EARNINGS RELEASE 2Q14

São Paulo, August $7^{\text {th }}, 2014$. Raia Drogasil S.A. (BM\&FBovespa: RADL3) announces today its results for the $2^{\text {nd }}$ quarter of 2014 (2Q14). The consolidated quarterly information of Raia Drogasil S.A. for the period ended June $30^{\text {th }}, 2014$ was prepared in accordance with IFRS and was reviewed by our independent auditors in accordance with Brazilian and international standards of auditing. Such quarterly information was prepared in Reais and all growth rates are related to the same period of 2013.

As a result of the creation of RaiaDrogasil, we incurred both in 2014 and in 2013 on certain non-recurring expenses related to the integration. To facilitate a better understanding and analysis of our operating performance, we are supplementally presenting adjusted results for 2014 and 2013 excluding the effects of non-recurring expenses.

In April and in May of 2013 we recorded a reduction in social charges on labor, a line which was classified as part of Taxes, Discounts and Returns since it was calculated as a percentage of revenues. In order to maintain historical comparability, we reclassified such charges to Sales Expenses.

## HIGHLIGHTS:

- Drugstores: 1,015 stores in operation (29 openings and two closures)
- Gross Revenues: R\$1.9 billion, $15.7 \%$ of growth ( $8.9 \%$ for same-store sales)
- Gross Margin: $\mathbf{2 8 . 1 \%}$ of gross revenues, a 1.1 percentage point margin increase
- Adjusted EBITDA: R\$ $\mathbf{1 3 1 . 3}$ million, an EBITDA margin of $\mathbf{7 . 1} \%$ and an increase of $\mathbf{2 6 . 9 \%}$
- Adjusted Net Income: $\mathbf{R} \$ 73.8$ million, a net margin of $4.0 \%$ and an increase of $\mathbf{2 6 . 0}$ \%
- Cash Flow: $\mathbf{R} \$ 51.5$ million positive free cash flow, R\$ 19.5 million total cash flow

RADL3: R\$ 19.96/share
Number of Shares: 330,386,000
Market Cap: R\$6,595 million
Closing: August $6^{\text {th }}, 2014$

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| Summary | 2Q13 | 3Q13 | 4Q13 | 1Q14 | 2Q14 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| R\$ thousand) |  |  |  |  |  |
| \# of Stores (end of period) | 906 | 931 | 967 | 986 | 1,015 |
| Store Openings | 25 | 29 | 41 | 18 | 29 |
| Store Closures | $(10)$ | $(6)$ | $(4)$ | $(1)$ | $(2)$ |
| Net Reopenings/(Suspensions) | $(4)$ | 2 | $(1)$ | 2 | 2 |
| \# of Stores (average) | 897 | 920 | 950 | 977 | 1,003 |
| Head Count | 21,195 | 21,268 | 21,482 | 21,578 | 22,090 |
| Pharmacist Count | 3,207 | 3,260 | 3,322 | 3,451 | 3,587 |
| \# of Tickets | 33,596 | 34,567 | 34,803 | 34,078 | 36,078 |
|  |  |  |  |  |  |
| Gross Revenues | $1,604,091$ | $1,682,958$ | $1,738,649$ | $1,718,910$ | $1,856,576$ |
| Gross Profit (Adjusted) | 433,760 | 451,785 | 464,412 | 462,109 | 522,254 |
| \% of Gross Revenues | $27.0 \%$ | $26.8 \%$ | $26.7 \%$ | $26.9 \%$ | $28.1 \%$ |
| EBITDA (Adjusted) | 103,472 | 90,791 | 96,607 | 87,323 | 131,295 |
| $\%$ of Gross Revenues | $6.5 \%$ | $5.4 \%$ | $5.6 \%$ | $5.1 \%$ | $7.1 \%$ |
| Net Income (Adjusted) | 58,634 | 42,623 | 48,067 | 40,720 | 73,820 |
| $\%$ of Gross Revenues | $3.7 \%$ | $2.5 \%$ | $2.8 \%$ | $2.4 \%$ | $4.0 \%$ |
| Free Cash Flow |  |  |  |  |  |



## STORE DEVELOPMENT

We opened a total of 29 new stores and closed two, ending the quarter with 1,015 stores in operation, including the net opening of two stores that had been temporarily suspended. Additionally, we have already signed all required contracts to fulfill our gross openings guidance of 130 new stores in 2014.


At the end of the period, $33.3 \%$ of our stores were still in the process of maturation, and had not yet reached their full potential in terms of revenues and profitability. In the 2Q14 we achieved an important milestone by becoming the first Brazilian drugstore chain to operate 1,000 stores, which was celebrated with two landmark openings: our first store in Recife and our first airport store at GRU Airport.

We reached a comparable market share of $9.6 \%$, a 0.6 percentage point increase versus the previous year, with share gains in every single region. Our market share figures have been adjusted by IMS Health to exclude new informants to preserve historical comparability. Considering the inclusion of new informants, our national market share totaled $9.3 \%$.

Our main highlight was São Paulo, where we recorded a 0.8 percentage point increase leveraged by our organic expansion and by the progressive recovery of one of our brands that had lost market share in 2013. In the Southeast, our market share increased by 0.4 percentage point, driven by strong performances in Rio de Janeiro and in Espírito Santo.

We have also recorded a 0.9 percentage point increase in the South due to the maturation of recent stores in Paraná and in Santa Catarina, as well as a 0.7 percentage point gain the Midwest leveraged by the maturation of our acquired stores in Goiás and by strong performances in the Federal District, in Mato Grosso and in Mato Grosso do Sul.

Finally, we have reached a regional market share of $1.0 \%$ in the Northeast, driven by our growth in Bahia and by our entry in Pernambuco in May, where we opened our two initial stores in Recife and will open several more stores already in 2014. Additionally, we are further expanding our presence in the Northeast by also entering the states of Sergipe and Alagoas, with stores in Aracaju and Maceió to be opened in the upcoming months.

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GROSS REVENUES
We ended the quarter with gross revenues of $\mathrm{R} \$ 1,856.6$ million, a $15.7 \%$ increase over 2013.


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The stores closed or suspended over the last twelve months have penalized our growth by 1.2 percentage point (16.9\% of growth when excluding those stores from the comp base).

We recorded a same-store sales growth of $8.9 \%$ and of $4.2 \%$ for our mature stores. Our growth was penalized by a negative calendar effect of $0.8 \%$, and by the World Cup in June, which had an estimated negative impact of 1.3 percentage point in the quarter. On the other hand, the demonstrations occurred in June of 2013 weakened the comp base by $0.8 \%$.


HPC grew by $17.5 \%$, a 0.4 percentage point increase in the sales mix, and was the highlight of the quarter followed by OTC, which grew by $16.3 \%$ and increased its participation by 0.1 percentage point. Generics increased its participation when compared to the previous quarters, but lost 0.3 percentage point versus the 2Q13 due to a lack of new launches.

GROSS PROFIT

We achieved a gross margin of $28.1 \%$ in the 2Q14, a 1.1 percentage point increase when compared to the previous year.

In December 2013, we returned to the tax substitution regime in São Paulo, which progressively relieved the tax burden we experienced since the 3Q12. Our inventories have fully rotated ever since, which allowed us to recover our margins in the 2Q14 by reverting a previous gross margin loss of approximately 0.4 percentage point.

Additionally, we had adopted in the 2Q13 a new purchasing strategy, which incorporated off-invoice purchasing discounts to our on-invoice purchasing price, especially in Generics. This change generated a transitory 0.4 percentage point gross margin loss in that quarter that eased our comp base.

Finally, we recorded a gross margin increase of 0.3 percentage point due to better purchasing terms with suppliers as well as to tactical changes in pricing.

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Gross Margin
( $\mathrm{R} \$$ million, \% of Gross Revenues)



## SALES EXPENSES

Sales expenses totaled $\mathrm{R} \$ 338.2$ million in the 2Q14, a 0.1 percentage point increase over the previous year.
$\qquad$ Sales Expenses
(\% of Gross Revenues)



We experienced an inflationary pressure of 0.2 percentage point on rentals and a dilution of 0.1 percentage point in payroll due to a slight store headcount reduction when compared to the 2Q13. This reduction was driven both by a headcount optimization and by a slower pace of staff replenishment at the stores, which we expect to normalize already in 2014.

Our comp base of the 2Q13 was helped by a temporary reduction in social charges, which penalized this quarter by $0.2 \%$ of gross revenues. However, this effect was fully offset by a lower pressure from new stores in the quarter, a combination of a slower opening pace in the 1 H 14 and of a very strong performance of the stores opened in the quarter.

## GENERAL AND ADMINISTRATIVE EXPENSES

General and administrative expenses amounted to $\mathrm{R} \$ 52.7$ million, equivalent to $2.8 \%$ of gross revenues, a 0.3 percentage point increase when compared to the previous year. We achieved a dilution of 0.2 percentage point in personnel expenses that was partially mitigated by a 0.1 percentage point reduction in social charges for our corporate personnel in the 2Q13.

Finally, our variable compensation allowance increased by 0.5 percentage point when compared to the 2Q13. This increase is justified by an increase in provisioning in the quarter to reflect the strong results achieved so far, as opposed to a reversion in this very same provision recorded in the 2Q13 under the weak results scenario observed in the 1 H 13.


Non-recurring expenses amounted to R\$ 1.5 million in the quarter, and were mostly related to consulting expenses related to our integration.

## EBITDA

We recorded an EBITDA of R\$ 131.3 million, a $26.9 \%$ increase and a margin expansion of 0.6 percentage point. The gross margin increase of 1.1 percentage point was partially mitigated by an expense increase of 0.4 percentage point.


New stores opened in the year, as well as those that were already in the opening process, reduced the EBITDA by R\$ 7.5 million in the 2Q14. Therefore, if we considered only the 968 stores in operation since the end of 2013 and the full absorption of logistics as well as of general and administrative expenses by such stores, our adjusted EBITDA would have totaled $\mathrm{R} \$ 138.8$ million, equivalent to an EBITDA margin of $7.6 \%$ over the respective gross revenues.

## DEPRECIATION, NET FINANCIAL EXPENSES AND INCOME TAXES

Depreciation expenses totaled $\mathrm{R} \$ 44.0$ million in the 2Q14, equivalent to $2.4 \%$ of gross revenues, and remained in line with the same period of the previous year.

We recorded a dilution in net financial expenses of 0.1 percentage point due to a reduction in net debt when compared to the same period of the previous year.

We paid $\mathrm{R} \$ 10.8$ million in taxes, equivalent to $0.6 \%$ of gross revenues, a 0.4 percentage point increase, thus reflecting the improvement in our profitability when compared to the previous year. This amount includes the tax shield of the goodwill amortization effect of $R \$ 10.7$ million.

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| Depreciation |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| (R\$ million, \% of Gross Revenues) |  |  |  |  |
|  |  |  |  |  |
| $2.4 \%$ | $2.4 \%$ | $\mathbf{2 . 4 \%}$ | $\mathbf{2 . 5 \%}$ | $\mathbf{2 . 4 \%}$ |


$\qquad$




## ADJUSTED NET INCOME

We recorded an adjusted net income of R\$ 73.8 million, a net margin of $4.0 \%$ and an increase of $26.0 \%$ over the 2Q13. Our net margin improvement stemmed from the increase in our EBITDA margin of 0.6 percentage point combined with a reduction in financial expenses of 0.1 percentage point and mitigated by a tax increase of 0.4 percentage point.
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It is important to highlight that our reported net income (after non-recurring expenses and not including the tax shield from goodwill amortization) increased $54.3 \%$ over the previous year.

## CASH CYCLE

We ended the 2Q14 with a cash cycle reduction of 2.9 days when compared to the same period of the previous year.

| Cash Cycle |  |  |  |
| :---: | :---: | :---: | :---: |
| (COGS Days, Gross Revenues Days) |  |  |  |
| _Receivables Inventories Suppliers Cash Cycle |  |  |  |
| 82.2 | 84.8 | 84.9 | 84.0 |
| 62.5 63.6 |  |  |  |
| 59.6 |  |  |  |
| $\underbrace{41.7}_{34.6} 4$ |  |  |  |
| $\begin{array}{lllll}20.2 & 19.7 & 19.5 & 20.4 & 20.3\end{array}$ |  |  |  |

* Reduction of 8 days when adjusted for discounted receivables in the 2 Q13 ( 0.6 day) and taxes on inventories in the 2Q14 ( 4.5 days)

We recorded an increase in inventories of 1.8 days. Taxes on inventories arising from our return to the tax substitution regime in the 4Q13 increased our days of inventories by 4.5 days. Therefore, on a comparable basis (including the receivables discounted on the 2Q13), we recorded a reduction of 2.7 days in our inventories and of 8.1 days in the cash cycle, reflecting efficiency gains in our inventory management.

Accounts payable increased by 4.9 days when compared to the previous year. It is important to highlight that we recorded a transitory pressure in the 2Q13 as we reduced generics purchases to drain excess inventories, which limited the generation of new invoices and softened the comp base.

Finally, days of receivables increased by 0.1 day when compared to the previous year. However, we had discounted R\$ 10.9 million in receivables in the 2Q13, which artificially reduced our days of receivables by 0.6 day. Therefore, on a comparable basis, receivables were reduced by 0.7 day.

## CASH FLOW

We generated a positive free cash flow of $\mathrm{R} \$ 51.5$ million in the quarter, a significant improvement over the $\mathrm{R} \$ 11.2$ million cash consumption in the 2Q13. Our operating cash flow ( $\mathrm{R} \$ 121.8$ million) has fully financed the investments ( $\mathrm{R} \$$ 70.3 million) undertaken in the period.

| Cash Flow | 2Q14 | 2Q13 | 6M14 | 6M13 |
| :---: | :---: | :---: | :---: | :---: |
| (R\$ million) |  |  |  |  |
| Adjusted EBIT | 87.3 | 64.5 | 131.0 | 94.6 |
| Non-Recurring Expenses | (1.5) | (8.1) | (2.9) | (13.8) |
| Income Tax (34\%) | (29.2) | (19.2) | (43.5) | (27.4) |
| Taxshield from Goodwill Amortization | 10.7 | 4.0 | 21.4 | 7.6 |
| Depreciation | 44.0 | 39.0 | 87.7 | 75.1 |
| Others | 8.8 | 16.0 | 2.3 | 15.4 |
| Resources from Operations | 120.1 | 96.2 | 195.9 | 151.3 |
| Cash Cycle* | (13.8) | (96.5) | (142.9) | (151.9) |
| Discounted Receivables | - | 23.6 | - | (10.9) |
| Other Assets (Liabilities) | 15.4 | 25.4 | 2.2 | 29.2 |
| Operating Cash Flow | 121.8 | 48.7 | 55.3 | 17.7 |
| Investments | (70.3) | (59.9) | (122.8) | (111.9) |
| Free Cash Flow | 51.5 | (11.2) | (67.5) | (94.2) |
| Interest on Equity | (16.6) | (13.0) | (17.0) | (13.0) |
| Net Financial Expenses | (2.6) | (3.0) | (4.3) | (6.7) |
| Share Buyback | (20.9) | - | (20.9) | - |
| Income Tax (Tax benefit over financial expenses and interest on equity) | 8.1 | 6.5 | 11.3 | 8.9 |
| Total Cash Flow | 19.5 | (20.8) | (98.3) | (105.0) |

* Cash cycle includes variation in accounts receivables, inventories and suppliers
** Does not include financing cash flow

Resources from operations amounted to R\$ 120.1 million, equivalent to $6.3 \%$ of our gross revenues, while working capital employed totaled $\mathrm{R} \$ 1.7$ million, resulting in an operating cash flow of $\mathrm{R} \$ 121.8$ million in the period.

Fixed asset investments amounted to $\mathrm{R} \$ 70.3$ million versus $\mathrm{R} \$ 59.9$ million in the same period of 2013 , including $\mathrm{R} \$$ 41.2 million in new store openings, $\mathrm{R} \$ 12.5$ million in existing stores renovation, and $\mathrm{R} \$ 16.6$ million in infrastructure.

We generated a total cash flow, including net financial expenses and interest on equity, of R\$ 19.5 million in the 2Q14, versus a cash consumption of $\mathrm{R} \$ 20.8$ million recorded in 2013. We booked $\mathrm{R} \$ 2.6$ million in net financial expenses and paid $R \$ 16.6$ million in interest on equity, which were partially offset by the respective tax shield of $R \$ 8.1$ million in the period.

On April $24^{\text {th }}$, 2014, the Board approved a share buyback program. The acquired shares will be granted to eligible executives over the coming years as part of our Long-Term Incentive Program with restricted shares. We purchased a total of 1.1 million shares at an average price of $\mathrm{R} \$ 18.96$ per share during May and June, which amounted to a cash disbursement of $\mathrm{R} \$ 20.9$ million including brokerage fees and charges.

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Finally, we accrued $R \$ 21.3$ million in interest on equity in the quarter.

## INDEBTEDNESS

At the end of the quarter our net debt amounted to $\mathrm{R} \$ 101.3$ million versus $\mathrm{R} \$ 130.2$ million in the same period of the previous year (including the receivables discounted in the 2Q13).

Our gross debt totaled R\$244.8 million, of which $100 \%$ is comprised by BNDES (Brazilian Economic and Social Development Bank) lines. Of our total indebtedness, $59.2 \%$ is long-term while $40.8 \%$ relates to the short-term parcels of our long-term debt. We ended the quarter with a total cash position (cash and marketable securities) of R\$143.5 million.

## CAPITAL MARKETS

Considering our share price on June $30^{\text {th }}$, 2014 of $\mathrm{R} \$ 18.24$, we have posted a return of $23.4 \%$ in the year, 20.2 percentage points above the IBOVESPA, that was up by $3.2 \%$ over the same period.


In the 2Q14, our average daily trading volume was of $\mathrm{R} \$ 18.6$ million.

Since the IPO of Drogasil, we achieved a cumulative increase of $225.7 \%$ when compared to a negative return of $2.3 \%$ of the IBOVESPA over the same period, a compound annual return of $18.4 \%$.

Considering the IPO of Raia in December of 2010, the cumulative return in the period amounted to $74.1 \%$ when compared to a decrease of $21.8 \%$ by the IBOVESPA, a compound annual return of $17.0 \%$. These figures do not include dividends and interest on equity paid over the period.

## RaiaDrogasil

Adjusted Income Statement
( $R \$$ thousand)
Gross Revenues

Taxes, Discounts and Returns

## Net Revenues

Cost of Goods Sold

## Gross Profit

Operational (Expenses) Revenues
Sales
General and Administrative
Other Operational Expenses, Net
Operational Expenses

EBITDA

Depreciation and Amortization

Operational Earnings before Financial Results

Financial Expenses
Financial Expenses/Revenues

Earnings before Income Tax and Social Charges

Income Tax and Social Charges

## Net Income

| 2 Q13 | 2 Q14 |
| :---: | :---: |
| 1,604,091 | 1,856,576 |
| $(54,400)$ | $(65,763)$ |
| 1,549,691 | 1,790,813 |
| $(1,115,931)$ | $(1,268,559)$ |
| 433,760 | 522,254 |
| $(289,794)$ | $(338,209)$ |
| $(40,495)$ | $(52,750)$ |
| $(330,288)$ | $(390,959)$ |
| 103,472 | 131,295 |
| $(39,005)$ | $(44,020)$ |
| 64,467 | 87,275 |
| $(4,888)$ | $(6,350)$ |
| 1,840 | 3,729 |
| $(3,048)$ | $(2,621)$ |
| 61,419 | 84,653 |
| $(2,785)$ | $(10,834)$ |
| 58,634 | 73,820 |


| 6M13 | 6M14 |
| :---: | :---: |
| 3,042,496 | 3,575,486 |
| $(104,364)$ | $(125,980)$ |
| 2,938,133 | 3,449,506 |
| $(2,122,033)$ | $(2,465,144)$ |
| 816,100 | 984,363 |
| $(561,555)$ | $(664,459)$ |
| $(84,908)$ | $(101,286)$ |
| $(646,463)$ | $(765,745)$ |
| 169,637 | 218,618 |
| $(75,070)$ | $(87,664)$ |
| 94,567 | 130,954 |
| $(10,512)$ | $(12,912)$ |
| 3,850 | 8,599 |
| $(6,662)$ | $(4,313)$ |
| 87,905 | 126,641 |
| $(2,785)$ | $(12,101)$ |
| 85,120 | 114,540 |

## RaiaDrogasil

Income Statemen
( $R \$$ thousand)

Gross Revenues
Taxes, Discounts and Returns

## Net Revenues <br> Cost of Goods Sold

## Gross Profit

Operational (Expenses) Revenues
Sales
General and Administrative
Other Operational Expenses, Net
Operational Expenses

## EBITDA

Depreciation and Amortization

Operational Earnings before Financial Results

Financial Expenses
Financial Revenues
Financial Expenses/Revenues

Earnings before Income Tax and Social Charges

Income Tax and Social Charges

Net Income

| 2 Q13 | 2Q14 | 6M13 | 6M14 |
| :---: | :---: | :---: | :---: |
| 1,604,091 | 1,856,576 | 3,042,496 | 3,575,486 |
| $(65,122)$ | $(65,763)$ | $(115,085)$ | $(125,980)$ |
| 1,538,969 | 1,790,813 | 2,927,411 | 3,449,506 |
| $(1,115,931)$ | $(1,268,559)$ | $(2,123,432)$ | $(2,465,144)$ |
| 423,038 | 522,254 | 803,979 | 984,363 |
| $(278,613)$ | $(338,209)$ | $(545,273)$ | $(664,459)$ |
| $(40,954)$ | $(52,750)$ | $(84,606)$ | $(101,286)$ |
| $(8,132)$ | $(1,518)$ | $(18,295)$ | $(2,868)$ |
| $(327,699)$ | $(392,477)$ | $(648,174)$ | $(768,613)$ |
| 95,339 | 129,777 | 155,805 | 215,749 |
| $(39,005)$ | $(44,020)$ | $(75,070)$ | $(87,664)$ |
| 56,334 | 85,757 | 80,735 | 128,085 |
| $(4,888)$ | $(6,350)$ | $(10,513)$ | $(12,912)$ |
| 1,840 | 3,729 | 3,850 | 8,599 |
| $(3,048)$ | $(2,621)$ | $(6,663)$ | $(4,313)$ |
| 53,286 | 83,136 | 74,072 | 123,773 |
| $(13,016)$ | $(21,016)$ | $(19,523)$ | $(32,522)$ |
| 40,270 | 62,120 | 54,549 | 91,251 |

## RaiaDrogasil

| Assets | 2 Q13 | 2Q14 |
| :---: | :---: | :---: |
| (R\$ thousand) |  |  |
| Current Assets |  |  |
| Cash and Cash Equivalents | 73,557 | 143,508 |
| Accounts Receivable | 355,570 | 414,588 |
| Inventories | 1,008,445 | 1,171,545 |
| Taxes Receivable | 67,939 | 28,927 |
| Other Accounts Receivable | 118,743 | 120,687 |
| Following Fiscal Year Expenses | 12,876 | 14,311 |
|  | 1,637,130 | 1,893,565 |
| Non-Current Assets |  |  |
| Deposit in Court | 9,851 | 11,841 |
| Taxes Receivable | 10,515 | 14,067 |
| Other Credits | 868 | 969 |
| Property, Plant and Equipment | 499,337 | 582,759 |
| Intangible | 1,158,418 | 1,135,995 |
|  | 1,678,989 | 1,745,633 |
| ASSETS | 3,316,119 | 3,639,198 |


| Liabilities and Shareholder's Equity | 2 Q13 | 2 Q14 |
| :---: | :---: | :---: |
| (R\$ thousand) |  |  |
| Current |  |  |
| Suppliers | 489,390 | 623,887 |
| Loans and Financing | 71,246 | 99,838 |
| Salaries and Social Charges Payable | 111,195 | 152,789 |
| Taxes Payable | 45,408 | 40,512 |
| Dividend and Interest on Equity | 17,317 | 25,531 |
| Provision for Lawsuits | 4,618 | 5,219 |
| Other Accounts Payable | 67,931 | 64,375 |
|  | 807,105 | 1,012,151 |
| Non-Current Assets |  |  |
| Loans and Financing | 121,620 | 144,936 |
| Provision for Lawsuits | 8,936 | 9,926 |
| Income Tax and Social Charges deferred | 80,302 | 108,207 |
| Other Accounts Payable | 6,407 | 3,803 |
|  | 217,265 | 266,872 |
| Shareholder's Equity |  |  |
| Common Stock | 908,639 | 908,639 |
| Capital Reserves | 1,039,935 | 1,019,037 |
| Revaluation Reserve | 13,034 | 12,848 |
| Income Reserves | 294,721 | 357,169 |
| Accrued Income | 35,420 | 62,481 |
|  | 2,291,749 | 2,360,175 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | 3,316,119 | 3,639,198 |


|  | 2Q13 | 2Q14 | 6M13 | 6M14 |
| :---: | :---: | :---: | :---: | :---: |
| Cash Flow |  |  |  |  |
| Earnings before Income Tax and Social Charges | 53.286 | 83.136 | 74.072 | 123.773 |
| Adjustments |  |  |  |  |
| Depreciations and Amortization | 39.005 | 44.020 | 75.070 | 87.664 |
| P,P\&E and Intangible Assets residual value | 1.079 | (712) | 1.938 | 425 |
| Provisioned Lawsuits | 997 | 1.376 | 2.215 | 3.067 |
| Provisioned Inventories Loss | 6.453 | 4.861 | 9.650 | 2.563 |
| Allowance for Doubtful Accounts | (258) | 1.327 | (777) | 740 |
| Provisioned Store Closures |  | 3.081 |  | 3.081 |
| Interest Expenses | 4.319 | 6.065 | 8.789 | 12.365 |
|  | 104.881 | 143.154 | 170.957 | 233.678 |
| Assets and Liabilities variation |  |  |  |  |
| Accounts Receivable | (21.957) | (29.503) | (20.958) | (53.806) |
| Inventories | (107.431) | (59.427) | (44.700) | (41.487) |
| Other Short Term Assets | 15.847 | 7.532 | 22.221 | 6.412 |
| Long Term Assets | 318 | (2.462) | 5.810 | (3.526) |
| Suppliers | 32.926 | 75.180 | (86.197) | (47.568) |
| Salaries and Social Charges | 17.927 | 25.041 | 18.297 | 36.437 |
| Taxes Payable | 4.622 | (17.207) | 2.040 | (32.244) |
| Other Liabilities | (15.079) | 171 | (22.129) | (6.522) |
| Rent Payable | 1.790 | 2.337 | 2.935 | 1.663 |
| Cash from Operations | 33.844 | 144.816 | 48.276 | 93.037 |
| Income Tax and Social Charges Paid | (978) | (11.432) | (8.711) | (18.335) |
| Net Cash from (invested) Operational Activities | 32.866 | 133.384 | 39.565 | 74.702 |
| Investment Activities Cash Flow |  |  |  |  |
| P, P\&E and Intangible Acquisitions | (60.092) | (71.110) | (112.084) | (123.570) |
| P, P\&E Sale Payments | 154 | 792 | 197 | 793 |
| Net Cash from Investment Activities | (59.938) | (70.318) | (111.887) | (122.777) |
| Financing Activities Cash Flow |  |  |  |  |
| Funding |  |  | 26.121 | 37.703 |
| Payments | (10.857) | (16.392) | (27.688) | (39.534) |
| Interest Paid | (2.533) | (4.802) | (6.529) | (10.587) |
| Share Buyback |  | (20.898) |  | (20.898) |
| Interest on Equity and Dividends Paid | (12.989) | (16.609) | (12.988) | (16.986) |
| Net Cash from Funding Activities | (26.379) | (58.701) | (21.084) | (50.302) |
| Cash and Cash Equivalents net increase | (53.451) | 4.365 | (93.406) | (98.377) |
| Cash and Cash Equivalents in the beggining of the period | 127.008 | 139.143 | 166.963 | 241.885 |
| Cash and Cash Equivalents in the end of the period | 73.557 | 143.508 | 73.557 | 143.508 |

Portuguese
at 10:00 am (Brasília) / 9:00 am (US ET)
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