$ 23.90
2022 - 3rd tranche	03/01/2022	419,742	02/28/2026	02/28/2026	R\$ 23.90
Performance share					
2020 - 1st tranche	01/01/2020	350,421	01/01/2024	01/01/2025	R\$ 13.19
2021 - 1st tranche	01/01/2021	302,990	02/01/2025	01/01/2026	R\$ 13.19
2022 - 1st tranche	01/01/2022	305,348	02/01/2026	01/01/2027	R\$ 25.00

⁽i) After the application of the stock split effect, approved at the EGM held on September 15, 2020.

19.Net sales revenue

Parent Cor	mpany	Consolidated		
Mar/22	Mar/21	Mar/22	Mar/21	
6,536,625	5,633,724	6,946,962	5,962,748	
18,064	16,726	25,534	16,759	
6,554,689	5,650,450	6,972,496	5,979,507	
(303,288)	(279,073)	(311,888)	(309,711)	
(87,140)	(44,176)	(98,098)	(49,745)	
6,164,261	5,327,201	6,562,510	5,620,051	
	Mar/22 6,536,625 18,064 6,554,689 (303,288) (87,140)	6,536,625 5,633,724 18,064 16,726 6,554,689 5,650,450 (303,288) (279,073) (87,140) (44,176)	Mar/22 Mar/21 Mar/22 6,536,625 5,633,724 6,946,962 18,064 16,726 25,534 6,554,689 5,650,450 6,972,496 (303,288) (279,073) (311,888) (87,140) (44,176) (98,098)	



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Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

(All amounts in thousands of reais unless otherwise stated)

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20.Information on the nature of expenses recognized in the statement of income

The Group presented its statement of income using a classification based on the function of expenses. Information on the nature of these expenses is recorded in the statement of income as follows:

Parent Company		Consolidated		
Nature of expenses	Mar/22	Mar/21	Mar/22	Mar/21
Costs of inventories sold (Note 7)	(4,290,310)	(3,708,390)	(4,627,620)	(3,978,199)
Personnel expenses	(796,988)	(636,652)	(822,449)	(646,660)
Occupancy expenses (i)	(93,668)	(81,336)	(94,283)	(81,752)
Depreciation and amortization (ii)	(350,059)	(300,648)	(352,562)	(301,728)
Discounts on property rental	577	1,873	577	1,873
Service provider expenses(iii)	(100,932)	(80,097)	(104,830)	(81,988)
Expenses on card operator fees	(89,573)	(70,591)	(90,186)	(71,054)
Other	(195,124)	(152,435)	(208,000)	(157,483)
Total	(5,916,077)	(5,028,276)	(6,299,353)	(5,316,991)
		·		

Classified in the statement of income as:

Function of expenses	Mar/22	Mar/21	Mar/22	Mar/21
Costs of sales and services	(4,292,458)	(3,708,390)	(4,634,073)	(3,978,199)
Selling	(1,364,292)	(1,135,532)	(1,388,041)	(1,148,299)
General and administrative	(259,327)	(184,354)	(277,239)	(190,493)
Total	(5,916,077)	(5,028,276)	(6,299,353)	(5,316,991)

- (i) These refer to expenses on property rental, condominium fees, electricity, water, communication and municipal real estate tax (IPTU).
- (ii) Depreciation and amortization in the first quarter of 2022 totaled R\$ 350,059 (R\$ 300,648 Mar/2021) for the Parent Company, of which R\$ 317,533 (R\$ 276,387 - Mar/2021) refers to the sales area and R\$ 32,527 (R\$ 24,261- Mar/2021) to the administrative area, and total R\$ 352,562 (R\$ 301,728- Mar/2021) for the Consolidated accounts, of which R\$ 317,935 (R\$ 276,749 - Mar/2021) refers to the sales area and R\$ 34,627 (R\$ 24,979 - Mar/2021) to the administrative area. These amounts are presented net of PIS and COFINS credits on the lease right-of-use, which resulted in an expense reduction in the amount of R\$ 10,626 (R\$ 8,246 - Mar/2021).
- (iii) These refer mostly to expenses on transportation, materials, other administrative expenses, maintenance of assets, advertising and publicity.





Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

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21.Other operating (income)/expenses, net

(All amounts in thousands of reais unless otherwise stated)

In the first quarter of 2022, other operating income / (expenses) totaled R\$ 8,415 (R\$ 16,014 - Mar/2021) for the Parent company and R\$ 12,609 (R\$ 16,549 - Mar/2021) for the Consolidated accounts. These amounts comprise non-recurring expenses and revenues, as presented below:

	Parent Company		Consolidated		
Nature of revenues / (expenses)	Mar/22	Mar/21	Mar/22	Mar/21	
Write-off of property and equipment and intangible assets due					
to the drugstores closure	(1,100)	882	(1,100)	882	
Donations	(618)	(3,293)	(618)	(3,293)	
Social investments	(901)	-	(901)	-	
Consulting and advisory expenses	-	-	-	(51)	
Recognition of INSS credits from 2016 to 2019	-	838	-	838	
Adjustment of provision for labor risks - Selic rate	-	3,410	-	3,410	
Refund of ICMS-ST on 2020 sales	-	13,662	-	14,279	
Exclusion of ICMS from PIS/COFINS calculation basis (Note 8)	11,688	-	15,943	-	
Disposal of property and equipment - ICMS reversed	(633)	-	(633)	-	
Other	(22)	515	(82)	484	
Total	8,414	16,014	12,609	16,549	

22. Finance income (costs)

	Parent Co	ompany	idated	
Finance income	Mar/22	Mar/21	Mar/22	Mar/21
Discounts obtained	71	168	72	176
Short-term investment yields	4,825	3,015	5,190	3,025
Interest on intercompany loans	518	767	789	-
Monetary gains	877	350	996	387
Other income	-	-	306	42
Present value adjustment	35,104	6,286	39,409	7,082
Total finance income	41,395	10,586	46,762	10,712
Finance costs	Mar/22	Mar/21	Mar/22	Mar/21
Monetary losses	(1,217)	(252)	(2,429)	(781)
Interest on leases ⁽ⁱ⁾	(57,067)	(53,647)	(57,121)	(53,647)
Charges on borrowings	(12,576)	(5,516)	(12,585)	(5,516)
Charges on debentures and promissory notes	(36,853)	(8,129)	(36,853)	(8,129)
Interest on payables to subsidiary's shareholder	(755)	(676)	(774)	(676)
Amortization of transaction costs	(1,208)	(1,125)	(1,208)	(1,125)
Interest, charges and bank fees	(233)	(901)	(306)	(927)
Discounts granted to customers	-	-	(34)	(32)
Present value adjustment	(65,963)	(11,668)	(70,813)	(12,414)
Total finance costs	(175,872)	(81,914)	(182,123)	(83,247)
Finance income (costs)	(134,477)	(71,328)	(135,361)	(72,535)

⁽i) Interest on leases is shown net of PIS and COFINS.



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23. Financial instruments and risk management policy

(All amounts in thousands of reais unless otherwise stated)

23.1. Financial instruments by category

Parent Company		Consolidated		
Financial instruments items	Mar/22	Dec/21	Mar/22	Dec/21
Assets				
At amortized cost				
Cash and cash equivalents (Note 5)	444,641	316,654	466,154	356,118
Trade receivables (Note 6)	1,812,455	1,487,204	2,089,164	1,710,057
Other receivables	262,569	328,190	300,893	318,230
Judicial deposits (Note 15)	25,195	25,872	29,083	29,951
Total assets	2,544,860	2,157,920	2,885,294	2,414,356
Liabilities				
<u>Liabilities at fair value through profit or loss</u>				
Payables to subsidiary's shareholder	38,139	37,383	38,699	37,943
Subtotal	38,139	37,383	38,699	37,943
Other liabilities				
Trade payables (Note 12)	3,386,089	3,485,328	3,600,986	3,656,607
Borrowing (Note 13)	2,125,876	1,462,162	2,169,069	1,505,222
Other payables	290,723	290,416	352,146	346,201
Leases payable (Note 14)	3,668,362	3,669,825	3,672,096	3,672,898
Subtotal	9,471,050	8,907,731	9,794,297	9,180,928
Total liabilities	9,509,189	8,945,114	9,832,996	9,218,871

23.2. Financial risk management

The Group's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The Group's risk management program focuses on the unpredictability of financial and operational markets and seeks to minimize potential adverse effects on the Group's financial performance.

The Board of Directors provides principles for overall risk management, as well as written policies covering specific areas, such as interest rate risk, credit risk, use of non-derivative financial instruments and investment of surplus cash.

(a) Market risk

Foreign exchange risk

All of the asset and liability operations of the Group are denominated in Brazilian reais (R\$); therefore, the Company is not exposed to foreign exchange risk.

Derivative financial instruments

The Group does not operate with derivative instruments, except in specific situations. At March 31, 2022, the Group did not have any derivative transactions.

Interest rate risk

The operation with BNDES is carried out based on the TJLP rate, other Company borrowings are linked to the CDI + bank spread. Financial investments are entered into based on the CDI variations, which does not result in higher interest rate risk since these variations are not significant. Management understands that there is a low risk of significant changes in profit or loss or in cash flows.





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(b) Credit risk

Credit risk arises from financial assets, i.e. cash and cash equivalents, short-term investments and trade receivables.

Cash and cash equivalents and short-term investments are maintained with sound financial institutions.

The risk ratings of the cash equivalents are in accordance with the main risk rating agencies, according to the table below:

	Parent Co	ompany	Consolidated	
Risk rating	Mar/22	Dec/21	Mar/22	Dec/21
Rating - Notional scale				
brAAA	257,278	95,827	272,624	115,371
brAA+	28,377	26,767	29,264	33,020
brA	5,849	1,691	5,850	1,692
(*) n/a - Cash and automatic investments	153,137	192,369	157,097	199,900
(*) n/a - Investment funds	<u> </u>		1,319	6,136
Total - Notional scale	444,641	316,654	466,154	356,119

^(*) Not applicable, since there is no risk rating for cash, automatic investments and investment funds.

The granting of credit on sales of goods follows a policy that aims at minimizing defaults. At March 31, 2022, credit sales represented 59% (57% - Dec/21) for the Parent Company and 61% (59% - Dec/21) for the Consolidated accounts, of which 91% (94% - Dec/21) for the Parent Company and 84% (87% - Dec/21) for the Consolidated accounts related to credit card sales which, based on the history of losses, posed an extremely low risk. The remaining 9% (6% - Dec/21) for the Parent Company and 16% (13% - Dec/21) for the Consolidated accounts are credits from PBMs and special plans that pose a low risk, due to customer selectivity.

(c) Liquidity risk

The Group's management continuously monitors forecasts of the Company's liquidity requirements, in order to ensure that it has sufficient cash to meet operational needs. The Group invests its surplus cash in financial assets with appropriate maturities to provide the liquidity necessary to honor its obligations.

(d) Sensitivity analysis

The Company prepares a sensitivity analysis of financial instruments indexed to interest rates to which the Company is exposed. The probable scenario, according to the assessment made by Management, is based on an increase of 0.50 p.p. in the interest rate. Two further scenarios are presented in order to show a 25% and 50% deterioration in the risk variables considered (scenarios II and III):

	Parent Company						
	Effect on profit or loss and equity						
Operation	Notional amount	Scenario I probable	Scenario II - 25%	Scenario III - 50%			
Short-term investments - CDI	305,011	1,525	1,906	2,288			
Revenue	-	1,525	1,906	2,288			
Borrowings - CDI	2,125,876	(10,629)	(13,287)	(15,944)			
REFIS (SELIC)	1,156	(6)	(7)	(9)			
Expense		(10,635)	(13,294)	(15,953)			
Effect on profit or loss	_	(9,110)	(11,388)	(13,665)			



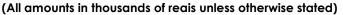


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		Consolid	ated	
	_	Effect on	profit or loss and ed	quity
Operation	Notional amount	Scenario I probable	Scenario II - 25%	Scenario III - 50%
Short-term investments - CDI	325,307	1,637	2,033	2,440
Revenue		1,637	2,033	2,440
Borrowings - CDI	2,169,069	(10,858)	(13,557)	(16,268)
REFIS (SELIC)	1,156	(19)	(7)	(9)
Expense		(10,877)	(13,564)	(16,277)
Effect on profit or loss		(9,240)	(11,531)	(13,837)

(e) Capital management

The Group's objective relating to capital management is to maintain the Group's investment capacity, thus allowing it to grow its business and provide proper returns for shareholders.

The Group has adopted a policy of not leveraging its capital structure with borrowings, except for long-term credit facilities from BNDES (FINEM), debentures and promissory notes at interest rates that are commensurate with the Group's profit levels.

Accordingly, this ratio corresponds to the net debt expressed as a percentage of total capital. The net debt, in turn, corresponds to total borrowings less cash and cash equivalents. The total capital is calculated through the sum of the equity, as shown in the individual and consolidated balance sheet, and the net debt, as presented below:

	Parent Company		Consolidated	
Capital management items	Mar/22	Dec/21	Mar/22	Dec/21
Short- and long-term borrowings	2,125,876	1,462,162	2,169,069	1,505,222
(-) Cash and cash equivalents	(444,641)	(316,654)	(466,154)	(356,118)
Net debt	1,681,235	1,145,508	1,702,915	1,149,104
Equity attributable to the shareholders of the parent	4,751,380	4,677,673	4,751,380	4,677,114
Noncontrolling interests			43,544	41,129
Total equity	4,751,380	4,677,673	4,794,924	4,718,243
Total capital	6,432,615	5,823,181	6,497,839	5,867,347
Gearing ratio	26.13%	19.67%	26.20%	19.58%

As described in Note 14, as from January 1, 2019, the Group recognized in its financial statements the obligations associated with the lease agreements where it has control. At March 31, 2022, the balance of lease liabilities in the Parent Company and Consolidated accounts corresponded to R\$ 3,668,362 and R\$ 3,672,096 respectively. Considering the balance lease liabilities in the capital management calculation, the gearing ratio of the Company and the Group would be 52.96% in the Parent Company and 52.85% in the Consolidated accounts. Considering the balance of lease liabilities at the balance sheet dates in the capital management calculation, the gearing ratio of the Company and the Group would be as follows:

	Parent Co	mpany	Consolidated		
Adjusted net debt with lease liabilities	Mar/22	Dec/21	Mar/22	Dec/21	
Net debt	1,681,235	1,145,508	1,702,915	1,149,104	
Lease liabilities	3,668,362	3,669,825	3,672,096	3,672,898	
Adjusted net debt	5,349,597	4,815,333	5,375,011	4,822,002	
Total equity	4,751,380	4,677,673	4,794,924	4,718,243	
Total adjusted capital	10,100,977	9,493,006	10,169,935	9,540,245	
Adjusted gearing ratio (%)	52.96%	50.73%	52.85%	50.54%	

(f) Fair value estimation













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The carrying values of financial investments in the balance sheet approximate their fair values since the remuneration rates are based on the CDI variation. The carrying values of trade receivables and payables are measured at amortized cost and are recorded at their original amount, less the provision for impairment and present value adjustment, when applicable. The carrying values are assumed to approximate their fair values, taking into consideration the realization of these balances and settlement terms not exceeding 60 days.

Borrowings are classified as financial liabilities not measured at fair value and are carried at amortized cost and according to contractual conditions. The fair values of the borrowings approximate their carrying values since they refer to financial instruments with rate that approximate market rates. The estimated fair values are:

	Parent Company				Consolidated				
	Carrying	amount	Fair v	alue	Carrying	amount	Fair v	/alue	
Fair value estimation	Mar/22	Dec/21	Mar/22	Dec/21	Mar/22	Dec/21	Mar/22	Dec/21	
BNDES	78	155	78	155	78	155	78	155	
Debenture									
s and									
promissory									
notes	1,825,887	1,054,793	1,825,887	1,054,793	1,825,887	1,054,793	1,825,887	1,054,793	
Other	299,911	407,214	299,911	407,214	343,104	450,274	343,104	450,274	
Total	2,125,876	1,462,162	2,125,876	1,462,162	2,169,069	1,505,222	2,169,069	1,505,222	

The effective interest rates at the balance sheet dates are market rates and their fair value does not differ from the balances in the accounting records.

At March 31, 2022, the Group had no material assets and liabilities measured at fair value at Level 1 and Level 2 in the fair value hierarchy. The following table presents the changes in Level 3 instruments for the period ended March 31, 2022:

	Parent Company/C	Consolidated
	Payables to subsidiary	y's shareholder
Changes in payables to subsidiary's shareholder	2022	2021
Balance at January 1	37,383	46,448
Expenses recognized in the statement of income:	755	676
Balance at March 31	38,139	47,124
Total expenses for the year recognized in the statement of income	755	676
Changes in unrealized expenses for the year included in the statement of		
income	755	676















Notes to the Individual and Consolidated Interim Financial Information March 31, 2022 (All amounts in thousands of reais unless otherwise stated)

24.Transactions with related parties

(a) Transactions with related parties consist of transactions with the Company's shareholders and persons connected to them:

		Parent C	ompany	Conso	lidated	Parent C	ompany	Consc	olidated
			Ass	sets			Transacted	amount	
Related parties	Relationship	Mar/22	Dec/21	Mar/22	Dec/21	Mar/22	Mar/21	Mar/22	Mar/21
Receivables									
Special plans ⁽ⁱ⁾									
Regimar Comercial S.A.	Shareholder/Family	16	15	16	15	25	32	25	32
Heliomar Ltda.	Shareholder/Board Member	1	-	1	-	3	5	3	5
Natura Cosméticos S.A. (ii)	Shareholder/Related party	125	197	125	197	477	387	477	387
4Bio Medicamentos S.A. (v)	Subsidiary	48	51	48	51	77	88	77	88
Vitat Serviços em Saúde LTDA	Subsidiary	2	-	2	-	3	-	3	-
Healthbit Performasys Tecnologia	Subsidiary	1		1		2		2	
Subtotal		193	263	193	263	587	512	587	512
Other receivables from related parties									
Commercial agreements									
Natura Cosméticos S.A. ⁽ⁱⁱ⁾	Shareholder/Related party	-	-	-	-	-	146	-	146
Advances to suppliers									
Cfly Consultoria e Gestão	Family	108	171	108	171	_	_	_	_
Empresarial Ltda. ⁽ⁱⁱⁱ⁾	Tarriny	100	17.1	100	17.1				
Zurcher, Ribeiro Filho, Pires Oliveira	Shareholder/Family	45	45	45	45	_	_	_	_
Dias e Freire – Advogados ^(iv)	Shareholder/Tarriiiy	70	40	40	40				
Loan and other receivables									
4Bio Medicamentos S.A. (v)	Subsidiary	516	32,765	-	-	96	3,455	-	-
Full Nine Digital Consultoria (Conecta Lá) (xii)	Associate	1,172	1,134	1,172	1,134	37	34	-	-
Healthbit Performasys Tecnologia (viii)	Subsidiary	1,376	1,380	-	-	44	1,380	44	1,380
ZTO Tecn. e Ser. de Infor. na Int. Ltda.	Associate	_	_	_	4,616	_	12	_	1,616
(Manipulaê)(xi)									
Labi Exames S.A. (xiii)	Associate	-		19,415	15,098	-		4,317	15,098
Stix Fidelidade e Inteligência S.A. (x)	Associate	11,118	17,752	11,118	17,752	14,208	17,752	14,208	17,752
Subtotal		14,335	53,247	31,858	38,816	14,385	22,779	18,569	35,992
Total receivables from related parties		14,528	53,510	32,051	39,079	14,972	23,291	19,156	36,504





Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

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(All amounts in thousands of reais unless otherwise stated)

		Parent C	ompany	Consol	lidated	Parent C	ompany	Conso	lidated
			Liabi	ilities	,		Transact	ed amount	
Related parties	Relationship	Mar/22	Dec/21	Mar/22	Dec/21	Mar/22	Dec/21	Mar/22	Dec/21
Payables									
Rentals (vi)									
Heliomar Ltda.	Shareholder/Board Member	33	52	33	52	328	299	328	299
Antonio Carlos Pipponzi	Shareholder/Board Member	9	9	9	9	71	60	71	60
Rosalia Pipponzi Raia	Shareholder/Board Member	9	9	9	9	71	60	71	60
Cristiana Almeida Pipponzi	Shareholder/Board Member	4	4	4	4	24	20	24	20
André Almeida Pipponzi	Shareholder/Board Member	4	4	4	4	24	20	24	20
Marta Almeida Pipponzi	Shareholder/Board Member	4	4	4	4	24	20	24	20
Subtotal		63	82	63	82	542	479	542	479
Service providers								<u></u>	
Zurcher, Ribeiro Filho, Pires Oliveira Dias e Freire Advogados ^(iv)	Shareholder/Family	_	_	_	_	1,237	2,998	1,237	2,988
Rodrigo Wright Pipponzi (Editora Mol Ltda.) (vii)	Shareholder/Family	2,376	1,999	2,376	1,999	3,255	214	3,255	214
Cfly Consultoria e Gestão Empresarial Ltda. (iii)	Family	184	36	184	36	754	3.270	754	3,270
Cristina Ribeiro Sobral Sarian (Anthea Consultoria	Shareholder/Alternate	104	00	104	00	704	0,270	704	0,270
Empresarial) (X)	Board Member until April 2021	_	_	_	_	99	450	99	450
Cesar Nivaldo Gon (CI&T IOT Comercio de	·					,,	400	,,	400
HardWare e Software Ltda. and CI&T Softwares S.A.)	Shareholder/Board Member as from May								
(ix)	2021	11	11	11	11	32	159	32	159
Stix Fidelidade e Inteligência S.A. (x)	Associate					536	694	536	694
Healthbit Performasys Tecnologia (viii)	Subsidiary	7,574	8,187	7,574	8,187	6,021	8,187	6,021	8,187
Subtotal	oobstatal y	10,145	10,233	10,145	10,233	11,934	15,972	11,934	15,972
Total payables to related parties		10,208	10,315	10,208	10,315	12,476	16,451	12,476	16,451







Bem-estar.

Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

(All amounts in thousands of reais unless otherwise stated)

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Transactions with related parties, basically purchases and sales of products, were carried out at prices, terms and conditions usual in the market.

- (i) Refer to sales made by agreements whose transactions are carried out under commercial conditions equivalent to those practiced with other companies.
- (ii) Purchase and sale of Natura Cosméticos S.A.'s products, which will be sold across the national territory and Raia Drogasil will receive a percentage on the products sold. Some members of the controlling block of Natura Cosméticos S.A. indirectly own shares of Raia Drogasil.
- (iii) Provision of services of aircraft operation to the owner Raia Drogasil S.A., which will pay the operator a monthly remuneration for the services of operational advisory, compliance, finance, maintenance coordination and maintenance technical control.
- (iv) Transaction related to legal advisory.
- (v) During 2016, 2017 and 2019 loan transactions between Raia Drogasil S.A. (lender) and 4Bio Medicamentos S.A. (borrower) were carried out in the amounts of R\$ 14,000, R\$ 20,100 and R\$ 12,000, respectively. All loan agreements are monetarily adjusted at 100% of the CDI plus 3.50% p.a. for contracts signed in 2016 and 2017 and 3.26% p.a. for the contract signed in 2019, and mature in December 2022. In March 2022, the operation was completely settled.

Other receivables comprises commissions on Raia Drogasil S.A. referrals (R\$ 516), recognized in "other receivables".

- (vi) Transactions related to rental of commercial properties for the implementation of drugstores.
- (vii) The balances and transactions relate to service agreements for the development, creation and production of marketing materials for the institutional sales area, and the design of the Company's internal magazine.
- (viii) The balances and transactions refer to the contract for the provision of consulting services in the areas of health and sustainability and loan agreement of R\$ 1,350, which is updated by CDI + 3.26% p.a.
- (ix) Transactions related to information technology consulting services, being a contract entered into in March 2020 with CI&T Comércio de Hardware e Software Ltda. and another in November 2020 with CI&T Softwares S.A., with the object of consultancy for digital transformation and squads.
- (x) Transactions related to trade receivables and trade payables referring to the STIX points program.
- (xi) Transactions with loan between subsidiary RD Ventures (lender) and ZTO Tecnologia e Servicos de Informacao na Internet Ltda. (borrower) in monthly amounts of R\$ 300 for July/2020 and R\$ 675 for August, September and December 2020 and January 2021, respectively;
- (xii) Loan transaction carried out between Raia Drogasil S.A. (lender) and Full Nine Digital Consultoria Conecta Lá (borrower) in the amounts of R\$ 700 and R\$ 400 with monetary adjustment based on CDI + 3.50% p.a.
- (xiii) Loan transaction carried out between RD Ventures (lender) and Labi Exames S.A. (borrower) in the amounts of R\$ 15,000 and R\$ 4,000, with monetary adjustment based on CDI + 3.00% p.a., maturing in May 2023 and August 2023, respectively.

Moreover, we inform that there are no additional transactions other than the amounts presented above and that the category of the related parties corresponds to the entity's key management personnel.

(b) Key management compensation











Notes to the Individual and Consolidated Interim Financial Information March 31, 2022

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Key management includes the Officers, Directors and members of the Supervisory Board. The compensation paid or payable for services rendered is as follows:

	Parent C	ompany	Consolidated		
Compensation items	Mar/22	Dec/21	Mar/22	Dec/21	
Share-based payment	4,643	3,850	6,186	4,173	
Bonuses and social charges	3,397	1,358	3,397	1,358	
Subtotal bonuses and social charges	8,040	5,208	9,583	5,531	
Fees and social charges	5,992	5,395	6,225	6,085	
Fringe benefits	66_	84	66	84	
Total	14,098	10,687	15,874	11,700	

The Company applied the requirements of NBC TG 05 (R3) - Related-Party Disclosures and also considered the guidance in CVM Circular Letter SNC/SEP 01/2021, observing qualitative aspects of related-party transaction, and concluded that there are no material impacts that require disclosure of additional information in the interim financial information.

25.Insurance coverage

The Company has adopted a policy of taking out insurance coverage at amounts deemed sufficient to cover any losses on assets or civil liability attributed to it taking into consideration the nature of its activities and the guidance of its insurance consultants.

The Group had the following insurance:

	Parent Company/Consolidated
Insurance items	Mar/22
Inventory loss risks*	559,926
D&O*	100,000
Civil liability risks*	40,000

^{*} The parent company's coverage extends to the subsidiaries

26.Non-cash transactions

At March 31, 2022, the Group's main non-transactions were:

- (i) the monetary adjustment of the financial liability arising from payables to subsidiary's shareholder (Note 9);
- (ii) part of the compensation of key management personnel associated with the restricted share plan (Note 24);
- (iii) the installment purchase of property and equipment items in the amount of R\$ 8,714 (R\$ 19,491 Dec/21);
- (iv) recognition of lease liability with a balancing item in right-of-use asset, which additions of new agreements in the amount of R\$ 124,635 (R\$ 319,051 - Dec/21), remeasurements of R\$ 55,512 (R\$ 598,677 - Dec/21) and termination of agreements in the amount of R\$ (1,023) (R\$ 49,851 – Dec/21).

27. Events after the reporting period

In April 12, 2022, the 4Bio Medicamentos S.A. subsidiary carried out a loan operation - 4131, in the total amount of R\$ 65,000, with a remuneration equivalent to 100% of the cumulative variation of the average daily rates of the DI, plus a surcharge of 1.69% p.a. in a two months term.





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A free translation from Portuguese into English of Independent Auditor's Review Report on Individual and Consolidated Interim Financial Information prepared in Brazilian currency in accordance with the rules issued by Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Information Form (ITR)

Independent auditor's report on review of interim financial statements

The Shareholders and Officers Raia Drogasil S.A. São Paulo - SP

Introduction

We have reviewed the accompanying individual and consolidated interim financial information of Raia Drogasil S.A. ("Company"), contained in the Quarterly Information Form (ITR) for the quarter ended March 31, 2022, comprising the statement of financial position as of March 31, 2022 and the related statements of profit or loss, of comprehensive income, of changes in equity and cash flows for the three-month period then ended, including the explanatory notes.

Management is responsible for preparation of the individual and consolidated interim financial information in accordance with Accounting Pronouncement NBC TG 21 - Interim Financial Reporting, and IAS 34 – Interim Financial Reporting, issued by the Federal Accounting Counsel ("CFC") and International Accounting Standards Board (IASB), respectively, as well as for the fair presentation of this information in conformity with the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of the Quarterly Information Form (ITR). Our responsibility is to express a conclusion on this individual and consolidated interim financial information based on our review.

Scope of review

We conducted our review in accordance with Brazilian and International Standards on Review Engagements (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with auditing standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion on the individual and consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual and consolidated interim financial information included in the Quarterly Information Form referred to above was not prepared, in all material respects, in accordance with NBC TG 21 and IAS 34 applicable to the preparation of Quarterly Information Form (ITR), and presented consistently with the rules issued by the Brazilian Securities and Exchange Commission (No. Vn. Me):a-membro da Ernst & Young Global Limited









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Other matters

Statements of value added

The abovementioned quarterly information includes the individual and consolidated statements of value added (SVA) for the three-month period ended March 31, 2022, prepared under Company's Management responsibility and presented as supplementary information by IAS 34. These statements have been subject to review procedures performed together with the review of the quarterly information with the objective to conclude whether they are reconciled to the interim financial information and the accounting records, as applicable, and if its format and content are in accordance with the criteria set forth by NBC TG 09 - Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that they were not prepared, in all material respects, consistently with the overall individual and consolidated interim financial information.

São Paulo, May 3, 2022.

ERNST & YOUNG Auditores Independentes S.S. CRC-2SP034519/O-6

Patricia Nakano Ferreira Accountant CRC-1SP234620/O-4











Comments on business projections performance Individual and Consolidated March 31, 2022





In this section, pursuant to CVM Instruction 480/09, we compare the store opening projections for the Company with the data on drugstore openings actually conducted every year, until the end of the current year. The projections for 2016 and 2017 were disclosed to the market on July 28, 2016, the projections for 2018 and 2019 were disclosed on November 9, 2017, the projections for 2020 were disclosed on October 3, 2019 and the projections for 2021 and 2022 were disclosed on September 29, 2020.

YEAR	PRIOR PROJECTION	CURRENT PROJECTION	ACTUAL ACCUMULATED
2016	165 openings	200 openings	212 openings
2017	195 openings	200 openings	210 openings
2018		240 openings	240 openings
2019		240 openings	240 openings
2020		240 openings	240 openings
2021		240 openings	240 openings
2022	240 openings	260 openings	52 openings

On July 28, 2016, we revised the prior projection of 165 openings in 2016 and 195 openings in 2017 to 200 store openings for both years. On October 27, 2021, we revised the prior projection of 240 openings per year in 2021 and 2022 to 240 openings in 2021 and 260 openings in 2022.

The Company ended 2021 with 240 store openings and reiterates projections of 260 openings for 2022.





Officers' representation on individual and consolidated interim financial information March 31, 2022



To the Board of Directors and Shareholders	
Raia Drogasil S.A.	
Information for the three-month period ended March 3 clarifications provided by management, and also consider	and legal responsibilities, has examined the Interim Financia 1, 2022 and, based on the examinations performed and or ring the favorable Report on Special Review without exceptions es Independentes, the Supervisory Board members concluded erial respects.
São Paulo, May 03, 2022.	
Gilberto Lerio	Adeildo Paulino
Supervisory Board Member	Supervisory Board Member
Paulo Sérgio Buzaid Tohmé	Antônio Edson Maciel dos Santos
Supervisory Board Member	Supervisory Board Member











Officers' Representation on **Interim Financial Information** March 31, 2022





In accordance with article 25, paragraph 1, items V and VI, of CVM Instruction 480/09, the Company's officers represent that they have reviewed, discussed and agree with the Interim Financial Information for the three-month period ended March 31, 2022.

São Paulo, May 03, 2022.	
Marcilio D'Amico Pousada Chief Executive Officer	Eugênio De Zagottis Officer
Antonio Carlos Coelho	Marcello De Zagottis
Officer	Officer
Famous de Karal Ward b	Danish Carallian Dadum
Fernando Kozel Varela Officer	Renato Cepollina Raduan Officer
Maria Susana de Souza	Bruno Wright Pipponzi
Officer	Officer
	Ligia Maria Mendes
	Controllership Director and Accountant in charge
	CRC 1SP253358/O-8







Officers' Representation on **Independent Auditor's Report** December 31, 2021





In accordance with article 25, paragraph 1, items V and VI, of CVM Instruction 480/09, the Company's officers represent that they have reviewed, discussed and agree with the conclusions expressed in the favorable Auditor's Report without exceptions issued by the independent auditors for the three-month period ended March 31, 2022.

São Paulo, May 03, 2022.	
Marcilio D'Amico Pousada	Eugênio De Zagottis
Chief Executive Officer	Officer
Androis Coules Coolle	Maria ella Da Zarrallia
Antonio Carlos Coelho	Marcello De Zagottis Officer
Officer	Officer
Fernando Kozel Varela	Renato Cepollina Raduan
Officer	Officer
	· · · · · · · · · · · · · · · · · · ·
Maria Susana de Souza	Bruno Wright Pipponzi
Officer	Officer
	Ligia Maria Mendes
	Controllership Director and Accountant in charge
	CRC 1SP253358/O-8







