

RAIA DROGASIL S.A.
Public held Company
CNPJ No. 61.585.865/0001-51
NIRE 35.300.035.844

**MINUTES OF THE ANNUAL AND EXTRAORDINARY GENERAL MEETINGS
HELD ON APRIL 22, 2025**

1. **DATE, TIME AND LOCAL:** Held simultaneously on April 22, 2025, at 3:00 PM, at the headquarters of Raia Drogasil S.A. ("Company"), located in the city of São Paulo, State of São Paulo, at Avenida Corifeu de Azevedo Marques No. 3,097, Vila Butantã, ZIP Code 05.339-900.
2. **CALL NOTICE:** Call Notice published in the editions of March 22, 24, and 25, 2025, of the newspaper "O Estado de S. Paulo", on pages B9, B7, and B4, respectively.
3. **ATTENDANCE:** Present at the Annual General Meeting were shareholders representing 86,70% of the voting capital, and at the Extraordinary General Meeting, shareholders representing 89,27% of the voting capital, as evidenced by (i) signatures on the "Shareholders' Attendance List" and (ii) remote voting ballots received directly by the Company and through service providers qualified to collect and transmit voting instructions, pursuant to CVM Resolution No. 81/22. Also present were Messrs. Renato Cepollina Raduan, Antonio Carlos Coelho, and Flávio de Moraes Correia, representing the Company's management, Mr. Paulo Sérgio Buzaid Tohmé, representing the Fiscal Council of the Company, and Ms. Patricia Nakano Ferreira, representing Ernst & Young Independent Auditors.
4. **BOARD:** Chairman: **Marcílio D'Amico Pousada**; and Secretary: **Monique Mavignier**.
5. **AGENDA:** At the **Annual General Meeting:** (i) review of the management accounts, examination, discussion, and voting on the financial statements for the fiscal year ended December 31, 2024, accompanied by the Management Report and the Independent Auditors' Report, published in the edition of "O Estado de São Paulo" on February 26, 2025, as well as the Fiscal Council's Opinion; (ii) allocation of the net profit for the fiscal year ended December 31, 2024, endorsing the appropriations of interest on equity and distribution of interim dividends previously resolved by the Board of Directors, as well as the declaration of additional dividends, to be paid to shareholders by May 30, 2025, which will be attributed to the mandatory dividend; (iii) determination of the number of members to compose the Company's Board of Directors; (iv) election of the members of the Company's Board of Directors; (v) establishment of the annual global compensation for the Company's administrators; (vi) election of the members of the Fiscal Council and their respective alternates; and (vii) establishment of the compensation for the members of the Fiscal Council; and, at the **Extraordinary General Meeting:** (viii) amendment to the Company's Bylaws to: (a) include the secondary activity of clinical exams and analysis in its corporate purpose; (b) adjust the nomenclature of the positions on the Company's Board of Executive Officers and their respective attributions; (c) remove from the Board of Directors' approval authority the granting of guarantees, endorsements, or sureties for companies in which the Company holds

the entirety of the share capital; (d) remove from the Board of Directors' approval authority transactions between the Company and controlled companies; (e) change the Board of Directors' approval authority for voting instructions in controlled companies; (f) adjust the wording to clarify that the Board of Directors is responsible for approving variable compensation programs; and (g) adjust the wording to clarify that any acts performed in disagreement with the Bylaws shall be null and void; and (ix) consolidation of the Company's Bylaws to reflect the approved amendments.

6. RESOLUTIONS: The chairman of the board announced that the synthetic voting map was available for consultation by the shareholders present, in accordance with CVM Resolution No. 81/22. The following resolutions were resolved as follows:

6.1. It is initially recorded that the minutes of these Annual and Extraordinary General Meetings will be drawn up in summary form, pursuant to Article 130, §1, of Law No. 6,404/76, and their publication with the omission of the signatures of the shareholders present is authorized, pursuant to §2 of the same Article 130 of Law No. 6,404/76.

6.2. It is also recorded that, as disclosed in the Notice to Shareholders dated April 20, 2025, shareholders representing more than 5% of the Company's voting capital jointly requested the adoption of the multiple voting process for the election of the members of the Board of Directors. However, since no candidates were nominated other than those listed in the Management Proposal, the request for the adoption of multiple voting, submitted via the remote voting ballot, is rendered ineffective, pursuant to Article 34, §2 of CVM Resolution No. 81/2022. Accordingly, the election of the members of the Board of Directors shall be conducted under the slate voting system.

At the Annual General Meeting:

- (a)** Approve, without reservations, by majority, with 1.332.152.370 votes in favor and 1.247.492 votes against, and 151.857.354 abstentions recorded, including the abstentions of those legally impeded, the management accounts and financial statements for the fiscal year ended December 31, 2024, accompanied by the Management Report and the Independent Auditors' Report, published in the edition of "O Estado de S. Paulo" on February 26, 2025, and the Fiscal Council's Opinion.
- (b)** Approve, by majority, with 1.484.988.859 votes in favor and 1.456 votes against, and 266.901 abstentions recorded, the allocation of the net profit for the fiscal year ended December 31, 2024, in the total amount of R\$1,200,331,227.88, pursuant to the Management Proposal, and considering the legal and statutory provisions, as follows:
 - (i)** R\$59,993,217.47, equivalent to 5% of the net profit for the year, to the Legal Reserve;
 - (ii)** R\$389,500,000.00 to shareholders, equivalent to the total gross amount of interest on equity appropriated in 2024 and declared in the Extraordinary Meetings of the Board of Directors of *(ii.1.)* March 28, 2024, in the gross amount of R\$74,400,000.00, corresponding to R\$0.043378791 per share, on which income tax withholding is applied, as applicable, paid to shareholders on December 2, 2024; *(ii.2.)* June 28, 2024, in the gross amount of R\$77,100,000.00, corresponding to

R\$0.044952957 per share, on which income tax withholding is applied, as applicable, paid to shareholders on December 6, 2024, (ii.3) September 30, 2024, in the gross amount of R\$114,100,000.00 corresponding to R\$0.066525486 per share, on which income tax withholding will be applied, as applicable, to be paid to shareholders by May 30, 2025, without monetary correction or interest, and (ii.4.) November 29, 2024, in the gross amount of R\$123,900,000.00, corresponding to R\$0.072235437 per share, on which income tax withholding will be applied, as applicable, to be paid to shareholders by May 30, 2024, without monetary correction or interest; (iii) the distribution of interim dividends previously resolved by the Board of Directors in an extraordinary meeting on September 30, 2024, in the amount of R\$106,000,000.00, corresponding to R\$0.061802818 per share, paid to shareholders on December 6, 2024; (iv) R\$104,000,000.00, also to shareholders, as additional dividends, to be paid by May 31, 2025; and (v) R\$540,838,010.41, equivalent to 45.1% of the net profit for the year, to the Statutory Reserve provided for in Article 21, item "c", of the Company's Bylaws.

- (c) Establish, by majority, with 1.481.608.935 votes in favor and 2.381.214 votes against, and 1.267.067 abstentions recorded, at 13 (thirteen) the number of members who will compose the Company's Board of Directors for the 2 (two) year term that will end at the Annual General Meeting to be held in 2027.
- (d) Elect, by majority, with 1.017.357.533 votes in favor and 461.675.768 votes against, and 6.233.915 abstentions recorded, the following effective members to the Company's Board of Directors, for the 2 (two) year term that will end at the Annual General Meeting to be held in 2027: (i) Mr. **Marcílio D'Amico Pousada**, Brazilian, married, business administrator, holder of Identity Card RG No. 15.139.490 SSP/SP, registered with CPF/MF under No. 066.548.318-02, residing and domiciled in the City of São Paulo, State of São Paulo, with an office at Avenida Corifeu de Azevedo Marques, No. 3.097, ZIP Code 05339-900; (ii) Mr. **Antonio Carlos Pipponzi**, Brazilian, married, engineer, holder of Identity Card RG No. 5.519.215 SSP/SP, registered with CPF/MF under No. 454.326.788-53, residing and domiciled in the City of São Paulo, State of São Paulo, with an office at Avenida Corifeu de Azevedo Marques, No. 3.097, ZIP Code 05339-900; (iii) Mr. **Carlos Pires Oliveira Dias**, Brazilian, married, economist, holder of Identity Card RG No. 4.112.213-6 SSP/SP, registered with CPF/MF under No. 578.464.058-53, residing and domiciled in the City of Milan, Italy, at Via Fratelli Gabba, No. 3, Postal Code 20121; (iv) Mrs. **Cristiana Almeida Pipponzi**, Brazilian, married, business administrator, holder of Identity Card RG No. 26.378.342-X SSP/SP, registered with CPF/MF under No. 285.220.788-58, residing and domiciled in the City of São Paulo, State of São Paulo, with an office at Avenida Corifeu de Azevedo Marques, No. 3.097, ZIP Code 05339-900; (v) Mr. **Eugênio De Zagottis**, Brazilian, married, business administrator, holder of Identity Card RG No. 15.864.636-8 SSP/SP, registered with CPF/MF under No. 186.783.418-90, residing and domiciled in the City of São Paulo, State of São Paulo, with an office at Avenida Corifeu de Azevedo Marques, No. 3.097, ZIP Code 05339-900; (vi) Mr. **Paulo Sérgio Coutinho Galvão Filho**, Brazilian, married,

administrator, holder of Identity Card RG No. 6.598.563 SSP/SP, registered with CPF/MF under No. 040.443.368-57, residing and domiciled in the City of São Paulo, State of São Paulo, with an office at Av. Brigadeiro Faria Lima, No. 1.800, 5th floor, ZIP Code 01451-001; (vii) Mr. **Renato Pires Oliveira Dias**, Brazilian, married, business administrator, holder of Identity Card RG No. 23.420.400-X SSP/SP, registered with CPF/MF under No. 269.999.988-17, residing and domiciled in the City of São Paulo, State of São Paulo, with an office at Av. Presidente Juscelino Kubitschek, No. 1909, 29th floor, north tower, ZIP Code 04543-907; (viii) Mr. **Plínio Villares Musetti**, Brazilian, married, civil engineer, holder of Identity Card RG No. 4.140.800-7 SSP/SP, registered with CPF/MF under No. 954.833.578-68, residing and domiciled in the City of São Paulo, State of São Paulo, with an office at Avenida Corifeu de Azevedo Marques, No. 3.097, ZIP Code 05339-900; (ix) Mr. **Marco Ambrogio Crespi Bonomi**, Brazilian, married, economist, holder of Identity Card RG No. 3.082.364-X SSP/SP, registered with CPF/MF under No. 700.536.698-00, residing and domiciled in the City of São Paulo, State of São Paulo, with an address at Praça Pereira Coutinho No. 40, Vila Nova Conceição, ZIP Code 04510-010; (x) Mrs. **Sylvia de Souza Leão Wanderley**, Brazilian, married, social communicator, holder of Identity Card RG No. 05846104-7 IFP/RJ, registered with CPF/MF under No. 731.199.977-49, residing and domiciled in the City of São Paulo, State of São Paulo, with an address at Rua Caburi, 14, Jardim Guedala, ZIP Code 05603-050; (xi) Mr. **Philipp Paul Marie Povel**, Brazilian, married, business administrator, holder of Identity Card RG No. 36.141.940-5 SSP/SP, registered with CPF/MF under No. 416.239.878-06, residing and domiciled in the City of Berlin, Germany, at Hüttenweg 17, 14195; (xii) Mr. **Eliézer Silva**, Brazilian, married, physician, holder of Identity Card RG No. 60.153.053-6, SSP-SP, registered with CPF/MF under No. 537.257.869-68, residing and domiciled in the City of Cotia, State of São Paulo, with an address at Rua Moravia, 745 - Vila de São Fernando - Cotia - SP - 06705-570; (xiii) Mrs. **Flávia Maria Bittencourt**, Brazilian, in a stable union, chemical engineer, holder of Identity Card RG No. MM 407730, registered with CPF/MF under No. 011.971.887-11, residing and domiciled in the State of São Paulo, with an address at Rua Marechal Deodoro 1401, house 10, ZIP Code 04738-001.

- (e) Note that the members of the Board of Directors elected herein will be invested in their respective positions upon signing the terms of office in the appropriate book, within 30 (thirty) days from this date, at which time they will make or ratify, as the case may be, the declaration of eligibility provided for by law.
- (f) Confirm that Misters **Marco Ambrogio Crespi Bonomi**, **Sylvia de Souza Leão Wanderley**, **Philipp Paul Marie Povel**, **Plínio Villares Musetti**, **Eliézer Silva**, and **Flávia Maria Bittencourt** are elected as independent directors, pursuant to CVM Resolution No. 80 and the Novo Mercado Regulation of B3 S.A. – Brasil, Bolsa, Balcão, given their compliance with the independence criteria provided for in the legislation.
- (g) Approve, by majority, with 1.474.598.124 votes in favor and 6.412.799 votes against, and 4.246.293 abstentions recorded, in accordance with §4 of Article 5 of the Company's Bylaws, the annual global compensation for the members of the Board of

Directors and the Board of Executive Officers of the Company for the 2025 fiscal year in the total net amount of up to **R\$81,728,273.00**.

- (h) Elect the following effective members and their respective alternates to the Company's Fiscal Council, for a 1 (one) year term that will end at the Annual General Meeting to be held in 2026:

(h.i) In a separate vote by the minority shareholders, approved by majority, with 3.013.062 votes in favor and no votes against, Mr. **Marcus Moreira de Almeida**, a Brazilian citizen, married, business administrator, bearer of identity card RG No. 65.288.821 issued by IFP/RJ, enrolled with CPF/MF under No. 873.038.687-04, residing at Rua Herotides de Oliveira, No. 69, Apt. 1301, Santa Rosa, in the City of Niterói, State of Rio de Janeiro, was elected as a full member; and as his alternate, Mr. **Benilton Couto da Cunha**, a Brazilian citizen, retired, married, bearer of identity card RG No. 04.086.931-5 issued by SSP/RJ, enrolled with CPF/MF under No. 431.529.967-72, residing at SQS 113, Bloco E, Apt. 606, Asa Sul, in Brasília, Federal District.

(h.ii) By the remaining shareholders of the Company, by majority vote, with 1.479.432.294 votes in favor, 1.247.988 votes against, and 4.576.934 abstentions recorded, the following individuals were elected as full members: Mr. **Gilberto Lerio**, Brazilian, divorced, accountant, bearer of identity card RG No. 4.370.494-3 issued by SSP/SP, enrolled with CPF/MF under No. 269.714.378-53 and with CRC under No. 111.445/0-9, residing at Rua Funchal, No. 129, 1st Floor, Vila Olímpia, ZIP Code 04551-060, in the City of São Paulo, State of São Paulo; Mr. **Paulo Sérgio Buzaid Tohmé**, Brazilian, married, lawyer, bearer of identity card RG No. 11.334.025 issued by SSP/SP, enrolled with CPF/MF under No. 143.925.478-84, residing at Rua Dr. Virgílio de Carvalho Pinto, No. 656, Pinheiros, ZIP Code 05415-030, in the City of São Paulo, State of São Paulo; and Mr. **Adeildo Paulino**, Brazilian, married, accountant, bearer of identity card RG No. 9.063.745-8 issued by SSP/SP, enrolled with CPF/MF under No. 953.644.398-87, residing at Rua Pangauá, No. 235, ZIP Code 03665-010, in the City of São Paulo, State of São Paulo. As their respective alternates, the following individuals were elected: Mr. **Flávio da Silveira dos Anjos**, Brazilian, married, business administrator, bearer of identity card RG No. 27.539.128 issued by SSP/SP, enrolled with CPF/MF under No. 175.790.198-17, residing at Rua Fortunato Ferraz, No. 250, Lapa, ZIP Code 05093-000, in the City of São Paulo, State of São Paulo; Mr. **Mário Antonio Luiz Corrêa**, Brazilian, married, accountant and business administrator, bearer of identity card RG No. 5.045.620-9 issued by SSP/SP, enrolled with CPF/MF under No. 063.857.108-15, residing at Av. Brigadeiro Faria Lima, No. 1800, 5th Floor, ZIP Code 01451-001, in the City of São Paulo, State of São Paulo; and Ms. **Vivian do Valle Souza Leão Mikui**, Brazilian, married, lawyer, bearer of identity card RG No. 6.988.639 issued by SSP/SP, enrolled with CPF/MF under No. 088.036.718-03, residing at Rua Dr. Virgílio de Carvalho Pinto, No. 656, Pinheiros, ZIP Code 05415-020, in the City of São Paulo, State of São Paulo.

- (i) Note that the Fiscal Council members hereby elected, both primary and alternate members, shall assume their respective positions by signing the instruments of investiture in the appropriate book within 30 (thirty) days from this date, at which time they will make or ratify, as applicable, the declaration of eligibility required by law.
- (j) Approve, by majority vote, with 1.478.199.340 votes in favor, 1.575.009 votes against, and 5.482.867 abstentions recorded, the compensation for the effective members of the Company's Fiscal Council for the 2025 fiscal year in an amount corresponding to 11% (eleven percent) of the average compensation assigned to the Company's Directors, not including benefits, representation allowances, and profit sharing, pursuant to paragraph 3 of article 162 of Law No. 6,404/76.

At the Extraordinary General Meeting:

- (k) It was approved, by majority, with 1.528.108.883 votes in favor, 755.766 votes against, and 280.999 abstentions recorded, the amendment to article 3, "n", of the Company's Bylaws, to include the secondary activity of clinical examinations and analysis in its corporate purpose, which shall now be in effect with the wording set forth in the Company's Bylaws, as per **Annex I** to these minutes;
- (l) It was approved, by majority, with 1.528.863.695 votes in favor, no votes against, and 281.953 abstentions recorded, the amendment of Article 10, caput and §2, Article 11, §§1 to 3 and 5 to 10, and Article 12, §2 of the Company's Bylaws, in order to update the titles of the Company's Executive Officers and their respective responsibilities, which shall henceforth read as set forth in the Company's Bylaws attached hereto as **Annex I**.
- (m) It was approved, by majority, with 1.528.863.512 votes in favor, 216 votes against, and 281.920 abstentions recorded, the amendment of Article 8, item "l", of the Company's Bylaws, in order to remove from the Board of Directors' authority the approval of the granting of guarantees, sureties, or endorsements for companies in which the Company holds the entirety of the capital stock, which shall henceforth read as set forth in the Company's Bylaws attached hereto as **Annex I**.
- (n) It was approved, by majority, with 1.528.862.166 votes in favor, 1.562 votes against, and 281.920 abstentions recorded, the amendment of Article 8, item "x", of the Company's Bylaws, in order to remove from the Board of Directors' authority the approval of transactions between the Company and its subsidiaries, which shall henceforth read as set forth in the Company's Bylaws attached hereto as **Annex I**.
- (o) It was approved, by majority, with 1.528.862.244 votes in favor, 1481 votes against, and 281.923 abstentions recorded, the amendment of Article 8, item "aa", of the Company's Bylaws, in order to amend the scope of the Board of Directors' authority regarding voting guidelines in controlled companies, which shall henceforth read as set forth in the Company's Bylaws attached hereto as **Annex I**.

- (p) It was approved, by majority, with 1.528.863.036 votes in favor, 690 votes against, and 281.922 abstentions recorded, the amendment of Article 8, item “w”, of the Company’s Bylaws, in order to amend the scope of the Board of Directors’ authority and clarify that it is the Board of Directors’ responsibility to approve variable compensation programs, which shall henceforth read as set forth in the Company’s Bylaws attached hereto as **Annex I**.
- (q) It was approved, by majority, with 1.528.864.649 votes in favor, no votes against, and 280.999 abstentions recorded, the amendment of Article 14, §2 of the Company’s Bylaws, in order to clarify that any actions taken in violation of the Bylaws shall be null and void, which shall henceforth read as set forth in the Company’s Bylaws attached hereto as **Annex I**.
- (r) It was approved, by majority, with 1.528.863.974 votes in favor, 676 votes against, and 280.999 abstentions recorded, the consolidation of the Company’s Bylaws to reflect the amendments indicated above, as per **Annex I** attached to these minutes.
7. **CLOSING**: There being nothing further to address, these minutes were drawn up which, after being read and approved, were signed by the members of the Board and by the shareholders present.

Shareholders Present at the Annual General Meeting: JOSE PIRES OLIVEIRA DIAS, JOSE PIRES OLIVEIRA DIAS NETO, MARINA PIRES OLIVEIRA DIAS FOZ, GL INVESTIMENTOS E PARTICIPACOES LTDA, MARIA EUGENIA LAFER GALVAO, PAULO SERGIO COUTINHO GALVAO FILHO, WELLS HOLDING LIMITED, ALEXANDRE DE ZAGOTTIS, EUGENIO DE ZAGOTTIS, MARCELLO DE ZAGOTTIS, ROSALIA PIPPONZI RAIA DE ALMEIDA PRADO, ALBERTO WRIGHT PIPPONZI, ANTONIO CARLOS PIPPONZI, BRUNO WRIGTH PIPPONZI, RODRIGO WRIGHT PIPPONZI, ANDRE ALMEIDA PIPPONZI, CRISTIANA ALMEIDA PIPPONZI, MARTA ALMEIDA PIPPONZI, ADILSON RIGON, AILTON DOS SANTOS RIBEIRO, ALESSANDRO LUIZ FERRI, ALEXANDRE FERNANDES CHAUD TARIFA, ALEXANDRE LIMA, ALEXSANDER DA SILVA LOULA, ANA ELIZA FRANCO AUGUSTO DE OLIVEIRA, ANDREA SAPIA ALVES DA CRUZ, ANTONIO CARLOS COELHO, ARSENIO MARCOS DE SOUSA SANTOS NETO, BRUNO ALEGRIA COSTA, CAIO MARQUES LUIZ, CAROLINE APARECIDA FENELON RAMOS, DANIEL DE MACEDO SILVA, DANIEL MACHADO CAMPOS, DANIEL RODRIGUES MORAES, DANIELA MANZO DE CAMPOS, DIEGO KILIAN NEVES, EDISON BELCASTRO PONTALTI, EDUARDO DA SILVA PEREIRA, EDUARDO PINHEIRO FREME FERREIRA, ELTON FLAVIO SILVA DE OLIVEIRA, EMERSON EDUARDO BRAZ SOARES, EMERSON VIVIANI, ERIVELTON MARCOS DE OLIVEIRA, FABIANNO AMPUDIA, FELIPE DE ALMEIDA ALVARENGA PEREIRA, FELIPE MACEDO SILVA, FERNANDA TERESINHA LIMA CARACCILO, FERNANDO FERRAO CARBINATO SPINELLI, FERNANDO FIORINI, FERNANDO KOZEL VARELA, FERNANDO PUBLINS SCHNEIDER, FLAVIO DE MORAES CORREIA, GIULIANA ORTEGA BRUNO, GUILHERME BEXIGA JACOB, GUSTAVO AINER DE OLIVEIRA, GUSTAVO MILO MARASCO, JACQUELINE DUARTE DA SILVEIRA, JEFFERSON COSTA SILVA, JOAO CARLOS DA CUNHA CORDEIRO JUNIOR, GLAYCE KELLY MONTEIRO DA SILVA, JOAO PAULO NOGUEIRA RIBEIRO, JULIANA CERVAN, JULIANA LOPES MARQUES PAIXAO, KAREN CRISTINE DE PAULA, KARLA BERNICCHI FERREIRA, LARISSA SANTOS BATTISTINI, LUCIANA TORTORELLI CUNHA MIOTO, LUIS ALBERTO RIBEIRO RATTO,

LUIZ FELIPE DE ARAUNA BAY, MARCELO RODRIGUES VICTORINO, MARCILIO D AMICO POUSADA, MARCO ANTONIO DUS POIATTI, MARIA CAROLINA HUGO BASTOS, MARIA SUSANA DE SOUZA, MARILIA EMY GOMES NAGATA, MARINA TUBERO MORETTI, MAURICIO GUIDA DE SOUZA, MELISSA TEIXEIRA CABRAL, MILTON LOPES ALVIM JUNIOR, ODAIR JOSE DE CAMPOS, PATRICIA FONSECA DA SILVA ALVES, PAULO ZAMBARDINO SANCHEZ, REGINALDO BATISTA RODRIGUES, REGINALDO BERALDE DA SILVA, RENATA MASCARENHAS MUTSCHLER, RENATO CEPOLLINA RADUAN, RENATO RODRIGUES CANTINI, RODOLFO FADINO JUNIOR, SAMUEL FERNANDO SANTOS FONSECA, SARAH PAULINO DA SILVA, SARITA MANTOVANI DE CASTILHO, SERGIO TOSHIKI HOJO, SILVIA MARIA VITALE, TARCILA VASCONCELOS CHIODIN, THIAGO CENTURION, VALDIR CALIXTO DA SILVA, VINICIUS DOMENECH DE ALMEIDA, VIVIAN VIZZACCARO NOVARETTI, WAGNER ALMEIDA LIMA, WESLEY MARTINS RODRIGUES, WESLEY SANTANA SANTOS, todos representados por Paulo Cezar C. B. Chaves de Aragão; ANTONIO CARLOS FREITAS; RENATO PIRES OLIVEIRA DIAS; IT NOW IBOVESPA FUNDO DE ÍNDICE, IT NOW IGCT FUNDO DE INDICE, IT NOW ISE FUNDO DE INDICE, IT NOW PIBB IBRX-50 FUNDO DE ÍNDICE, ITAU CAIXA ACOES FI, ITAU FTSE RAFI BRAZIL 50 CAPPED INDEX FIA, ITAÚ GOVERNANÇA CORPORATIVA AÇÕES FUNDO DE INVESTIMENTO SUSTENTÁVEL, ITAU IBOVESPA ATIVO MASTER FIA, ITAU INDEX ACOES IBRX FI, ITAU PHOENIX ACOES FI, ITAÚ AÇÕES DIVIDENDOS FI, ITAÚ BALANCEADO ATIVO FMP - FGTS CARTEIRA LIVRE, ITAÚ EXCELÊNCIA SOCIAL AÇÕES FUNDO DE INVESTIMENTO SUSTENTÁVEL, ITAÚ IBRX ATIVO MASTER FIA, ITAÚ INDEX AÇÕES IBOVESPA FI, ITAÚ MASTER GLOBAL DINÂMICO ULTRA MULTIMERCADO FUNDO DE INVESTIMENTO, ITAÚ MOMENTO II AÇÕES FUNDO DE INVESTIMENTO, ITAÚ PREVIDÊNCIA IBRX FIA, ITAÚ ASGARD AÇÕES FUNDO DE INVESTIMENTO, ITAÚ ASGARD INSTITUCIONAL AÇÕES FUNDO DE INVESTIMENTO, ITAÚ DUNAMIS MASTER FUNDO DE INVESTIMENTO EM AÇÕES, ITAÚ MASTER GLOBAL DINÂMICO MULTIMERCADO FUNDO DE INVESTIMENTO - GOLFGD_CCI, ITAÚ ALVORADA MASTER FUNDO DE INVESTIMENTO FINANCEIRO MULTIMERCADO RESPONSABILIDADE LIMITADA, IT NOW IBOVESPA B3 BR+ FUNDO DE ÍNDICE RESPONSABILIDADE LIMITADA, DANSKE INVEST EMER MARK EQUITY FUND, LUBECK ACTIONS MONDE, MAGELLAN-BANCO SANTANDER S.A., AMUNDI INDEX SOLUTIONS, MOST DIVERSIFIED PORTFOLIO SICAV, AMUNDI FUNDS, STICHTING BEDRIJFSTAKPENSIOENFONDS V H S, A,ENGLASZETBEDRIJF, NEF EMERGING MARKET EQUITY, ONEMARKETS FUND, AMUNDI AMBITION NET ZERO CARBONE, COMGEST GROWTH PLC , COMGEST GROWTH PLC - COMGEST GROWTH EMERGING MARKETS PLUS, COMGEST GROWTH PLC - COMGEST GROWTH EMERGING MARKETS EX CHIN, RBC FUNDS (LUX) - EMERGING MARKETS EQUITY FUND, todos representados por Ricardo José Martins; ASCESE FUNDO DE INVESTIMENTO EM AÇÕES, DYNAMO COURGAR MASTER FIA, DYNAMO BRASIL I LLC, DYNAMO BRASIL III LLC, DYNAMO BRASIL V LLC, DYNAMO BRASIL VI LLC, DYNAMO BRASIL VIII LLC, DYNAMO BRASIL IX LLC, DYNAMO BRASIL XV LP, todos representados por Bruno Pinheiro Lima Rapparini Soares; BB TOP ACOES INDICE DE SUSTENTABILIDADE EMPRESARIA IS FIA, BRASILPREV TOP A FUNDO DE INV DE ACOES, BB TOP ACOES IBOVESP INDEXADO FI, BB TOP ACOES SETORIAL CONSUMO FI, BB PREVIDENCIA ACOES FUNDO DE INVESTIMENTO, BB ACOES GOVENANÇA IS FI, BB TOP MULTIMERCADO BALANCEADO FUNDO DE INVESTIMENTO LONGO P, BRASILPREV TOP SETORIAL FIF EM ACOES RESP LIMITADA, BB TERRA DO SOL FIM, BB ECO GOLD FUNDO DE INVESTIMENTO EM ACOES, BB ADELINO FI MULTIMERCADO CREDITO PREVIADO LP, BB AÇÕES EQUIDIDADE IS FI, BB ETF IBOVESPA

FUNDO DE INDICE, BRASILPREV TOP TOTAL RETURN FIA, BRASILPREV TOP ASG BRASIL IS FIA, BB TOP ACOES ASG BRASIL IS FIA, BB ETF INDICE DIVERSIDADE B3 INV SUSTENT FDO IND, BB TOP ACOES ALL IN FIF RESP LIMITADA, BB ETF INDICE BOVSPA B3 BR+ FUNDO DE INDICE RESP LTDA, todos representados por Liliane Hellmerister Mendes; PREVI RENDA VARIÁVEL ATIVA FIA, representada por Matheus Corredato Rossi; ALUISIO MENDES DA ROCHA FILHO, JULIO CESAR BATISTA VETTORI CARVALHO, RENATO RODRIGUES DE ABREU, GUSTAVO TUCHER, MIGUEL HLEBCZUK JUNIOR, EDUARDO ROGERIO DE FARIA, THOMAS MAGNO DE JESUS SILVEIRA, FERNANDO HELENE DAVILA, LUIZ CARLOS KLUSKA, DIOGENES CORDEIRO MOTA, FABIO DE SOUZA LIMA, WANDERLEY WESLEY SHOUGA MENDES, ROSEMIR JOSE SIQUEIRA, EDUARDO CESAR SILVA DE ARAUJO, PAUL HUGO WEBERBAUER, KALLYAN KELVIN PINTO DA SILVA, ADERALDO CABRAL DE CARVALHO, JOAO CARLOS BUCHARA IORA, HERMANN MILTON WERNERSBACH, MICHEL DE SOUZA DA SILVA, CARLOS FONSECA AVILA, EDUARDO DE MORAES CASTRO, FELIPE THADEU TOLENTINO, PAULA REGINA DA CRUZ SILVA, DANIEL GARCEZ SANT ANA, ANDRE MARINO KULLER, ROBERTO DE ARAUJO, BRUNO BRUNELLI FERREIRA FRANCO, LUIS FERNANDO BERTUCCI, FLAVIO RODRIGUES DE SOUZA, JORGE EDUARDO FOUTO MATIAS, RENATO VEZZONI DE ALMEIDA, RODRIGO GUEDES DE CAMARGO, ARTHUR BRUCOLI LEME DE MOURA, VITORIA ALVES DOS SANTOS, ADMIR TADEU ROSSINI, ANTONIO FREITAS DE OLIVEIRA JUNIOR, FRANCISCO OLAVIO TEIXEIRA COUTINHO, LUIS DE MORISSON FARIA, WELLINGTON MANAGEMENT FUNDS (IRELAND) PLC, SMALLCAP WORLD FUND.INC, CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM, SCHRODER EMERGING MARKETS FUND (CANADA), LEGAL AND GENERAL ASSURANCE PENSIONS MNG LTD, AGF EMERGING MARKETS FUND, ABERDEEN STANDARD SICAV I - E. M. EQUITY FUND, ABRDN SICAV I - GLOBAL SUSTAINABLE EQUITY FUND, AMERICAN FUNDS INS SERIES NEW WORLD FUND, CIBC EMERGING MARKETS INDEX FUND, COLONIAL FIRST ST WHOLESALE GL EM MARK FUND, FC PORTFOLIOS FUND - FC GL EM MK PORTFOLIO, FIRE AND POLICE EMPL RET SYST, C OF BALTIMORE, RUSSELL TR COMPANY COMMINGLED E. B. F. T. R. L. D. I. S., ABERDEEN EMERGING MARKETS FUND, ABERDEEN GLOBAL EQUITY FUND, IBM 401 (K) PLUS PLAN, NN (L), INVESCO FUNDS, MANAGED PENSION FUNDS LIMITED, MORGAN STANLEY INST FD INC EM MKTS PORTFOLIO, OFFSHORE EMERGING MARKETS FUND, BNY MELLON FUNDS TRUST - BNY MELLON EMERGING MARKETS FUND, NORGES BANK, INVESCO OPPENHEIMER DEVELOPING MARKETS FUND, PACIFIC SELECT FUND, AVIVA INVESTORS, PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO, EURIZON CAPITAL S.A., SEI INST INT TRUST EM MKTS EQUITY FUND, MERIAN GLOBAL INVESTORS SERIES PLC, RUSSEL EMERGING MARKETS EQUITY POOL, STATE OF CONNECTICUT ACTING T. ITS TREASURER, STATE ST GL ADV TRUST COMPANY INV FF TAX EX RET PLANS, ABERDEEN EMERGING MARKETS EQUITY FUND, STICHTING PHILIPS PENSIOENFONDS, PARAMETRIC TAX-MANAGED EMERGING MARKETS FUND, TEACHER RETIREMENT SYSTEM OF TEXAS, THE BARINGS E. M. U. FUND, SUB-FUND, THE BARINGS L. A. FUND, CONSULTING GROUP CAPITAL MKTS FUNDS EMER MARKETS EQUITY FUND, THE EMERGING M.S. OF THE DFA I.T.CO., THE MONETARY AUTHORITY OF SINGAPORE, MORGAN STANLEY VARIABLE I.F. INC, E. M. EQUITY PORTFOLIO, TD EMERGING MARKETS FUND, VANGUARD INVESTMENT SERIES PLC, VONTOBEL FUND, STATE OF NEW JERSEY COMMON PENSION FUND D, AEGON CUSTODY BV, INVESCO DEVELOPING MARKETS FUND, AMERICAN FUNDS INS SER GL SMALL CAPITALIZ FD, SSGA MSCI BRAZIL INDEX NON-LENDING QP COMMON TRUST FUND, CITY OF PHILADELPHIA PUB EMPLOYEES RET SYSTEM, COMMONWEALTH OF

PENNSYLV.PUB.SCHOOL EMP RET S, FLORIDA RETIREMENT SYSTEM TRUST FUND, RUSSELL INVESTMENT COMPANY EMERGING MARKETS FUND, STATE STREET VARIABLE INSURANCE SERIES FUNDS, INC, GOLDMAN SACHS FUNDS - GOLDMAN SACHS E MARKETS EQ PORTFOLIO, GOLDMAN SACHS TRUST GOLD. SACHS EM MKT EQ F, LEGAL AND GENERAL ASSURANCE SOCIETY LIMITED, MORGAN STANLEY INV MAN EMERG MKTS TRUST, IN BK FOR REC AND DEV,AS TR FT ST RET PLAN AND TR/RSBP AN TR, STATE OF ALASKA RETIREMENT AND BENEFITS PLANS, STATE OF MINNESOTA STATE EMPLOYEES RET PLAN, CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM, ALBERTA INVESTMENT MANAGEMENT CORPORATION, THE PENSION RESERVES INVESTMENT MANAGEMENT BOARD, PACE INT EMERG MARK EQUITY INVESTMENTS, WASHINGTON STATE INVESTMENT BOARD, FIDELITY INVESTMENTS MONEY MANAGEMENT INC, RUSSELL INVESTMENT COMPANY PUBLIC LIMITED COMPANY, THE CIVIL SERVICE SUPERANNUATION FUND, LOS ANGELES COUNTY EMPLOYEES RET ASSOCIATION, INVESCO EMERGING MARKETS EQUITY FUND, LP, INVESTEC GLOBAL STRATEGY FUND, INVESTERINGSFORENINGEN NYKREDIT INVEST ENGROS, NEW ZEALAND SUPERANNUATION FUND, PLEIADES TRUST, 1199 HEALTH CARE EMPLOYEES PENSION FUND, COLORADO PUBLIC EMPLOYEES RET. ASSOCIATION, FIREMEN S ANNUITY AND BEN. FD OF CHICAGO, FORD MOTOR COMPANY OF CANADA, L PENSION TRUST, INTERNATIONAL MONETARY FUND, MUNICIPAL E ANNUITY A B FUND OF CHICAGO, ABERDEEN INSTITUTIONAL COMMINGLED FUNDS, LLC, NEW YORK STATE NURSES ASSOCIATION P P, ROBUSTA EMERGING MARKETS EQUITY FUND, INVESCO EMERGING MARKETS EQUITY TRUST, STICHTING BLUE SKY ACT EQ EM MK GL FUND, TEACHERS RETIREMENT SYSTEM OF THE STATE OF ILLINOIS, TEACHERS RETIREMENT SYSTEM OF OKLAHOMA, THE BOARD OF.A.C.E.R.S.LOS ANGELES,CALIFORNIA, THE CHICAGO PUB.SCHOOL TEACHERS P. AND RETIREM F, THE COCA COLA MASTER RETIREMENT TRUST, FIRST SENTIER INVESTORS ICVC - S. I. G. E. M. L. F., HOSPITAL AUTHORITY PROVIDENT FUND SCHEME, ILLINOIS MUNICIPAL RETIREMENT FUND, UTAH STATE RETIREMENT SYSTEMS, JOHN HANCOCK VARIABLE INS TRUST INTERN EQUITY INDEX TRUST, NTCC COLLECTIVE FUNDS FOR EMPLOYEE BENEFIT TRUSTS, NTGI QUANTITATIVE MANAGEMENT COLLEC FUNDS TRUST, THE REGENTS OF THE UNIVERSITY OF CALIFORNIA, EMER MKTS CORE EQ PORT DFA INVEST DIMENS GROU, CITY OF NEW YORK GROUP TRUST, VICTORIAN FUNDS MAN C A T F V E M T, WELLS FARGO ADVANT EMERGING MARKETS EQUITY FUND, BLACKROCK LIFE LIMITED - DC OVERSEAS EQUITY FUND, VY JPMORGAN EMERGING MARKETS EQUITY PORTFOLIO, BEWAARSTICHTING NNIP I, WASATCH INTERNATIONAL GROWTH FUND, BOMBARDIER TRUST CANADA GLOBAL EQUITIES FUND, CANADA POST CORPORATION REGISTERED PENSION PLAN, THE SEVENTH SWEDISH NATIONAL PENSION FUND - AP7 EQUITY FUND, STICHTING PENSIOENFONDS HOOGOVS, ISHARES PUBLIC LIMITED COMPANY, T BK OF NEW YORK MELLON (IL AS TRUSTEE F L GREENMOUNT FUND, WILLIAM BLAIR SICAV, NTGI QM COMMON DAILY ALL COUNT WORLD EXUS EQU INDEX FD LEND, ABU DHABI RETIREMENT PENSIONS AND BENEFITS FUND, CALAMOS GLOBAL TOTAL RETURN FUND, TMTBJ TRT OF SCHRODER GLOBAL EMERGING EQUITY MOTHER FUND, ABERDEEN CANADA - EMERGING MARKETS FUND, THE MASTER TRT BK JPN TRUSTEE OF JPM BRICS5 MOTHER FUND, THE MASTER TR BK OF JPN,LTD AS TR OF JPM EM EQ FOCUS MTHR F, THE MASTER TR BK OF JP,LTD AS TR OF SCHRODER BRICS EQ MTHR F, STEWART I.G.E.M.S.LEADERS FUND (DST), UNIVERSAL INVEST LUXEMBOURG SA ON BEHALF OF UNIVEST, RUSSELL GLOBAL OPPORTUNITIES FUND, POLAR CAPITAL FUNDS PLC, UNIV OF

PITTSBURGH MEDICAL CENTER SYSTEM, UPMC HEALTH SYSTEM BASIC RETIREMENT PLAN, NORTHERN EMERGING MARKETS EQUITY INDEX FUND, THE NOMURA T AND B CO LTD RE I E S INDEX MSCI E NO HED M FUN, ABERDEEN STANDARD EMERGING OPPORTUNITIES FUND, PARAMETRIC EMERGING MARKETS FUND, MGI FUNDS PLC, CHEVRON UK PENSION PLAN, WILLIAM BLAIR MUTUAL FUNDS, INC. INTERNATIONAL GROWTH FUND, ISHARES MSCI BRAZIL ETF, WILLIAM BLAIR INSTITUTIONAL INTERNATIONAL GROWTH FUND, INVESCO OPPENHEIMER GLOBAL ALLOCATION FUND, ABERDEEN GLOBAL EQUITY IMPACT FUND, PROVIDENCE HEALTH SERVICES CASH BALANCE RETIREMENT PL TRUS, SPDR MSCI ACWI EX-US ETF, SPDR SP EMERGING MARKETS ETF, NEW IRELAND ASSURANCE COMPANY PUBLIC LIMITED COMPANY, NATIONAL RAILROAD RETIREMENT INVESTMENT TRUST, MONTANA BOARD OF INVESTMENTS, VANGUARD VARIABLE INSURANCE FUNDS - INTERNATIONAL, DWS EMERGING MARKETS EQUITY FUND AS SERIES OF DEUTSCHE DWS, FMR CAPITAL INC., NEW YORK STATE TEACHERS RETIREMENT SYSTEM, AEGON CUSTODY AS DEP FOR STICHTING MM EMERGING MARKETS FUND, VONTOBEL INVESTMENT TRUST, THE MONETARY A. OF S. A. AS. A. OF THE F. S. D. FUND, GOVERNMENT OF SINGAPORE, CANADA PENSION PLAN INVESTMENT BOARD, NORTHWESTERN MUTUAL SERIES FUND, INC.- E.M.E.P., FUTURE FUND BOARD OF GUARDIANS, WASATCH EMERGING MARKETS SMALL CAP FUND, CALAMOS GLOBAL DYNAMIC INCOME FUND, CITI RETIREMENT SAVINGS PLAN, INVESCO GLOBAL SMALL COMPANIES CLASS, GMS DISCOVERY FUND, LLC, NATIONAL COUNCIL FOR SOCIAL SECURITY FUND, THE MASTER TRUST BANK OF JAPAN, LTD. AS TOS LATIN AEMF, CONSOLIDATED EDISON RETIREMENT PLAN, NORTHERN TRUST INVESTMENT FUNDS PLC, BRITISH COLUMBIA INVESTMENT MANAGEMENT CORPORATION, ISHARES MSCI BRIC ETF, PEOPLE S BANK OF CHINA, PUBLIC SECTOR PENSION INVESTMENT BOARD, AXA WORLD FUNDS - FRAMLINGTON EMERGING MARKETS, BURGUNDY EMERGING MARKETS FUND, COLLEGE RETIREMENT EQUITIES FUND, SANDS CAPITAL MANAGEMENT, LLC, WILLIAM BLAIR EMERGING MARKETS LEADERS FUND, EATON VANCE COLLECTIVE INVESTMENT TFE BEN PLANS EM MQ EQU FD, THE CAPTIVE INVESTORS FUND, DUPONT AND RELATED COMPANIES DEFINED CONTRIBUTION PLAN MASTE, THE NOMURA T AND B CO LTD RE NIPPON C E MARKETS MOTHER FUND, COMMONWEALTH EMERGING MARKETS FUND 4, STICHTING PENSIOENFONDS UWV, LEGAL & GENERAL INTERNATIONAL INDEX TRUST, UNITED CHURCH FUNDS, INC, VANGUARD TOTAL WORLD STOCK INDEX FUND, A SERIES OF, THE BANK OF NEW YORK MELLON EMP BEN COLLECTIVE INVEST FD PLA, ISHARES III PUBLIC LIMITED COMPANY, NTGI-QM COMMON DAC WORLD EX-US INVESTABLE MIF - LENDING, ABERDEEN WORLD EQUITY FUND, AMERICAN HEART ASSOCIATION, INC., ABRDN CANADA FUNDS - GLOBAL EQUITY FUND, RUSSELL TAX EFFECTIVE GLOBAL SHARES FUND, RUSSELL INSTITUTIONAL FUNDS, LLC - REM EQUITY PLUS FUND, MML STRATEGIC EMERGING MARKETS FUND, THE PENSIONS TRUST, PICTET - EMERGING MARKETS INDEX, CHALLENGE FUNDS, AVADIS FUND, CUSTODY BANK OF JAPAN, LTD. RE: EMERG EQUITY PASSIVE MOTHR F, COLONIAL FIRST STATE GLOBAL ASSET MANAGEMENT EQUITY TRUST 3, FIDELITY INVEST TRUST: FIDELITY SERIES EMERG MARK OPPORT FUN, ABERDEEN ACTIVELY HEDGED INTERNATIONAL EQUITIES FUND, MFS DEVELOPMENT FUNDS, LLC, HC CAPITAL TRUST THE EMERGING MARKETS PORTFOLIO, CENTRAL PROVIDENT FUND BOARD, CUSTODY B.O.J,L..AS.T.F.S.E.E.INDEX MOTHER FUND, PICTET CH INSTITUCIONAL-EMERGING MARKETS TRACKER, FIRST ST INVEST ICVC - STEWART INVEST GL EMER MK SUST FUND, PACIFIC SELECT FUND - PD EMERGING MARKETS PORTFOLIO, STICHTING

PGGM DEPOSITARY, ARIZONA PSPRS TRUST, FIDELITY SALEM STREET TRUST: FIDELITY SERIES G EX US I FD, SCHWAB EMERGING MARKETS EQUITY ETF, STICHTING PENSIOENFONDS HORECA CATERING, THE BANK OF NEW YORK MELLON CORPORATION RETIREMENT PLANS MAS, POPLAR TREE FUND OF AMERICAN INVESTMENT TRUST, ISHARES MSCI EMERGING MARKETS ETF, EMERGING MARKETS EQUITY - CANADA FUND, THE BANK OF N. Y. M. (INT) LTD AS T. OF I. E. M. E. I. F. UK, INVESCO MARKETS III PLC - INVESCO FTSE RAFI ALL-WORLD 3000 U, INVESCO MARKETS III PLC - INV FTSE RI EMERGING MARK U ETF, COMMONWEALTH EMERGING MARKETS FUND 5, WILLIAM BLAIR COLLECTIVE INVESTMENT TRUST, FP RUSSEL INV ICVC - FP RUSSEL INV INT GROWTH ASSETS FUND, NORTHERN TRUST LUXEMBOURG MANAG COMP S.A. O B OF V FCP-SIF, RBC EMERGING MARKETS EQUITY FUND, ABERDEEN STANDARD SICAV I - LATIN AMERICAN EQUITY FUND, CHANG HWA CO BANK, LTD IN ITS C AS M CUST OF N B FUND, ASHMORE EMERGING MARKETS TRI ASSET FUND 1, LLC2, QSUPER, BMO MSCI EMERGING MARKETS INDEX ETF, WELLINGTON TRUST COMPANY N.A., NTGI-QM COMMON DAILY EMERGING MARKETS EQUITY I F- NON L, TIAA-CREF FUNDS - TIAA-CREF EMERGING MARKETS EQUITY I F, LEGAL & GENERAL GLOBAL EMERGING MARKETS INDEX FUND, SANDS CAPITAL FUNDS PUBLIC LIMITED COMPANY, CUSTODY B. OF J. LTD. RE: STB D. E. E. F. I. M. F., BURGUNDY EMERGING MARKETS FOUNDATION, BNYM MELLON CF SL EMERGING MARKETS STOCK INDEX FUND, JUPITER GLOBAL EMERGING MARKETS FUND, WELLS FARGO (LUX) WORLDWIDE FUND, SCOTIA PRIVATE EMERGING MARKETS POOL, NUVEEN/SEI TRUST COMPANY INVESTMENT TRUST, SSGA MSCI ACWI EX-USA INDEX NON-LENDING DAILY TRUST, INVESCO EMERGING MARKETS CLASS, ABERDEEN LATIN AMERICAN EQUITY FUND, FIRST TRUST BRAZIL ALPHADDEX FUND, SWISS FONDS AG, FAOBO SWC (CH) IND FD I - SWC CH I EQ F E MK, SSGA SPDR ETFs EUROPE I PLC, FIDELITY RUTLAND SQUARE TRUST II: STRATEGIC ADVISERS INT F, BNY MELLON GLOBAL EMERGING MARKETS FUND, EUROPEAN CENTRAL BANK, VERIZON MASTER SAVINGS TRUST, INVESTERINGSFORENINGEN MULTI MANAGER I NYE AKTIEMARKEDER AKK, INVESTERINGSFORENINGEN MULTI MANAGER INV, NYE AKTIEMARKEDER, 1199 SEIU GREATER NEW YORK PENSION FUND, ISHARES EDGE MSCI MIN VOL EMERGING MARKETS ETF, RETAIL EMPLOYEES S PTY. LIMITED, VANGUARD EMERGING MARKETS SELECT STOCK FUND, EATON VANCE TR CO CO TR FD - PA STR EM MKTS EQ COM TR FD, TEXAS MUNICIPAL RETIREMENT SYSTEM, VERDIPAPIRFONDET KLP AKSJE FREMVOKSENDE MARKEDER INDEKS I, TOTAL INTERNATIONAL EX U.S. I MASTER PORT OF MASTER INV PORT, EMERGING MARKETS EQ FUND A SERIES OF 525 MARKET ST FUND LLC, JPMORGAN GLOBAL ALLOCATION FUND, CELSIUS INVESTMENT FUNDS SICAV - SUSTAINABLE EM MARKETS FUND, ISHARES MSCI ACWI EX U.S. ETF, ISHARES MSCI ACWI ETF, MORGAN STANLEY INSTITUC FUND, INC- EMER MARK LEADERS PORTF, NAT WEST BK PLC AS TR OF ST JAMES PL GL EQUITY UNIT TRUST, WALTER SCOTT PARTNERS CAN INST TR- WALTER SCOTT A P E M F, FIDELITY SALEM STREET T: FIDELITY E M INDEX FUND, FIDELITY SALEM STREET T: FIDELITY G EX U.S INDEX FUND, ISHARES V PUBLIC LIMITED COMPANY, OPTIMIX WHOLESALE GLOBAL EMERGING MARKETS SHARE TRUST, NGS SUPER, ASHMORE EMERGING MARKETS HIGH YIELD PLUS FUND 1, LLC, DWS ADVISORS EMERGING MARKETS EQUITIES-PASSIVE, 1199SEIU HOME CARE EMPLOYEES PENSION FUND, ISHARES EMERGING MARKETS FUNDAMENTAL INDEX ETF, VOYA EMERGING MARKETS INDEX PORTFOLIO, VANGUARD FUNDS PUBLIC LIMITED COMPANY, VOYA MULTI-MANAGER EMERGING MARKETS EQUITY FUND, OLD WESTBURY LARGE CAP STRATEGIES FUND, UNIVERSAL-IVEST-GESELLSCHAFT MBH ON BEHALF OF BAYVK A2-

FONDS, SWISSCANTO FONDSLEITUNG AG ON B. OF BB A. G. H. S. F.,
INVESTERINGSFORENINGEN NYKREDIT INVEST, TAKTISK ALLOKERING, FIDELITY EMERGING
MARKETS EQUITY MULTI-ASSET BASE FUND, VERDIPAPIRFONDET HOLBERG RURIK, THE
SEAFARER OVERSEAS GROWTH INCOME FUND, JANA EMERGING MARKETS SHARE TRUST,
BURGUNDY FUNDS, DST - EMERGING MARKETS PORTFOLIO, MERCER EMERGING
MARKETS EQUITY FUND, MERCER QIF FUND PLC, ONEPATH GLOBAL EMERGING MARKETS
SHARES(UNHEDGED) INDEX POOL, ASCENSION ALPHA FUND, LLC, COMMONWEALTH
SUPERANNUATION CORPORATION, HAND COMPOSITE EMPLOYEE BENEFIT TRUST, THE
MASTER TRUST BANK OF JAPAN, LTD. TRUSTEE MUTB400038099, MORGAN STANLEY
INVESTMENT FUNDS EMERGING LEADERS EQUITY FUND, CHCP GLOBAL SECURITIES LP,
BRIGHTHOUSE FUNDS TRUST I JPMORGAN GLOBAL ACTIVE ALLOC PORT, ALLSPRING COLL
INVES TRU DECL OF TRU ESTA INV FOR EM BEN TRU, INVESCO GLOBAL OPPORTUNITIES
FUND, FIDELITY RUTLAND SQUARE TRUST II: STRATEGIC A E M FUND, FLEXSHARES
MORNINGSTAR EMERGING MARKETS FACTOR TILT INDEX F, ABN AMRO FUNDS (LUX),
ISHARES CORE MSCI EMERGING MARKETS ETF, ISHARES CORE MSCI TOTAL
INTERNATIONAL STOCK ETF, BLACKROCK GLOBAL INDEX FUNDS, NEI NORTHWEST GLOBAL
EQUITY FUND, ISHARES VI PUBLIC LIMITED COMPANY, FIRST ST INVEST ICVC - STEWART
INVEST WORD SUSTAINABILI FUND, CALVERT WORLD VALUES FUNDS, INC. - CALVERT E M
E FUND, FEDEX CORPORATION EMPLOYEES PENSION TRUST, EVTC CIT FOF EBP-EVTC
PARAMETRIC SEM CORE EQUITY FUND TR, BIMCOR GLOBAL EQUITY POOLED FUND,
EQ/EMERGING MARKETS EQUITY PLUS PORTFOLIO, EMERGING MARKETS LARGE/MID CAP
FUND, BLACKROCK LIFE LIMITED, SCOTTISH WIDOWS INVESTMENT SOLUTIONS FUNDS
ICVC- FUNDAMENTAL, T. ROWE PRICE INTERNATIONAL SMALL-CAP EQUITY TRUST,
QUILTER I. E. MARKETS EQUITY G. F. A SUB FUND OF Q. I. OEIC, GENERAL PENSION AND
SOCIAL SECURITY AUTHORITY, CONNECTICUT GENERAL LIFE INSURANCE COMPANY,
WILLIAM BLAIR EMERGING MARKETS LEADERS POOLED FUND, T. ROWE PRICE GLOBAL
ALLOCATION FUND, INC., EXELON GENERATION COMP, LLC TAX QUALIFIED NUCLEAR
DECOMM PAR, GRANDEUR PEAK EMERGING MARKETS OPPORTUNITIES FUND, FCP
ECHIQUIER GL OPPORTUNITIES, CLINTON NUCLEAR POWER PLANT QUALIFIED FUND, THE
GOLDMAN SACHS TRUST COMPANY NA COLLECTIVE TRUST, ARR. CAP. IRE. LTD FAOBO
ARR. GL. EQ. (GBP) CCF, A SF OACCF, STATE STREET IRELAND UNIT TRUST, GUIDESTONE
FUNDS EMERGING MARKETS EQUITY FUND, SPDR SP EMERGING MARKETS FUND, BNY
MELLON INVESTMENT FUNDS II, INC - BNY MELLON G E M F, STICHTING BEWAARDER
BELEGGINGEN MENZIS, RBC EMERGING MARKETS EQUITY FUND (USA), MI-FONDS K26,
DEUTSCHE X-TRACKERS MSCI ALL WORLD EX US HEDGED EQUITY ETF, XTRACKERS (IE)
PUBLIC LIMITED COMPANY, FUNDO DE SEGURANCA SOCIAL DO GOVERNO DA R ADM ESP
DE MACAU, PACIFIC GAS A EL COMP NU F Q CPUC DEC MASTER TRUST, XTRACKERS,
FONDO CONSOLIDADO DE RESERVAS PREVISIONALES, THE MASTER TRUST BANK OF
JAPAN, LTD. AS T OF MUTB400021492, FIDELITY INVESTMENT FUNDS FIDELITY INDEX
EMERG MARKETS FUND, NN PARAPLUFONDS 1 N.V, THE MASTER TRUST BANK OF JAPAN,
LTD. AS T OF G S A M FUND, NORTHERN TRUST COLLECTIVE ALL COUNTRY WORLD I (ACWI)
E-U F-L, NORTHERN TRUST COLLECTIVE EMERGING MARKETS INDEX FUND-LEND, ST STR
MSCI ACWI EX USA IMI SCREENED NON-LENDING COMM TR FD, ARROWSTREET CAPITAL
GLOBAL EQUITY LONG/SHORT FUND LIMITED, SPDR MSCI EMERGING MARKETS
STRATEGICFACTORS ETF, CONSTRUCTION BUILDING UNIONS SUPER FUND, TOUCHSTONE
STRATEGIC TRUST - TOUCHSTONE SANDS C E M G F, NAT WEST BK PLC AS TR OF ST JAMES

PL EMER MKTS UNIT TRUST, SANDS CAPITAL EMERGING MARKETS GROWTH MASTER FUND L.P., WELL MANAG FUNDS (LUXEMBOURG) - WELL EMERG MKTS R E FUND, BLACKROCK A. M. S. AG ON B. OF I. E. M. E. I. F. (CH), SSGA SPDR ETFS EUROPE II PUBLIC LIMITED COMPANY, STATE STREET GLOBAL ALL CAP EQUITY EX-US INDEX PORTFOLIO, WM POOL - EQUITIES TRUST NO 74, LEGAL & GENERAL GLOBAL EQUITY INDEX FUND, MOBIUS LIFE LIMITED, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB300041293-S, INTERNATIONAL EXPATRIATE BENEFIT MASTER TRUST, SHELL FOUNDATION, SPDR MSCI ACWI LOW CARBON TARGET ETF, ISHARES MSCI ACWI LOW CARBON TARGET ETF, MORGAN STANLEY INVESTMENT FUNDS GLOBAL BALANCED INCOME FUND, THE BANK OF N. Y. M. (INTER) L. AS T. OF B. M. A. FUND, POOL REINSURANCE COMPANY LIMITED, LEGAL GENERAL U. ETF P. LIMITED COMPANY, LEGAL & GENERAL COLLECTIVE INVESTMENT TRUST, PROVIDENCE HEALTH AND SERVICES AND SWEDISH HEALTH S M R T, ISHARES EDGE MSCI MULTIFACTOR EMERGING MARKETS ETF, JNL/JPMORGAN GLOBAL ALLOCATION FUND, INVESTERINGSFORENINGEN NORDEA INVEST EMERGING STARS KL, GOLDMAN SACHS ETF TRUST - GOLDMAN S ACTIVEBETA E M E ETF, RUSSELL INVESTMENT COMPANY RUSSELL MULTI-STRATEGY INCOME F, RUSSELL INVESTMENT COMPANY RUSSELL TAX-MANAGED INTERNATIONAL, AQR UCITS FUNDS, KAPITALFORENINGEN MP INVEST, GLOBALE AKTIER IV, STATE STREET GLOBAL ADVISORS LUX SICAV - S S G E M I E FUND, STATE STREET EMERGING MARKETS EQUITY INDEX FUND, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021536, AVADIS FUND - AKTIEN EMERGING MARKETS INDEX, GLOBAL ASSET MANAGEMENT STRATEGIES - EMERGING MARKETS E S, MULTILABEL SICAV, THE BOARD OF THE PENSION PROTECTION FUND, GUIDEMARK EMERGING MARKETS FUND, WM POOL - EQUITIES TRUST NO. 75, FUNDAMENTAL LOW V I E M EQUITY, NORTHERN TRUST UCITS FGR FUND, VANGUARD INTERNATIONAL DIVIDEND APPRECIATION INDEX, STATE TREASURER OF MICH CUSTODIAN OF PUBLIC S EMPL RTMNT S, WELL MGT FUNDS (LUXEMBOURG) II SICAV - WELL GL M A T R FD, FIDELITY SALEM STREET TRUST: FIDELITY SAI EMERGING M I FUND, QSMA1 LLC, STEWART INVESTORS WORLDWIDE SUSTAINABILITY FUND (DST), GAM INVESTMENT MANAGEMENT (SWITZERLAND) AG F Z I I-Z A E M P, CM-CIC PAYS EMERGENTS, BMO LOW VOLATILITY EMERGING MARKETS EQUITY ETF, SPDR MSCI EMERGING MARKETS FOSSIL FUEL FREE ETF, ISHARES ESG MSCI EM ETF, FIDELITY SALEM STREET T: FIDELITY TOTAL INTE INDEX FUND, ISHARES IV PUBLIC LIMITED COMPANY, ABERDEEN COLLECTIVE INVESTMENT TRUST, THE MASTER TR BANK OF JAPAN AS TR FOR HSBC BRAZIL MOTHER FD, CUSTODY BANK OF JAPAN, LTD. AS TR F HSBC BRAZIL NEW MO FUND, VANTAGETRUST III MASTER COLLECTIVE INVESTMENT FUNDS TRUST, SCHRODER EMERGING MARKET EQUITY FUND, EMERGING MARKETS LEADERS FUND I, LEGAL & GENERAL ICAV, ASHMORE SICAV IN RESPECT OF ASHMORE SICAV EMERGING MARKETS A, ASHMORE FUNDS - ASHMORE EMERGING MARKETS ACTIVE EQUITY FUND, VANGUARD INV FUNDS ICVC-VANGUARD FTSE GLOBAL ALL CAP INDEX F, MINISTRY OF ECONOMY AND FINANCE, JOHN HANCOCK FUNDS II INTERNATIONAL STRATEGIC EQUITY ALLOCAT, RWC GLOBAL EMERGING EQUITY FUND, CITITRUST LTD A T VANGUARD FDS SERIES VANGUARD INCOME FUND, CITITRUST LIMITED AS T OF A F S A MODERATE GROWTH FUND, ASHMORE SICAV IN RESPECT OF ASHMORE SICAV EMERGING MARKETS M, EMERGING MARKETS LEADERS TRUST, CITITRUST LIM AS TR OF BLACK PREMIER FDS- ISH WOR EQU IND FD, COMMONWEALTH EMERGING MARKETS FUND 8, FIDELITY SALEM STREET TRUST: FIDELITY FLEX INTERNATIONAL IND, ARROWSTREET INTERNATIONAL EQUITY - EAFE ALPHA EXTENSION FUND, RUSSELL

INVESTMENT COMPANY MULTI-ASSET GROWTH STRATEGY FUND, PRUDENTIAL ASSURANCE COMPANY SINGAPORE (PTE) LTD, VONTOBEL GLOBAL EQUITY FUND (AUS), FIDELITY SALEM STREET TRUST: FIDELITY INTERNATIONAL SUSTAINA, GLOBAL EMERGING MARKETS DISCOVERY - CANADA FUND, COMMINGLED PENSION TRUST FUND (GLOBAL EMERGING MARKETS DISCO, MORGAN STANLEY INVESTMENT FUNDS GLOBAL BALANCED DEFENSIVE FU, MORGAN STANLEY INVESTMENT FUNDS GLOBAL BALANCED FUND, COMMINGLED PENSION TRUST FUND (EMERGING MARKETS EQUITY INDEX, BESTINVER SICAV - BESTINVER LATIN AMERICA, ISHARES MSCI EMERGING MARKETS EX CHINA ETF, PIMCO EQUITY SERIES: PIMCO RAFI DYNAMIC MULTI-FACTOR EMERGIN, EMERGING MARKETS EQUITY SELECT ETF, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SPARTAN EMERG, EMERGING MARKETS EQUITY INDEX ESG SCREENED FUND B, NEW SOUTH WALES TR CORP AS TR FOR THE TC EMER MKT SHAR FUND, ABERDEEN EAFE PLUS FUND, A SERIES OF THE ABERDEEN INSTITUTIO, LCIV HN EMERGING MARKET EQUITY FUND, RUSSELL INVESTMENT MANAGEMENT LTD AS TRUSTEE OF THE RUSSELL, FIDELITY INTERNATIONAL LOW VOLATILITY EQUITY INSTITUTIONAL T, LEGAL GENERAL SCIENTIFIC BETA EMERGING MARKETS FUND, LLC, FRANKLIN LIBERTYSHARES ICAV, TRINETRA EMERGING MARKETS GROWTH FUND, ABERDEEN E. MARKETS EQUITY INCOME FUND. INC, WILLIAM BLAIR SYSTEMATIC EMERGING MARKETS CORE FUN, FIRST SENTIER INVESTORS ICVC - FSSA G. E. M. F. F., THE INCUBATION FUND, LTD., FRANKLIN LIBERTYQT EMERGING MARKETS INDEX ETF, JPMORGAN ETFS (IRELAND) ICAV, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE BRAZI, BAYERNINVEST KAPITALVERWALTUNGSGESELLSCHAFT MBH ON BEHALF OF, METZLER ASSET MANAGEMENT GMBH FOR MI - FONDS 415, MERCER EMERGING MARKETS FUND, MGTS AFH DA GLOBAL EMERGING MARKETS EQUITY FUND, VANGUARD EMERGING MARKETS STOCK INDEX FUND, GREAT-WEST EMERGING MARKETS EQUITY FUND, MASSMUTUAL SELECT T. ROWE PRICE INTERNATIONAL EQUI, MERCER EMERGING MARKETS SHARES FUND, COLONIAL FIRST STATE INVESTMENT FUND 50, PARAMETRIC TMEMC FUND, LP, PFM MULTI-MANAGER SERIES TRUST - PFM MULTI-MANAGER, VARIABLE INSURANCE PRODUCTS FUND II: INTERNATIONAL, DEUTSCHE ASSET MANAGEMENT S.A. FOR ARERO - DER WEL, ARROWSTREET ACWI ALPHA EXTENSION FUND III (CAYMAN), MSCI EQUITY INDEX FUND B - BRAZIL, SUNAMERICA SERIES TRUST SA EMERGING MARKETS EQUITY, ASSET MANAGEMENT EXCHANGE MASTER ICAV, VANGUARD INTERNATIONAL GROWTH FUND (CAN), MSCI ACWI EX-U.S. IMI INDEX FUND B2, WILLIAM BLAIR EMERGING MARKETS LEADERS FUND LLC, MORNINGSTAR INTERNATIONAL EQUITY FUND, A SERIES OF, VANGUARD INTERNATIONAL GROWTH FUND, FIAM GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: FIAM, FIDELITY CONCORD STREET TRUST: FIDELITY ZERO INT. INDEX FUND, VANGUARD ESG INTERNATIONAL, ISHARES (DE) I INVESTMENTAKTIENGESELLSCHAFT MIT TG, MOBIUS INVESTMENT TRUST PLC, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE LATIN, XTRACKERS MSCI ACWI EX USA ESG LEADERS EQUITY ETF, GAM INVESTMENT MANAGEMENT (SWITZERLAND) AG ON BEHA, GOLDMAN SACHS FUNDS - GOLDMAN SACHS EMERGING MARKE, MEDICAL ASSURANCE SOCIETY NEW ZEALAND LIMITED, WELLINGTON TRUST COMPANY, NATIONAL ASSOCIATION MUL, ROBECO CAPITAL GROWTH FUNDS, ABERDEEN MANAGED DISTRIBUTION FUND, ABERDEEN ETHICAL WORLD EQUITY FUND, LVIP SSGA EMERGING MARKETS EQUITY INDEX FUND, COMMINGLED PENSION TRUST FUND EMERGING MARKETS RESEARCH ENHA, STICHTING JURIDISCH EIGENAAR ACTIAM BELEGGINGSFONDSEN, JPMORGAN EMERGING MARKETS RESEARCH ENHANCED EQUITY

FUND, STICHTING BEDRIJFSTAKPENSIOENFONDS VOOR DE DETAILHANDEL, ALAHLI EMERGING MARKETS INDEX FUND, AVIVA I INVESTMENT FUNDS ICVC - AVIVA I INTERNATIONAL I T F, VANGUARD FIDUCIARY TRT COMPANY INSTIT T INTL STK MKT INDEX T, THREADNEEDLE INVESTMENT FUNDS ICVC - LATIN AMERICA, ARROWSTREET EMERGING MARKET ALPHA EXTENSION TRUST, KRANESHARES MSCI EMERGING MARKETS EX CHINA INDEX E, PHILADELPHIA GAS WORKS PENSION PLAN, STICHTING PENSIOENFONDS WERKEN (RE)INTEGRATIE, MERCER UCITS COMMON CONTRACTUAL FUND, THE NEW ZEALAND GUARDIAN TRUST COMPANY LIMITED IN ITS CAPAC, ABERDEEN INVESTMENT FUNDS UK ICVC II - ABERDEEN EM, ARROWSTREET CAPITAL ESG GLOBAL EQUITY LONG/SHORT F, FIDELITY EMERGING MARKETS OPPORTUNITIES INSTITUTIO, DWS INVEST ESG GLOBAL EMERGING MARKETS EQUITIES, DFC EMERGING MARKETS EQUITY FUND, GENUS EMERGING MARKETS EQUITY COMPONENT, NBIMC LOW VOLATILITY EMERGING MARKETS EQUITY FUND, RBC EMERGING MARKETS EQUITY FOCUS FUND, SUN LIFE SCHRODER EMERGING MARKETS FUND, BORDER TO COAST GLOBAL EQUITY ALPHA FUND, BURGUNDY PARTNERS OPPORTUNITIES FUND, ARROWSTREET ACWI ALPHA EXTENSION FUND V (CAYMAN) L, CAIXABANK MASTER RENTA VARIABLE EMERGENTE ADVISED, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, GOLDMAN SACHS ETF TRUST - GOLDMAN SACHS EMERGING M, TM BRUNEL PENSION PARTNERSHIP ACS - TM BRUNEL EMERGING MARK, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SP, GOLDMAN SACHS ETF ICAV ACTING SOLELY ON BEHALF OF, MCIC VERMONT (A RECIPROCAL RISK RETENTION GROUP), NATWEST TRUSTEE AND DEPOSITARY SERVICES LIMITED AS, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, VANGUARD F. T. C. INST. TOTAL INTL STOCK M. INDEX TRUST II, ISHARES ESG MSCI EM LEADERS ETF, ASHMORE EM ACTIVE EQUITY FUND LP, SOCIAL DEVELOPMENT BANK, 1895 FONDS FGR, ASHMORE SICAV EMERGING MARKETS EQUITY ESG FUND, ASHMORE EMERGING MARKETS EQUITY ESG FUND, RWC EMERGING MARKETS EQUITY MASTER FUND LIMITED, BLK MAGI FUND, INTERNATIONAL EQUITIES B UNIT TRUST, INTERNATIONAL EQUITIES PASSIVE B UNIT TRUST, POLAR CAPITAL EMERGING MARKET STARS TRUST, KAPITALFORENINGEN EMD INVEST, EMERGING MARKETS IND, WELLINGTON MANAGEMENT FUNDS (LUXEMBOURG) III SICAV, RBC EMERGING MARKETS EQUITY FOCUS CIT, INVESCO EMERGING MARKETS FUND (CAN), LEGAL & GENERAL CCF, VANGUARD INVESTMENT SERIES PLC / VANGUARD ESG EMER, STICHTING PENSIOENFONDS PGB, POLAR CAPITAL EMERGING MARKET STARS FUND, THRIFT SAVINGS PLAN, MEDIOLANUM BEST BRANDS - MEDIOLANUM GLOBAL DEMOGRA, KAPITALFORENINGEN MP INVEST, BASIS 4, KAPITALFORENINGEN PENSAM INVEST, PSI 3 GLOBALE AKTIER 3, SANDS CAPITAL COLLECTIVE INVESTMENT TRUST, ISHARES ESG ADVANCED MSCI EM ETF, ARERO - DER WELTFONDS -NACHHALTIG, SANDS CAPITAL TEAM FUND, L.P., UNIVERSAL-INVESTMENT-GESELLSCHAFT MBH ON BEHALF OF BROCKEN-U, S. F. AG O. B. O. S. (CH) I. F. V. S. (CH) I. E. F. E. M. R, PINNACLE ICAV - AIKYA GLOBAL EMERGING FUND- UCITS, DIMENSIONAL EMERGING CORE EQUITY MARKET ETF OF DIM, JPMORGAN FUND ICVC - JPM EMERGING MARKETS SUSTAINABLE EQUITY, ARROWSTREET EMK ALPHA EXTENSION FUND L.P., MEDIOLANUM BEST BRANDS - MEDIOLANUM GLOBAL IMPACT, ABRDN LIFE GLOBAL (EX UK) EQUITY FUND, ABERDEEN STANDARD INVESTMENTS LIFE AND PENSIONS LI, JOHN HANCOCK TRUST COMPANY COLLECTIVE INVESTMENT T, BOSTON COMMON CATHOLIC EMERGING MARKETS FUND, LLC, NORDEA EQUITY OPPORTUNITIES FUND, NATIONAL EMPLOYMENT SAVINGS TRUST, SKERRYVORE GLOBAL

EMERGING MARKETS ALL-CAP EQUITY, LORENTZ, SCHRODER GLOBAL SUSTAINABLE GROWTH FUND (CANADA), AIA INVESTMENT FUNDS - AIA GLOBAL QUALITY GROWTH FUND, G.A.-FUND-B, MOBIUS SICAV- MOBIUS EMERGING MARKETS FUND, BL, DESJARDINS RI EMERGING MARKETS - LOW CO2 INDEX ETF, LGPS CENTRAL GLOBAL MULTI FACTOR EQUITY INDEX FUND, MFS EMERGING MARKETS EQUITY RESEARCH FUND, CUSTODY BANK OF JAPAN, LTD. AS TRUSTEE FOR AMONE M, IMCO EMERGING MARKETS PUBLIC EQUITY LP, SCHRODER GLOBAL SUSTAINABLE GROWTH FUND, FREEDOM 100 EMERGING MARKETS ETF, WASATCH MASTER COLLECTIVE INVESTMENT TRUST, JPMORGAN ACTIVEBUILDERS EMERGING MARKETS EQUITY ETF, UNITED CORPORATIONS LIMITED, STEWART INVESTORS WORLDWIDE SUSTAINABILITY, SCOTTISH WIDOWS MANAGED INVESTMENT FUNDS ICVC -INT, SABADELL ACCIONES AMERICA LATINA FIMP, MINeworkers PENSION SCHEME, VANGUARD FUNDS PLC / VANGUARD ESG GLOBAL ALL CAP U, HSBC BANK PLC AS TRUSTEE OF STATE STREET AUT EMERG, BRITISH COAL STAFF SUPERANNUATION SCHEME, JNL EMERGING MARKETS INDEX FUND, TM REDWHEEL GLOBAL EMERGING MARKETS FUND, MFS MERIDIAN FUNDS - EMERGING MARKETS EQUITY RESEA, INVESCO MSCI EMERGING MARKETS ESG UNIVERSAL SCREEN, FI CE I PO LLC FIDELITY EMERGING MARKETS EQUITY CENTRAL FUND, CIBC EMERGING MARKETS EQUITY INDEX ETF, NEW AIRWAYS PENSION SCHEME, RBC VISION FOSSIL FUEL FREE EMERGING MARKETS EQUITY, BNP PARIBAS FUNDS BRAZIL EQUITY, LGIASUPER TRUSTEE, MACQUARIE TRUE INDEX EMERGING MARKETS FUND, MACQUARIE INV M. AUSTRALIA L. AS R. E. FOR W. S. E. MKTS F., SPARINVEST SICAV, THE NEW ZEALAND GUARDIAN TRUST COMPANY LIMITED AS TRUSTEE FO, CUSTODY BANK OF JAPAN, LTD. AS TRUSTEE FOR EMERGIN, ARROWSTREET ACWI REDUCED CARBON ALPHA EXTENSION TR, CUSTODY BANK OF JAPAN, LTD. RE: SMTB DAIWA/WELLING, TRPH CORPORATION, ABERDEEN STANDARD INTERNATIONAL EQUITY FUND, BUSS (QUEENSLAND) POOLED SUPERANNUATION TRUST, RWC FUNDS - RWC GLOBAL EMERGING MARKETS FUND, STEWART INVESTORS GLOBAL EMERGING MARKETS LEADERS, BOSTON COMMON ESG IMPACT EMERGING MARKETS FUND, HSBC BANK PLC AS TR FOR PUTM BOTHWELL EMERGING MKTS EQ FD, HSBC ETFS PLC HSBC EMERG MARKET SUSTAIN EQUITY UCITS ETF, HSBC ETFS PUBLIC LIMITED COMPANY, HSBC GLOBAL INVESTMENT FUNDS - BRAZIL EQUITY, REASSURE LIMITED, FIRST SENTIER INVESTORS GLOBAL .F.P.S.I.GE.M.LEA.FUND, WEST MIDLANDS METROPOLITAN AUTHORITIES PENSION FUND, STICHTING JURIDISCH EIGENAAR ACHMEA INVESTMENT MAN, COMMONWEALTH GLOBAL SHARE FUND 16, AIKYA EMERGING MARKETS OPPORTUNITIES FUND, COLONIAL FIRST STATE WHOLESALE INDEXED GLOBAL SHAR, TRINITY COLLEGE CAMBRIDGE, WILMINGTON TRUST COLLECTIVE INVESTMENT TRUST - PIO, GOLDMAN SACHS TRUST - GOLDMAN SACHS ESG EMERGING MARKETS EQU, AMSELECT - JP MORGAN GLOBAL EQUITY EMERGING, GRANDEUR PEAK GLOBAL EXPLORER FUND, LEGAL & GENERAL FUTURE WORLD ESG EMERGING MARKETS, MG FUNDS 1 GSAM GLOBAL EMERGING MARKETS EQUITY FUND, HSBC INDEX TRACKER INVEST. FUNDS FTSE ALL WORLD INDEX FUND, ROYAL LONDON EQUITY FUNDS ICVC, FSIGUF PLC - FSSA GLOBAL EMERGING MARKETS FOCUS FUND, INVESTERINGSFORENINGEN D. I. I. G. AC R. - A. KL, INVESTERINGSFORENINGEN D. I. I. G. E. M. R. - A. KL, KAPITALFORENINGEN DANSKE INVEST INSTITUTIONAL A 19 - G E M, FIRST STATE GLOBAL UMBRELLA FUND PLC-STEWART INVESTORS GLOBA, RUSSELL INVESTMENTS SUSTAINABLE GLOBAL SHARES FUND, FSIGUF PLC - STEWART INVESTORS WORLDWIDE SUSTAINABILITY FUN, ALLIANZ GLOBAL INVESTORS GMBH ON BEHALF OF

ALLIANZ, ALLIANZ GLOBAL INVESTORS GMBH ON BEHALF OF KOMFORTDYNAMIK S, AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EME, PHOENIX U T M L R P A S INDEX EMERGING MARKET EQUITY FUND, ALLIANZ GLOBAL INV GMBH ACTING ON BEHALF OF ALLIANZ EEE FON, ALLIANZ GLOBAL INVE GMBH ACTING ON BEHALF OF ALLIANZ CGI FON, FAM SERIES UCITS ICAV - CHANGING LIFESTYLES FAM FUND, HSBC ETFS PLC HSBC MSCI EMERGING MARKETS CLIMATE PARIS ALIGN, GOLDMAN SACHS FUNDS - GOLDMAN SACHS EMERGING MARKE, COMMINGLED PEN TR FD (ACTIVEBUILDERS EM MKTS EQ) OF JPMCB NA, AP PENSION LIVSFORSIKRINGSAKTIESELSKAB, BENNBIDGE ICAV - GLOBAL EMERGING MARKETS EQUITY F, ADASINA SOCIAL JUSTICE ALL CAP GLOBAL ETF, NEW CAPITAL UCITS FUNDS PLC NEW CAPITAL EMERGING MARKETS FUT, ISHARES CORE MSCI EMERGING MARKETS IMI INDEX ETF, ISHARES ESG AWARE MSCI EMERGING MARKETS INDEX ETF, MORGAN STANLEY INVEST FDS CALVERT SUST EMER MKTS EQ SEL FD, AGIPI ACTIONS EMERGENTS AMUNDI, INDIA ACORN ICAV ASHOKA WHITEOAK EMERGING MARKETS EQUITY FUN, GOLDMAN SACHS TRUST - GOLDMAN SACHS EMERGING MARKE, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FO, THE MASTER TRUST BANK OF JAP, LTD. AS TR. FOR MTBJ400045828, THE MASTER TRUST BANK OF JAP., LTD. AS TR. FOR MTBJ400045829, THE MASTER TRUST BANK OF JAPAN, LTD. AS T F MTBJ400045832, THE MASTER TRUST BANK OF JAPAN, LTD. AS T. FOR MTBJ400045835, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRU FO MTBJ400045849, THE MASTER TRUST BANK OF JAPAN, LTD. AS TR FOR MUTB400045792, THE MASTER TRUST BANK OF JAPAN, LTD. TRUSTEE MUTB400045794, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FOR MUTB4000, AXA IM ETF ICAV, EMERGING MARKETS EQUITY FOCUS PORTFOLIO, SEED CAPITAL EM EX CHINA PORTFOLIO OF ALLSPRING GR, NORDEA 1 - EMERGING STARS EX CHINA EQUITY FUND, ABRDN EM SMA COMPLETION FUND, VANGUARD FUNDS PLC / VANGUARD ESG EMERGING MARKETS, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE OF, INVESTORS WHOLESALE EMERGING MARKETS EQUITIES TRUST, ARROWSTREET CAPITAL COPLEY FUND LIMITED, DHAHRAN VALLEY BUSINESS SERVICES COMPANY, BNP PARIBAS EASY MSCI EMERGING ESG FILTERED MIN TE, MORGAN STANLEY INSTITUTIONAL FUND INC. SUSTAINABLE, MBB PUBLIC MARKETS I LLC, CARDANO GLOBAL SUSTAINABLE EQUITY FUND, SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF, RELIANCE TRUST INSTITUTIONAL RETIREMENT TRUST SERI, BNY MELLON FUTURELEGACY 7 FUND, BNY MELLON FUTURELEGACY 6 FUND, PUBLIC EMPLOYEES' LONG-TERM CARE FUND, RBC EMERGING MARKETS EX-CHINA EQUITY FUND, INDIA ACORN ICAV ASHOKA WHITEOAK EMERGING MARKETS EQUITY EX, PREMIER MITON EMERGING MARKETS SUSTAINABLE FUND, AVIVA INVESTORS FUNDS ACS - AVIVA INVESTORS EMERGING MARKET, VOYA VACS INDEX SERIES EM PORTFOLIO, LEMANIA GLOBAL EQUITY, CALVERT EMERGING MARKETS FOCUSED GROWTH FUND, AIKYA EMERGING MARKETS LP, JPMORGAN BETABUILDERS EMERGING MARKETS EQUITY ETF, VOYA VACS SERIES EME FUND, POLAR CAPITAL EMERGING MARKET EX-CHINA STARS FUND, BORDER TO COAST EMERGING MARKETS EQUITY ALPHA FUND, T. ROWE PRICE GLOBAL ALLOCATION FUND, FIDELITY GLOBAL EX-U.S. EQUITY INDEX INSTITUTIONAL, GLOBAL X EMERGING MARKETS GREAT CONSUMER ETF, ASHMORE SICAV EMERGING MARKETS SHARIAH ACTIVE EQUI, IG JPMORGAN EMERGING MARKETS FUND II, ABERDEEN STANDARD SICAV I - DIVERSIFIED GROWTH FUND, ABERDEEN STANDARD SICAV I - E M S AND R I EQUITY FUND, GLOBAL X BRAZIL ACTIVE ETF, EMERGING MARKETS COMPLETION FUND, L.P., FIDELITY INVESTMENT TRUST: FIDELITY SERIES SUSTAIN, ASHOKA WHITEOAK EMERGING MARKETS TRUST PLC,

BAYERNINVEST KAPITALVERWALTUNGSGESELLSCHAFT MBH FO, STICHTING DEPOSITARY APG EME MULTI CLIENT POOL, RUSSELL INVESTMENTS GLOBAL SHARES INDEX FUND, VARIIS PARTNERS EMERGING MARKETS MASTER FUND LP, FIRST TRUST EMERGING MARKETS HUMAN FLOURISHING ETF, ALASKA COMMON TRUST FUND, REDWHEEL FUNDS - REDWHEEL SUSTAINABLE EMERGING MAR, ANDRA AP-FONDEN, DANSKE INVEST SICAV - EMERGING AND FRONTIER MARKETS, EMERGING MARKETS EX-CHINA EQUITY FUND, A SERIES OF, ISHARES MSCI EMERGING MARKETS QUALITY FACTOR ETF, INVESCO INVESTMENT MANAGEMENT LTD, ACTING AS MANAG, RBC EMERGING MARKETS EX-CHINA EQUITY FUND (CA), AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, SP FUNDS S&P WORLD (EX-US) ETF, STICHTING PENSIOENFDSVOOR DE WONINGCORPOR., SPIRIT SUPER, FST SENTIER INV GL UMBRELLA FUND PLC - STEWART INV GL EM MKT, AMSELECT - PICTET GLOBAL MULTI-ASSET, AMUNDI ETF ICAV - AMUNDI PRIME ALL COUNTRY WORLD UCITS ETF, NOW: PENSION TRUSTEE LIMITED IN ITS CAPACITY AS TR, ARROWSTREET GLOBAL MINIMUM VOLATILITY ESG ALPHA EX, LOCAL AUTHORITIES SUPERANNUATION FUND, JPMORGAN ACTIVE DEVELOPING MARKETS EQUITY ETF, BNP PARIBAS EASY MSCI ACWI SRI S - SERIES PAB 5% CAPPED UCIT, POLICE AND FIREMEN'S RETIREMENT SYSTEM OF NEW JERS, THRIFT SAVINGS PLAN, STICHTING AHOLD DELHAIZE PENSIOEN, ASHMORE EMERGING MARKETS EQUITY EX-CHINA FUND, ASHMORE SICAV EMERGING MARKETS EQUITY EX CHINA FUND, SPDR S&P EMERGING MARKETS EX-CHINA ETF, ETHOS PATHWAY EM FRONTIER FUND, LP, COLONIAL FIRST STATE INVESTMENT FUND 81, SCHRODER CAPITAL MANAGEMENT COLLECTIVE TRUST, THE ADVISORS' INNER CIRCLE FUND II - VONTOBEL GLOB, DESJARDINS EMERGING MARKETS EQUITY INDEX ETF, KAPITALFORENINGEN DANSKE INV INST AFD D PENSION - AKTIER 10, SOCIAL PROTECTION FUND, T. ROWE PRICE GLOBAL EX-U.S. EQUITY MACRO POOL, ALLSPRING EMERGING MARKETS EQUITY FUND, AMERICAN CENTURY ICAV, MFS MERIDIAN FUNDS - GLOBAL FLEXIBLE MULTI-ASSET F, FIDELITY COVINGTON TRUST: FIDELITY FUNDAMENTAL GLO, COLONIAL FIRST STATE ASIAN SHARE FUND 2, FIDELITY COVINGTON TRUST: FIDELITY FUNDAMENTAL EME, AUSCOAL SUPERANNUATION PTY LTD AS TRUSTEE FOR M S F, SANDS CAPITAL EMERGING MARKETS EX CHINA FUND, A SU, IMPAX FDS IR PLC - IMPAX GL EMERGING MKTS OPPORTUNITIES FUND, TETF-TOUCHSTONE SANDS CAPITAL EMERGING MARKETS EX, TCW WHITE OAK EMERGING MARKETS EQUITY FUND, OLD WESTBURY TOTAL EQUITY FUND, ALLIANZ GL INVESTORS GMBH ON BEHALF OF ALLIANZGI-FONDS DSPT, AMONIS NV, AUSTRALIANSUPER PTY LTD AS TRUSTEE FOR AUSTRALIASUPER, AVIVA LIFE PENSIONS UK LIMITED, BK OF BER (GUE) LMT AS TR SCHO INT DV MKT FD, BLACKROCK ASSET MANAG IR LT I ITS CAP A M F T BKR I S FD, ISHARES EMERGING MARKETS IMI EQUITY INDEX FUND, CAPITAL GROUP EMPLOYEE BENEFIT INVESTMENT TRUST, CAPITAL INTERNATIONAL FUND, JP MORGAN CHASE RETIREMENT PLAN, COMMINGLED P T F E M E F OF JPM CHASE BANK, EQ ADVISORS TRUST - EQ/GLOBAL EM VOLATILITY PORTFOLIO, H.E.S.T. AUSTRALIA LIMITED, INDUSTRIENS PENSIONFORSIKRING, JPMORGAN EMERGING MARKETS EQUITY FUND, JPMORGAN EMERGING MARKETS INVESTMENT TRUST PLC, JPMORGAN FUNDS - EMERGING MARKETS EQUITY FUND, JPMORGAN FUNDS LATIN AMERICA EQUITY FUND, JPMORGAN FUNDS, J P MORGAN INVESTMENT FUNDS, MORGAN STANLEY INVESTMENT FUNDS EMERGING MK EQUITY FUND, NEW WORLD FUND, INC., NORDEA 1 SICAV - NORDEA 1 EMERGING STARS EQUITY FUND, SAS TRUSTEE CORPORATION POOLED FUND, SCHRODER GLOBAL EMERGING MARKETS FUND, SCHRODER GLOBAL EMERGING MARKETS FUND

(AUSTRALIA), SCHRODER INTERNATIONAL SELECTION FUND, SCHRODER INTL SELECTION FD-EMERGING MKTS, SCHRODER INTL SELECTION F - LATIN AMERICAN, SCHRODER PENSION MANAGEMENT LIMITED, SHELL TR (BERM) LTD AS TR O SHELL OV CON P F, STATE OF NEW MEXICO STATE INV. COUNCIL, STATE OF WYOMING, STICHTING DEPOSITARY APG EMERGING MARKETS EQUITY POOL, STICHTING PENSIOENFONDS MEDISCH SPECIALISTEN, STICHTING PENSIOENFONDS VOOR HUISARTSEN, STICHTING SHELL PENSIOENFONDS, T. ROWE PRICE EMERGING MARKETS STOCK FUND, T ROWE PRICE FUNDS SICAV, T. ROWE PRICE INSTITUTIONAL EMERGING MARKETS EQUITY FUND, T. ROWE P. INTERNATIONAL DISCOVERY FUND, T ROWE PRICE INT FNDS T. ROWE PRICE L AMER FUN, T. ROWE PRICE RETIREMENT HYBRID TRUST, INTERNATIONAL COMMON TRUST FUND, JP MORGAN FUND ICVC - JPM EMERGING MARKETS FUND, VANGUARD EMERGING MARKETS SHARES INDEX FUND, VANGUARD TOTAL INTERNATIONAL STOCK INDEX FD, A SE VAN S F, all voted via remote voting ballot ("BVD").

Shareholders Present at the Extraordinary General Meeting: JOSE PIRES OLIVEIRA DIAS, JOSE PIRES OLIVEIRA DIAS NETO, MARINA PIRES OLIVEIRA DIAS FOZ, GL INVESTIMENTOS E PARTICIPACOES LTDA, MARIA EUGENIA LAFER GALVAO, PAULO SERGIO COUTINHO GALVAO FILHO, WELLS HOLDING LIMITED, ALEXANDRE DE ZAGOTTIS, EUGENIO DE ZAGOTTIS, MARCELLO DE ZAGOTTIS, ROSALIA PIPPONZI RAIA DE ALMEIDA PRADO, ALBERTO WRIGHT PIPPONZI, ANTONIO CARLOS PIPPONZI, BRUNO WRIGTH PIPPONZI, RODRIGO WRIGHT PIPPONZI, ANDRE ALMEIDA PIPPONZI, CRISTIANA ALMEIDA PIPPONZI, MARTA ALMEIDA PIPPONZI, ADILSON RIGON, AILTON DOS SANTOS RIBEIRO, ALESSANDRO LUIZ FERRI, ALEXANDRE FERNANDES CHAUD TARIFA, ALEXANDRE LIMA, ALEXSANDER DA SILVA LOULA, ANA ELIZA FRANCO AUGUSTO DE OLIVEIRA, ANDREA SAPIA ALVES DA CRUZ, ANTONIO CARLOS COELHO, ARSENIO MARCOS DE SOUSA SANTOS NETO, BRUNO ALEGRIA COSTA, CAIO MARQUES LUIZ, CAROLINE APARECIDA FENELON RAMOS, DANIEL DE MACEDO SILVA, DANIEL MACHADO CAMPOS, DANIEL RODRIGUES MORAES, DANIELA MANZO DE CAMPOS, DIEGO KILIAN NEVES, EDISON BELCASTRO PONTALTI, EDUARDO DA SILVA PEREIRA, EDUARDO PINHEIRO FREME FERREIRA, ELTON FLAVIO SILVA DE OLIVEIRA, EMERSON EDUARDO BRAZ SOARES, EMERSON VIVIANI, ERIVELTON MARCOS DE OLIVEIRA, FABIANNO AMPUDIA, FELIPE DE ALMEIDA ALVARENGA PEREIRA, FELIPE MACEDO SILVA, FERNANDA TERESINHA LIMA CARACCILO, FERNANDO FERRAO CARBINATO SPINELLI, FERNANDO FIORINI, FERNANDO KOZEL VARELA, FERNANDO PUBLINS SCHNEIDER, FLAVIO DE MORAES CORREIA, GIULIANA ORTEGA BRUNO, GUILHERME BEXIGA JACOB, GUSTAVO AINER DE OLIVEIRA, GUSTAVO MILO MARASCO, JACQUELINE DUARTE DA SILVEIRA, JEFFERSON COSTA SILVA, JOAO CARLOS DA CUNHA CORDEIRO JUNIOR, GLAYCE KELLY MONTEIRO DA SILVA, JOAO PAULO NOGUEIRA RIBEIRO, JULIANA CERVAN, JULIANA LOPES MARQUES PAIXAO, KAREN CRISTINE DE PAULA, KARLA BERNICCHI FERREIRA, LARISSA SANTOS BATTISTINI, LUCIANA TORTORELLI CUNHA MIOTO, LUIS ALBERTO RIBEIRO RATTO, LUIZ FELIPE DE ARAUNA BAY, MARCELO RODRIGUES VICTORINO, MARCILIO D AMICO POUSADA, MARCO ANTONIO DUS POIATTI, MARIA CAROLINA HUGO BASTOS, MARIA SUSANA DE SOUZA, MARILIA EMY GOMES NAGATA, MARINA TUBERO MORETTI, MAURICIO GUIDA DE SOUZA, MELISSA TEIXEIRA CABRAL, MILTON LOPES ALVIM JUNIOR, ODAIR JOSE DE CAMPOS, PATRICIA FONSECA DA SILVA ALVES, PAULO ZAMBARDINO SANCHEZ, REGINALDO BATISTA RODRIGUES, REGINALDO BERALDE DA SILVA, RENATA MASCARENHAS MUTSCHLER, RENATO CEPOLLINA RADUAN, RENATO RODRIGUES

CANTINI, RODOLFO FADINO JUNIOR, SAMUEL FERNANDO SANTOS FONSECA, SARAH PAULINO DA SILVA, SARITA MANTOVANI DE CASTILHO, SERGIO TOSHIAKI HOJO, SILVIA MARIA VITALE, TARCILA VASCONCELOS CHIODIN, THIAGO CENTURION, VALDIR CALIXTO DA SILVA, VINICIUS DOMENECH DE ALMEIDA, VIVIAN VIZZACCARO NOVARETTI, WAGNER ALMEIDA LIMA, WESLEY MARTINS RODRIGUES, WESLEY SANTANA SANTOS, todos representados por Paulo Cezar C. B. Chaves de Aragão; ANTONIO CARLOS FREITAS; RENATO PIRES OLIVEIRA DIAS; IT NOW IBOVESPA FUNDO DE ÍNDICE, IT NOW IGCT FUNDO DE INDICE, IT NOW ISE FUNDO DE INDICE, IT NOW PIBB IBRX-50 FUNDO DE ÍNDICE, ITAU CAIXA ACOES FI, ITAU FTSE RAFI BRAZIL 50 CAPPED INDEX FIA, ITAÚ GOVERNANÇA CORPORATIVA AÇÕES FUNDO DE INVESTIMENTO SUSTENTÁVEL, ITAU IBOVESPA ATIVO MASTER FIA, ITAU INDEX ACOES IBRX FI, ITAU PHOENIX ACOES FI, ITAÚ AÇÕES DIVIDENDOS FI, ITAÚ BALANCEADO ATIVO FMP - FGTS CARTEIRA LIVRE, ITAÚ EXCELÊNCIA SOCIAL AÇÕES FUNDO DE INVESTIMENTO SUSTENTÁVEL, ITAÚ IBRX ATIVO MASTER FIA, ITAÚ INDEX AÇÕES IBOVESPA FI, ITAÚ MASTER GLOBAL DINÂMICO ULTRA MULTIMERCADO FUNDO DE INVESTIMENTO, ITAÚ MOMENTO II AÇÕES FUNDO DE INVESTIMENTO, ITAÚ PREVIDÊNCIA IBRX FIA, ITAÚ ASGARD AÇÕES FUNDO DE INVESTIMENTO, ITAÚ ASGARD INSTITUCIONAL AÇÕES FUNDO DE INVESTIMENTO, ITAÚ DUNAMIS MASTER FUNDO DE INVESTIMENTO EM AÇÕES, ITAÚ MASTER GLOBAL DINÂMICO MULTIMERCADO FUNDO DE INVESTIMENTO - GOLFGD_CCI, ITAÚ ALVORADA MASTER FUNDO DE INVESTIMENTO FINANCEIRO MULTIMERCADO RESPONSABILIDADE LIMITADA, IT NOW IBOVESPA B3 BR+ FUNDO DE ÍNDICE RESPONSABILIDADE LIMITADA, DANSKE INVEST EMER MARK EQUITY FUND, LUBECK ACTIONS MONDE, MAGELLAN-BANCO SANTANDER S.A., AMUNDI INDEX SOLUTIONS, MOST DIVERSIFIED PORTFOLIO SICAV, AMUNDI FUNDS, STICHTING BEDRIJFSTAKPENSIOENFONDS V H S, A,ENGLASZETBEDRIJF, NEF EMERGING MARKET EQUITY, ONEMARKETS FUND, AMUNDI AMBITION NET ZERO CARBONE, COMGEST GROWTH PLC , COMGEST GROWTH PLC - COMGEST GROWTH EMERGING MARKETS PLUS, COMGEST GROWTH PLC - COMGEST GROWTH EMERGING MARKETS EX CHIN, RBC FUNDS (LUX) - EMERGING MARKETS EQUITY FUND, todos representados por Ricardo José Martins; ASCESE FUNDO DE INVESTIMENTO EM AÇÕES, DYNAMO COURGAR MASTER FIA, DYNAMO BRASIL I LLC, DYNAMO BRASIL III LLC, DYNAMO BRASIL V LLC, DYNAMO BRASIL VI LLC, DYNAMO BRASIL VIII LLC, DYNAMO BRASIL IX LLC, DYNAMO BRASIL XV LP, RBC FUNDS (LUX) - EMERGING MARKETS EQUITY FUND, todos representados por Bruno Pinheiro Lima Rapparini Soares; BB TOP ACOES INDICE DE SUSTENTABILIDADE EMPRESARIA IS FIA, BRASILPREV TOP A FUNDO DE INV DE ACOES, BB TOP ACOES IBOVESP INDEXADO FI, BB TOP ACOES SETORIAL CONSUMO FI, BB PREVIDENCIA ACOES FUNDO DE INVESTIMENTO, BB ACOES GOVENANÇA IS FI, BB TOP MULTIMERCADO BALANCEADO FUNDO DE INVESTIMENTO LONGO P, BRASILPREV TOP SETORIAL FIF EM ACOES RESP LIMITADA, BB TERRA DO SOL FIM, BB ECO GOLD FUNDO DE INVESTIMENTO EM ACOES, BB ADELINO FI MULTIMERCADO CREDITO PREVIADO LP, BB AÇÕES EQUIDIDADE IS FI, BB ETF IBOVESPA FUNDO DE INDICE, BRASILPREV TOP TOTAL RETURN FIA, BRASILPREV TOP ASG BRASIL IS FIA, BB TOP ACOES ASG BRASIL IS FIA, BB ETF INDICE DIVERSIDADE B3 INV SUSTENT FDO IND, BB TOP ACOES ALL IN FIF RESP LIMITADA, BB ETF INDICE BOVSPA B3 BR+ FUNDO DE INDICE RESP LTDA, todos representados por Liliane Hellmerister Mendes; PREVI RENDA VARIÁVEL ATIVA FIA, representado por Matheus Corredato Rossi; ABSOLUTO PARTNERS MASTER PREV FIA, ABSOLUTO PARTNERS INSTITUCIONAL ii MASTER FIA, ABSOLUTO PARTNERS MASTER FIA, AP LS MASTER FIA,

ABSOLUTO PARTNERS INSTITUCIONAL MASTER FIA, ATENA FIA INVESTIMENTO NO EXTERIOR, ALUISIO MENDES DA ROCHA FILHO, RICARDO VILLAVICENCIO NETO, CASSIANO MURILO ZAVATZKY, JULIO CESAR BATISTA VETTORI CARVALHO, RENATO RODRIGUES DE ABREU, GUSTAVO TUCHER, MIGUEL HLEBCZUK JUNIOR, EDUARDO ROGERIO DE FARIA, THOMAS MAGNO DE JESUS SILVEIRA, FERNANDO HELENE DAVILA, LUIZ CARLOS KLUSKA, DIOGENES CORDEIRO MOTA, FABIO DE SOUZA LIMA, ROSEMIR JOSE SIQUEIRA, EDUARDO CESAR SILVA DE ARAUJO, PAUL HUGO WEBERBAUER, KALLYAN KELVIN PINTO DA SILVA, ADERALDO CABRAL DE CARVALHO, JOAO CARLOS BUCHARA IORA, HERMANN MILTON WERNERSBACH, MICHEL DE SOUZA DA SILVA, ADRIANO MARCOS IORI, CARLOS FONSECA AVILA, EDUARDO DE MORAES CASTRO, PAULA REGINA DA CRUZ SILVA, DANIEL GARCEZ SANT ANA, ANDRE MARINO KULLER, ROBERTO DE ARAUJO, GUSTAVO NASSER MAZZO, BRUNO BRUNELLI FERREIRA FRANCO, LUIS FERNANDO BERTUCCI, FLAVIO RODRIGUES DE SOUZA, JORGE EDUARDO FOUTO MATIAS, RENATO VEZZONI DE ALMEIDA, PAULO MIGUEL HADDAD MARTIM, RODRIGO GUEDES DE CAMARGO, MATHAUS ALMEIDA DE SOUZA, ARTHUR BRUCOLI LEME DE MOURA, VITORIA ALVES DOS SANTOS, SERGIO AUGUSTO ALVES COUTINHO, ADMIR TADEU ROSSINI, ANTONIO FREITAS DE OLIVEIRA JUNIOR, FRANCISCO OLAVIO TEIXEIRA COUTINHO, LUIS DE MORISSON FARIA, WELLINGTON MANAGEMENT FUNDS (IRELAND) PLC, SMALLCAP WORLD FUND.INC, CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM, SCHRODER EMERGING MARKETS FUND (CANADA), LEGAL AND GENERAL ASSURANCE PENSIONS MNG LTD, AGF EMERGING MARKETS FUND, ABERDEEN STANDARD SICAV I - E. M. EQUITY FUND, ABRDN SICAV I - GLOBAL SUSTAINABLE EQUITY FUND, AMERICAN FUNDS INS SERIES NEW WORLD FUND, CIBC EMERGING MARKETS INDEX FUND, COLONIAL FIRST ST WHOLESALE GL EM MARK FUND, FC PORTFOLIOS FUND - FC GL EM MK PORTFOLIO, FIRE AND POLICE EMPL RET SYST, C OF BALTIMORE, RUSSELL TR COMPANY COMMINGLED E. B. F. T. R. L. D. I. S., ABERDEEN EMERGING MARKETS FUND, ABERDEEN GLOBAL EQUITY FUND, IBM 401 (K) PLUS PLAN, NN (L), INVESCO FUNDS, MANAGED PENSION FUNDS LIMITED, MORGAN STANLEY INST FD INC EM MKTS PORTFOLIO, OFFSHORE EMERGING MARKETS FUND, BNY MELLON FUNDS TRUST - BNY MELLON EMERGING MARKETS FUND, NORGES BANK, INVESCO OPPENHEIMER DEVELOPING MARKETS FUND, PACIFIC SELECT FUND, PENSION BENEFIT GUARANTY CORPORATION, AVIVA INVESTORS, PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO, PUBLIC EMPLOYEES RET SYSTEM OF MISSISSIPPI, EURIZON CAPITAL S.A., SEI INST INT TRUST EM MKTS EQUITY FUND, MERIAN GLOBAL INVESTORS SERIES PLC, RUSSEL EMERGING MARKETS EQUITY POOL, STATE OF CONNECTICUT ACTING T. ITS TREASURER, STATE ST GL ADV TRUST COMPANY INV FF TAX EX RET PLANS, ABERDEEN EMERGING MARKETS EQUITY FUND, STICHTING PHILIPS PENSIOENFONDS, PARAMETRIC TAX-MANAGED EMERGING MARKETS FUND, TEACHER RETIREMENT SYSTEM OF TEXAS, THE BARINGS E. M. U. FUND, SUB-FUND, THE BARINGS L. A. FUND, CONSULTING GROUP CAPITAL MKTS FUNDS EMER MARKETS EQUITY FUND, THE EMERGING M.S. OF THE DFA I.T.CO., THE MONETARY AUTHORITY OF SINGAPORE, MORGAN STANLEY VARIABLE I.F. INC, E. M. EQUITY PORTFOLIO, TD EMERGING MARKETS FUND, VANGUARD INVESTMENT SERIES PLC, VONTOBEL FUND, STATE OF NEW JERSEY COMMON PENSION FUND D, AEGON CUSTODY BV, INVESCO DEVELOPING MARKETS FUND, AMERICAN FUNDS INS SER GL SMALL CAPITALIZ FD, SSGA MSCI BRAZIL INDEX NON-LENDING QP COMMON TRUST FUND, CITY OF PHILADELPHIA PUB EMPLOYEES RET SYSTEM, COMMONWEALTH OF PENNSYLV.PUB.SCHOOL EMP RET S, FLORIDA RETIREMENT SYSTEM TRUST FUND, RUSSELL

INVESTMENT COMPANY EMERGING MARKETS FUND, STATE STREET VARIABLE INSURANCE SERIES FUNDS, INC, GOLDMAN SACHS FUNDS - GOLDMAN SACHS E MARKETS EQ PORTFOLIO, GOLDMAN SACHS TRUST GOLD. SACHS EM MKT EQ F, LEGAL AND GENERAL ASSURANCE SOCIETY LIMITED, MORGAN STANLEY INV MAN EMERG MKTS TRUST, IN BK FOR REC AND DEV, AS TR FT ST RET PLAN AND TR/RSBP AN TR, STATE OF ALASKA RETIREMENT AND BENEFITS PLANS, STATE OF MINNESOTA STATE EMPLOYEES RET PLAN, CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM, ALBERTA INVESTMENT MANAGEMENT CORPORATION, THE PENSION RESERVES INVESTMENT MANAGEMENT BOARD, PACE INT EMERG MARK EQUITY INVESTMENTS, HOUSTON MUNICIPAL EMPLOYEES PENSION SYSTEM, WASHINGTON STATE INVESTMENT BOARD, FIDELITY INVESTMENTS MONEY MANAGEMENT INC, RUSSELL INVESTMENT COMPANY PUBLIC LIMITED COMPANY, THE CIVIL SERVICE SUPERANNUATION FUND, LOS ANGELES COUNTY EMPLOYEES RET ASSOCIATION, INVESCO EMERGING MARKETS EQUITY FUND, LP, INVESTEC GLOBAL STRATEGY FUND, INVESTERINGSFORENINGEN NYKREDIT INVEST ENGROS, NEW ZEALAND SUPERANNUATION FUND, ORPHEUS TRUST, PLEIADES TRUST, SAN MATEO COUNTY EMPLOYEES RET ASSOCIATION, 1199 HEALTH CARE EMPLOYEES PENSION FUND, COLORADO PUBLIC EMPLOYEES RET. ASSOCIATION, FIREMEN S ANNUITY AND BEN. FD OF CHICAGO, FORD MOTOR CO DEFINED BENEF MASTER TRUST, FORD MOTOR COMPANY OF CANADA, L PENSION TRUST, INTERNATIONAL MONETARY FUND, MUNICIPAL E ANNUITY A B FUND OF CHICAGO, ABERDEEN INSTITUTIONAL COMMINGLED FUNDS, LLC, NEW YORK STATE NURSES ASSOCIATION P P, OKLAHOMA PUBLIC EMPLOYEES RETIREMENT SYSTEM, ROBUSTA EMERGING MARKETS EQUITY FUND, INVESCO EMERGING MARKETS EQUITY TRUST, STICHTING BLUE SKY ACT EQ EM MK GL FUND, TEACHERS RETIREMENT SYSTEM OF THE STATE OF ILLINOIS, TEACHERS RETIREMENT SYSTEM OF OKLAHOMA, THE BOARD OF A.C.E.R.S. LOS ANGELES, CALIFORNIA, THE CHICAGO PUB. SCHOOL TEACHERS P. AND RETIREMENT F, THE COCA COLA MASTER RETIREMENT TRUST, FIRST SENTIER INVESTORS ICVC - S. I. G. E. M. L. F., HOSPITAL AUTHORITY PROVIDENT FUND SCHEME, ILLINOIS MUNICIPAL RETIREMENT FUND, THE PUBLIC INSTITUTION FOR SOCIAL SECURITY, UTAH STATE RETIREMENT SYSTEMS, SUPERANNUATION FUNDS MANAGEMENT CORPORATION OF S AUSTRALIA, BOARD OF PENSIONS OF THE EVANGELICAL LUTHERAN CHURCH IN AMER, JOHN HANCOCK VARIABLE INS TRUST INTERN EQUITY INDEX TRUST, NTCC COLLECTIVE FUNDS FOR EMPLOYEE BENEFIT TRUSTS, NTGI QUANTITATIVE MANAGEMENT COLLEC FUNDS TRUST, THE REGENTS OF THE UNIVERSITY OF CALIFORNIA, EMER MKTS CORE EQ PORT DFA INVEST DIMENS GROU, ALASKA PERMANENT FUND, CITY OF NEW YORK GROUP TRUST, VICTORIAN FUNDS MAN C A T F V E M T, WELLS FARGO ADVANT EMERGING MARKETS EQUITY FUND, BLACKROCK LIFE LIMITED - DC OVERSEAS EQUITY FUND, ARKANSAS PUBLIC EMP RETIREMENT SYSTEM, VY JPMORGAN EMERGING MARKETS EQUITY PORTFOLIO, BEWAARSTICHTING NNIP I, TELSTRA SUPER PTY LTD T TELSTRA S SCHEME, WASATCH INTERNATIONAL GROWTH FUND, ASSOCIATION D B E D R D P E P D L V M, BOMBARDIER TRUST CANADA GLOBAL EQUITIES FUND, CANADA POST CORPORATION REGISTERED PENSION PLAN, RBC DEXIA INVESTOR SERVICES T, T FOR THE BAILLIE G O FUND, THE SEVENTH SWEDISH NATIONAL PENSION FUND - AP7 EQUITY FUND, STICHTING PENSIOENFONDS HOOGOVS, ISHARES PUBLIC LIMITED COMPANY, T BK OF NEW YORK MELLON (IL AS TRUSTEE F L GREENMOUNT FUND, WILLIAM BLAIR SICAV, NTGI QM COMMON DAILY ALL COUNT WORLD EXUS EQU INDEX FD LEND, ABU DHABI RETIREMENT PENSIONS AND BENEFITS FUND, CALAMOS GLOBAL TOTAL

RETURN FUND, TMTBJ TRT OF SCHRODER GLOBAL EMERGING EQUITY MOTHER FUND, ABERDEEN CANADA - EMERGING MARKETS FUND, THE MASTER TRT BK JPN TRUSTEE OF JPM BRICS5 MOTHER FUND, THE MASTER TR BK OF JPN,LTD AS TR OF JPM EM EQ FOCUS MTHR F, THE MASTER TR BK OF JP,LTD AS TR OF SCHRODER BRICS EQ MTHR F, STEWART I.G.E.M.S.LEADERS FUND (DST), UNIVERSAL INVEST LUXEMBOURG SA ON BEHALF OF UNIVEST, RUSSELL GLOBAL OPPORTUNITIES FUND, POLAR CAPITAL FUNDS PLC, UNIV OF PITTSBURGH MEDICAL CENTER SYSTEM, UPMC HEALTH SYSTEM BASIC RETIREMENT PLAN, NORTHERN EMERGING MARKETS EQUITY INDEX FUND, THE NOMURA T AND B CO LTD RE I E S INDEX MSCI E NO HED M FUN, ABERDEEN STANDARD EMERGING OPPORTUNITIES FUND, PARAMETRIC EMERGING MARKETS FUND, THE METHODIST HOSPITAL, MGI FUNDS PLC, CHEVRON UK PENSION PLAN, WILLIAM BLAIR MUTUAL FUNDS,INC. INTERNATIONAL GROWTH FUND, ISHARES MSCI BRAZIL ETF, WILLIAM BLAIR INSTITUTIONAL INTERNATIONAL GROWTH FUND, INVESCO OPPENHEIMER GLOBAL ALLOCATION FUND, ABERDEEN GLOBAL EQUITY IMPACT FUND, PROVIDENCE HEALTH SERVICES CASH BALANCE RETIREMENT PL TRUS, SPDR MSCI ACWI EX-US ETF, SPDR SP EMERGING MARKETS ETF, NEW IRELAND ASSURANCE COMPANY PUBLIC LIMITED COMPANY, NATIONAL RAILROAD RETIREMENT INVESTMENT TRUST, MONTANA BOARD OF INVESTMENTS, VANGUARD VARIABLE INSURANCE FUNDS - INTERNATIONAL, DWS EMERGING MARKETS EQUITY FUND AS SERIES OF DEUTSCHE DWS, FMR CAPITAL INC., NEW YORK STATE TEACHERS RETIREMENT SYSTEM, COUNTY EMPLOYEES ANNUITY AND BENEFIT FD OF THE COOK COUNTY, AEGON CUSTODY AS DEP FOR STICHTING MM EMERGING MARKETS FUND, VONTOBEL INVESTMENT TRUST, THE MONETARY A. OF S. A. AS. A. OF THE F. S. D. FUND, GOVERNMENT OF SINGAPORE, CANADA PENSION PLAN INVESTMENT BOARD, NORTHWESTERN MUTUAL SERIES FUND, INC.- E.M.E.P., FUTURE FUND BOARD OF GUARDIANS, WASATCH EMERGING MARKETS SMALL CAP FUND, CALAMOS GLOBAL DYNAMIC INCOME FUND, CITI RETIREMENT SAVINGS PLAN, INVESCO GLOBAL SMALL COMPANIES CLASS, GMS DISCOVERY FUND, LLC, NATIONAL COUNCIL FOR SOCIAL SECURITY FUND, THE MASTER TRUST BANK OF JAPAN, LTD. AS TOS LATIN AEMF, CONSOLIDATED EDISON RETIREMENT PLAN, NORTHERN TRUST INVESTMENT FUNDS PLC, BRITISH COLUMBIA INVESTMENT MANAGEMENT CORPORATION, ISHARES MSCI BRIC ETF, PEOPLE S BANK OF CHINA, PUBLIC SECTOR PENSION INVESTMENT BOARD, AXA WORLD FUNDS - FRAMLINGTON EMERGING MARKETS, BURGUNDY EMERGING MARKETS FUND, COLLEGE RETIREMENT EQUITIES FUND, SANDS CAPITAL MANAGEMENT, LLC, WILLIAM BLAIR EMERGING MARKETS LEADERS FUND, EATON VANCE COLLECTIVE INVESTMENT TFE BEN PLANS EM MQ EQU FD, THE CAPTIVE INVESTORS FUND, DUPONT AND RELATED COMPANIES DEFINED CONTRIBUTION PLAN MASTE, THE NOMURA T AND B CO LTD RE NIPPON C E MARKETS MOTHER FUND, COMMONWEALTH EMERGING MARKETS FUND 4, SALVATION ARMY EASTERN TERRITORY, STICHTING PENSIOENFONDS UWV, LEGAL & GENERAL INTERNATIONAL INDEX TRUST, UNITED CHURCH FUNDS, INC, VANGUARD TOTAL WORLD STOCK INDEX FUND, A SERIES OF, THE BANK OF NEW YORK MELLON EMP BEN COLLECTIVE INVEST FD PLA, ISHARES III PUBLIC LIMITED COMPANY, NTGI-QM COMMON DAC WORLD EX-US INVESTABLE MIF - LENDING, ABERDEEN WORLD EQUITY FUND, AMERICAN HEART ASSOCIATION, INC., ABRDN CANADA FUNDS - GLOBAL EQUITY FUND, RUSSELL TAX EFFECTIVE GLOBAL SHARES FUND, RUSSELL INSTITUTIONAL FUNDS, LLC - REM EQUITY PLUS FUND, MML STRATEGIC EMERGING MARKETS FUND, THE PENSIONS TRUST, PICTET - EMERGING MARKETS INDEX, CHALLENGE FUNDS, AVADIS FUND, CUSTODY

BANK OF JAPAN, LTD. RE: EMERG EQUITY PASSIVE MOTH F, COLONIAL FIRST STATE GLOBAL ASSET MANAGEMENT EQUITY TRUST 3, FIDELITY INVEST TRUST: FIDELITY SERIES EMERG MARK OPPORT FUN, ABERDEEN ACTIVELY HEDGED INTERNATIONAL EQUITIES FUND, MFS DEVELOPMENT FUNDS, LLC, HC CAPITAL TRUST THE EMERGING MARKETS PORTFOLIO, CENTRAL PROVIDENT FUND BOARD, NATIONAL RURAL ELECTRIC COOPERATIVE ASSOCIATION (RS PLAN 333, STATE OF FLORIDA BIRTH RELATED NEUROLOGICAL INJURY COMPE.PL, CUSTODY B.O.J,L..AS.T.F.S.E.E.INDEX MOTHER FUND, PICTET CH INSTITUCIONAL-EMERGING MARKETS TRACKER, FIRST ST INVEST ICVC - STEWART INVEST GL EMER MK SUST FUND, PACIFIC SELECT FUND - PD EMERGING MARKETS PORTFOLIO, STICHTING PGGM DEPOSITARY, ARIZONA PSPRS TRUST, FIDELITY SALEM STREET TRUST: FIDELITY SERIES G EX US I FD, SCHWAB EMERGING MARKETS EQUITY ETF, STICHTING PENSIOENFONDS HORECA CATERING, THE BANK OF NEW YORK MELLON CORPORATION RETIREMENT PLANS MAS, POPLAR TREE FUND OF AMERICAN INVESTMENT TRUST, ISHARES MSCI EMERGING MARKETS ETF, EMERGING MARKETS EQUITY - CANADA FUND, THE BANK OF N. Y. M. (INT) LTD AS T. OF I. E. M. E. I. F. UK, INVESCO MARKETS III PLC - INVESCO FTSE RAFI ALL-WORLD 3000 U, INVESCO MARKETS III PLC - INV FTSE RI EMERGING MARK U ETF, COMMONWEALTH EMERGING MARKETS FUND 5, WILLIAM BLAIR COLLECTIVE INVESTMENT TRUST, FP RUSSEL INV ICVC - FP RUSSEL INV INT GROWTH ASSETS FUND, NORTHERN TRUST LUXEMBOURG MANAG COMP S.A. O B OF V FCP-SIF, RBC EMERGING MARKETS EQUITY FUND, ABERDEEN STANDARD SICAV I - LATIN AMERICAN EQUITY FUND, CHANG HWA CO BANK, LTD IN ITS C AS M CUST OF N B FUND, ASHMORE EMERGING MARKETS TRI ASSET FUND 1, LLC2, QSUPER, BMO MSCI EMERGING MARKETS INDEX ETF, WELLINGTON TRUST COMPANY N.A., NTGI-QM COMMON DAILY EMERGING MARKETS EQUITY I F- NON L, TIAA-CREF FUNDS - TIAA-CREF EMERGING MARKETS EQUITY I F, LEGAL & GENERAL GLOBAL EMERGING MARKETS INDEX FUND, SANDS CAPITAL FUNDS PUBLIC LIMITED COMPANY, CUSTODY B. OF J. LTD. RE: STB D. E. E. F. I. M. F., BURGUNDY EMERGING MARKETS FOUNDATION, BNYM MELLON CF SL EMERGING MARKETS STOCK INDEX FUND, JUPITER GLOBAL EMERGING MARKETS FUND, WELLS FARGO (LUX) WORLDWIDE FUND, SCOTIA PRIVATE EMERGING MARKETS POOL, NUVEEN/SEI TRUST COMPANY INVESTMENT TRUST, SSGA MSCI ACWI EX-USA INDEX NON-LENDING DAILY TRUST, INVESCO EMERGING MARKETS CLASS, ABERDEEN LATIN AMERICAN EQUITY FUND, FIRST TRUST BRAZIL ALPHADDEX FUND, SWISS FONDS AG, FAOBO SWC (CH) IND FD I - SWC CH I EQ F E MK, SSGA SPDR ETFs EUROPE I PLC, FIDELITY RUTLAND SQUARE TRUST II: STRATEGIC ADVISERS INT F, BNY MELLON GLOBAL EMERGING MARKETS FUND, EUROPEAN CENTRAL BANK, VERIZON MASTER SAVINGS TRUST, INVESTERINGSFORENINGEN MULTI MANAGER I NYE AKTIEMARKEDER AKK, INVESTERINGSFORENINGEN MULTI MANAGER INV, NYE AKTIEMARKEDER, 1199 SEIU GREATER NEW YORK PENSION FUND, ISHARES EDGE MSCI MIN VOL EMERGING MARKETS ETF, RETAIL EMPLOYEES S PTY. LIMITED, VANGUARD EMERGING MARKETS SELECT STOCK FUND, EATON VANCE TR CO CO TR FD - PA STR EM MKTS EQ COM TR FD, MASTER TRUST FOR CERTAIN TAX-QUALIFIED BECHTEL RETIREMENT PL, TEXAS MUNICIPAL RETIREMENT SYSTEM, VERDIPAPIRFONDET KLP AKSJE FREMVOKSENDE MARKEDER INDEKS I, TOTAL INTERNATIONAL EX U.S. I MASTER PORT OF MASTER INV PORT, EMERGING MARKETS EQ FUND A SERIES OF 525 MARKET ST FUND LLC, JPMORGAN GLOBAL ALLOCATION FUND, CELSIUS INVESTMENT FUNDS SICAV - SUSTAINABLE EM MARKETS FUND, ISHARES MSCI ACWI EX U.S. ETF, ISHARES MSCI ACWI ETF, MORGAN STANLEY INSTITUC FUND, INC- EMER

MARK LEADERS PORTF, HALLMARK CARDS, INCORPORATED MASTER TRUST, NAT WEST BK PLC AS TR OF ST JAMES PL GL EQUITY UNIT TRUST, WALTER SCOTT PARTNERS CAN INST TR- WALTER SCOTT A P E M F, FIDELITY SALEM STREET T: FIDELITY E M INDEX FUND, FIDELITY SALEM STREET T: FIDELITY G EX U.S INDEX FUND, ISHARES V PUBLIC LIMITED COMPANY, OPTIMIX WHOLESALE GLOBAL EMERGING MARKETS SHARE TRUST, NGS SUPER, ASHMORE EMERGING MARKETS HIGH YIELD PLUS FUND 1, LLC, TRIGLAV VZAJEMNI SKLADI - DELNISKI TRIGLAV RASTOCI TRGI, DWS ADVISORS EMERGING MARKETS EQUITIES-PASSIVE, 1199SEIU HOME CARE EMPLOYEES PENSION FUND, ISHARES EMERGING MARKETS FUNDAMENTAL INDEX ETF, VOYA EMERGING MARKETS INDEX PORTFOLIO, VANGUARD FUNDS PUBLIC LIMITED COMPANY, VOYA MULTI-MANAGER EMERGING MARKETS EQUITY FUND, OLD WESTBURY LARGE CAP STRATEGIES FUND, UNIVERSAL-IVEST-GESELLSCHAFT MBH ON BEHALF OF BAYVK A2-FONDS, SWISSCANTO FONDSLEITUNG AG ON B. OF BB A. G. H. S. F., INVESTERINGSFORENINGEN NYKREDIT INVEST, TAKTISK ALLOKERING, FIDELITY EMERGING MARKETS EQUITY MULTI-ASSET BASE FUND, THE SEAFARER OVERSEAS GROWTH INCOME FUND, JANA EMERGING MARKETS SHARE TRUST, CSX CORP MASTER PENSION TRUST, BURGUNDY FUNDS, DST - EMERGING MARKETS PORTFOLIO, MERCER EMERGING MARKETS EQUITY FUND, MERCER QIF FUND PLC, ONEPATH GLOBAL EMERGING MARKETS SHARES(UNHEDGED) INDEX POOL, ASCENSION ALPHA FUND, LLC, COMMONWEALTH SUPERANNUATION CORPORATION, HAND COMPOSITE EMPLOYEE BENEFIT TRUST, THE MASTER TRUST BANK OF JAPAN, LTD. TRUSTEE MUTB400038099, MORGAN STANLEY INVESTMENT FUNDS EMERGING LEADERS EQUITY FUND, CHCP GLOBAL SECURITIES LP, BRIGHTHOUSE FUNDS TRUST I JPMORGAN GLOBAL ACTIVE ALLOC PORT, ALLSPRING COLL INVES TRU DECL OF TRU ESTA INV FOR EM BEN TRU, INVESCO GLOBAL OPPORTUNITIES FUND, FIDELITY RUTLAND SQUARE TRUST II: STRATEGIC A E M FUND, FLEXSHARES MORNINGSTAR EMERGING MARKETS FACTOR TILT INDEX F, ABN AMRO FUNDS (LUX), ISHARES CORE MSCI EMERGING MARKETS ETF, ISHARES CORE MSCI TOTAL INTERNATIONAL STOCK ETF, BLACKROCK GLOBAL INDEX FUNDS, NEI NORTHWEST GLOBAL EQUITY FUND, ISHARES VI PUBLIC LIMITED COMPANY, FIRST ST INVEST ICVC - STEWART INVEST WORD SUSTAINABILI FUND, CALVERT WORLD VALUES FUNDS, INC. - CALVERT E M E FUND, FEDEX CORPORATION EMPLOYEES PENSION TRUST, EVTC CIT FOF EBP-EVTC PARAMETRIC SEM CORE EQUITY FUND TR, BAILLIE GIFFORD INTERNATIONAL ALL CAP FUND, BAILLIE GIFFORD EAFE PLUS ALL CAP FUND, BIMCOR GLOBAL EQUITY POOLED FUND, EQ/EMERGING MARKETS EQUITY PLUS PORTFOLIO, EMERGING MARKETS LARGE/MID CAP FUND, BLACKROCK LIFE LIMITED, LIBERTY MUTUAL 401K PLAN, SCOTTISH WIDOWS INVESTMENT SOLUTIONS FUNDS ICVC- FUNDAMENTAL, T. ROWE PRICE INTERNATIONAL SMALL-CAP EQUITY TRUST, QUILTER I. E. MARKETS EQUITY G. F. A SUB FUND OF Q. I. OEIC, GENERAL PENSION AND SOCIAL SECURITY AUTHORITY, CONNECTICUT GENERAL LIFE INSURANCE COMPANY, WILLIAM BLAIR EMERGING MARKETS LEADERS POOLED FUND, T.ROWE PRICE GLOBAL ALLOCATION FUND, INC., EXELON GENERATION COMP, LLC TAX QUALIFIED NUCLEAR DECOMM PAR, GRANDEUR PEAK EMERGING MARKETS OPPORTUNITIES FUND, FCP ECHIQUIER GL OPPORTUNITIES, CLINTON NUCLEAR POWER PLANT QUALIFIED FUND, THE GOLDMAN SACHS TRUST COMPANY NA COLLECTIVE TRUST, ARR. CAP. IRE. LTD FAOBO ARR. GL. EQ. (GBP) CCF, A SF OACCF, STATE STREET IRELAND UNIT TRUST, GUIDESTONE FUNDS EMERGING MARKETS EQUITY FUND, SPDR SP EMERGING MARKETS FUND, BNY MELLON INVESTMENTE FUNDS II, INC - BNY MELLON G E M F, STICHTING BEWAARDER

BELEGGINGEN MENZIS, RBC EMERGING MARKETS EQUITY FUND (USA), MI-FONDS K26, DEUTSCHE X-TRACKERS MSCI ALL WORLD EX US HEDGED EQUITY ETF, XTRACKERS (IE) PUBLIC LIMITED COMPANY, FUNDO DE SEGURANCA SOCIAL DO GOVERNO DA R ADM ESP DE MACAU, PACIFIC GAS A EL COMP NU F Q CPUC DEC MASTER TRUST, XTRACKERS, FONDO CONSOLIDADO DE RESERVAS PREVISIONALES, EMPLOYEES RETIREMENT SYSTEM OF GEORGIA, TEACHERS RETIREMENT SYSTEM OF GEORGIA, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021492, FIDELITY INVESTMENT FUNDS FIDELITY INDEX EMERG MARKETS FUND, NN PARAPLUFONDS 1 N.V, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF G S A M FUND, NORTHERN TRUST COLLECTIVE ALL COUNTRY WORLD I (ACWI) E-U F-L, NORTHERN TRUST COLLECTIVE EMERGING MARKETS INDEX FUND-LEND, ST STR MSCI ACWI EX USA IMI SCREENED NON-LENDING COMM TR FD, ARROWSTREET CAPITAL GLOBAL EQUITY LONG/SHORT FUND LIMITED, SPDR MSCI EMERGING MARKETS STRATEGICFACTORS ETF, CONSTRUCTION BUILDING UNIONS SUPER FUND, TOUCHSTONE STRATEGIC TRUST - TOUCHSTONE SANDS C E M G F, NAT WEST BK PLC AS TR OF ST JAMES PL EMER MKTS UNIT TRUST, SANDS CAPITAL EMERGING MARKETS GROWTH MASTER FUND L.P., WELL MANAG FUNDS (LUXEMBOURG) - WELL EMERG MKTS R E FUND, BLACKROCK A. M. S. AG ON B. OF I. E. M. E. I. F. (CH), SSGA SPDR ETFS EUROPE II PUBLIC LIMITED COMPANY, STATE STREET GLOBAL ALL CAP EQUITY EX-US INDEX PORTFOLIO, WM POOL - EQUITIES TRUST NO 74, GENERAL ORGANISATION FOR SOCIAL INSURANCE, LEGAL & GENERAL GLOBAL EQUITY INDEX FUND, MOBIUS LIFE LIMITED, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB300041293-S, INTERNATIONAL EXPATRIATE BENEFIT MASTER TRUST, SHELL FOUNDATION, SPDR MSCI ACWI LOW CARBON TARGET ETF, ISHARES MSCI ACWI LOW CARBON TARGET ETF, MORGAN STANLEY INVESTMENT FUNDS GLOBAL BALANCED INCOME FUND, THE BANK OF N. Y. M. (INTER) L. AS T. OF B. M. A. FUND, POOL REINSURANCE COMPANY LIMITED, LEGAL GENERAL U. ETF P. LIMITED COMPANY, LEGAL & GENERAL COLLECTIVE INVESTMENT TRUST, PROVIDENCE HEALTH AND SERVICES AND SWEDISH HEALTH S M R T, ISHARES EDGE MSCI MULTIFACTOR EMERGING MARKETS ETF, JNL/JPMORGAN GLOBAL ALLOCATION FUND, INVESTERINGSFORENINGEN NORDEA INVEST EMERGING STARS KL, BRIDGE BUILDER INTERNATIONAL EQUITY FUND, STATE OF ALASKA DEPARTMENT OF ADMINISTRATION, GOLDMAN SACHS ETF TRUST - GOLDMAN S ACTIVEBETA E M E ETF, RUSSELL INVESTMENT COMPANY RUSSELL MULTI-STRATEGY INCOME F, RUSSELL INVESTMENT COMPANY RUSSELL TAX-MANAGED INTERNATIONAL, AQR UCITS FUNDS, KAPITALFORENINGEN MP INVEST, GLOBALE AKTIER IV, STATE STREET GLOBAL ADVISORS LUX SICAV - S S G E M I E FUND, STATE STREET EMERGING MARKETS EQUITY INDEX FUND, THE MASTER TRUST BANK OF JAPAN, LTD. AS T OF MUTB400021536, AVADIS FUND - AKTIEN EMERGING MARKETS INDEX, GLOBAL ASSET MANAGEMENT STRATEGIES - EMERGING MARKETS E S, MULTILABEL SICAV, THE BOARD OF THE PENSION PROTECTION FUND, GUIDEMARK EMERGING MARKETS FUND, WM POOL - EQUITIES TRUST NO. 75, FUNDAMENTAL LOW V I E M EQUITY, NORTHERN TRUST UCITS FGR FUND, VANGUARD INTERNATIONAL DIVIDEND APPRECIATION INDEX, BAILLIE GIFFORD GLOBAL SELECT FUND, STATE TREASURER OF MICH CUSTODIAN OF PUBLIC S EMPL RTMNT S, WELL MGT FUNDS (LUXEMBOURG) II SICAV - WELL GL M A T R FD, FIDELITY SALEM STREET TRUST: FIDELITY SAI EMERGING M I FUND, QSMA1 LLC, STEWART INVESTORS WORLDWIDE SUSTAINABILITY FUND (DST), GAM INVESTMENT MANAGEMENT (SWITZERLAND) AG F Z I I-Z A E M P, CM-CIC PAYS EMERGENTS, BMO LOW VOLATILITY EMERGING MARKETS EQUITY ETF, SPDR MSCI

EMERGING MARKETS FOSSIL FUEL FREE ETF, ISHARES ESG MSCI EM ETF, FIDELITY SALEM STREET T: FIDELITY TOTAL INTE INDEX FUND, ISHARES IV PUBLIC LIMITED COMPANY, ABERDEEN COLLECTIVE INVESTMENT TRUST, THE MASTER TR BANK OF JAPAN AS TR FOR HSBC BRAZIL MOTHER FD, CUSTODY BANK OF JAPAN, LTD. AS TR F HSBC BRAZIL NEW MO FUND, VANTAGETRUST III MASTER COLLECTIVE INVESTMENT FUNDS TRUST, SCHRODER EMERGING MARKET EQUITY FUND, EMERGING MARKETS LEADERS FUND I, LEGAL & GENERAL ICAV, ASHMORE SICAV IN RESPECT OF ASHMORE SICAV EMERGING MARKETS A, ASHMORE FUNDS - ASHMORE EMERGING MARKETS ACTIVE EQUITY FUND, VANGUARD INV FUNDS ICVC-VANGUARD FTSE GLOBAL ALL CAP INDEX F, MINISTRY OF ECONOMY AND FINANCE, JOHN HANCOCK FUNDS II INTERNATIONAL STRATEGIC EQUITY ALLOCAT, RWC GLOBAL EMERGING EQUITY FUND, CITITRUST LTD A T VANGUARD FDS SERIES VANGUARD INCOME FUND, CITITRUST LIMITED AS T OF A F S A MODERATE GROWTH FUND, ASHMORE SICAV IN RESPECT OF ASHMORE SICAV EMERGING MARKETS M, EMERGING MARKETS LEADERS TRUST, CITITRUST LIM AS TR OF BLACK PREMIER FDS- ISH WOR EQU IND FD, COMMONWEALTH EMERGING MARKETS FUND 8, FIDELITY SALEM STREET TRUST: FIDELITY FLEX INTERNATIONAL IND, ARROWSTREET INTERNATIONAL EQUITY - EAFE ALPHA EXTENSION FUND, RUSSELL INVESTMENT COMPANY MULTI-ASSET GROWTH STRATEGY FUND, LABORERS AND RETIREMENT BOARD EMPLOYEES ANNUITY BENEFIT, PRUDENTIAL ASSURANCE COMPANY SINGAPORE (PTE) LTD, VONTOBEL GLOBAL EQUITY FUND (AUS), FIDELITY SALEM STREET TRUST: FIDELITY INTERNATIONAL SUSTAINA, GLOBAL EMERGING MARKETS DISCOVERY - CANADA FUND, COMMINGLED PENSION TRUST FUND (GLOBAL EMERGING MARKETS DISCO, MORGAN STANLEY INVESTMENT FUNDS GLOBAL BALANCED DEFENSIVE FU, MORGAN STANLEY INVESTMENT FUNDS GLOBAL BALANCED FUND, COMMINGLED PENSION TRUST FUND (EMERGING MARKETS EQUITY INDEX, BESTINVER SICAV - BESTINVER LATIN AMERICA, ISHARES MSCI EMERGING MARKETS EX CHINA ETF, PIMCO EQUITY SERIES: PIMCO RAFI DYNAMIC MULTI-FACTOR EMERGIN, EMERGING MARKETS EQUITY SELECT ETF, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SPARTAN EMERG, EMERGING MARKETS EQUITY INDEX ESG SCREENED FUND B, NEW SOUTH WALES TR CORP AS TR FOR THE TC EMER MKT SHAR FUND, ABERDEEN EAFE PLUS FUND, A SERIES OF THE ABERDEEN INSTITUTIO, LCIV HN EMERGING MARKET EQUITY FUND, RUSSELL INVESTMENT MANAGEMENT LTD AS TRUSTEE OF THE RUSSELL, FIDELITY INTERNATIONAL LOW VOLATILITY EQUITY INSTITUTIONAL T, LEGAL GENERAL SCIENTIFIC BETA EMERGING MARKETS FUND, LLC, FRANKLIN LIBERTYSHARES ICAV, TRINETRA EMERGING MARKETS GROWTH FUND, ABERDEEN E. MARKETS EQUITY INCOME FUND. INC, WILLIAM BLAIR SYSTEMATIC EMERGING MARKETS CORE FUN, FIRST SENTIER INVESTORS ICVC - FSSA G. E. M. F. F., THE INCUBATION FUND, LTD., FRANKLIN LIBERTYQT EMERGING MARKETS INDEX ETF, JPMORGAN ETFS (IRELAND) ICAV, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE BRAZI, BAYERNINVEST KAPITALVERWALTUNGSGESELLSCHAFT MBH ON BEHALF OF, METZLER ASSET MANAGEMENT GMBH FOR MI - FONDS 415, THE SALVATION ARMY, AN ILLINOIS CORPORATION, NATIONAL PENSION INSURANCE FUND, MERCER EMERGING MARKETS FUND, MGTS AFH DA GLOBAL EMERGING MARKETS EQUITY FUND, VANGUARD EMERGING MARKETS STOCK INDEX FUND, GREAT-WEST EMERGING MARKETS EQUITY FUND, MASSMUTUAL SELECT T. ROWE PRICE INTERNATIONAL EQUI, MERCER EMERGING MARKETS SHARES FUND, COLONIAL FIRST STATE INVESTMENT FUND 50, PARAMETRIC TMEHC FUND, LP, PFM MULTI-MANAGER SERIES TRUST - PFM MULTI-MANAGER, VARIABLE INSURANCE PRODUCTS FUND II: INTERNATIONAL, DEUTSCHE ASSET

MANAGEMENT S.A. FOR ARERO - DER WEL, ARROWSTREET ACWI ALPHA EXTENSION FUND III (CAYMAN), MSCI EQUITY INDEX FUND B - BRAZIL, SUNAMERICA SERIES TRUST SA EMERGING MARKETS EQUITY, ASSET MANAGEMENT EXCHANGE MASTER ICAV, VANGUARD INTERNATIONAL GROWTH FUND (CAN), MSCI ACWI EX-U.S. IMI INDEX FUND B2, WILLIAM BLAIR EMERGING MARKETS LEADERS FUND LLC, MORNINGSTAR INTERNATIONAL EQUITY FUND, A SERIES OF, VANGUARD INTERNATIONAL GROWTH FUND, FIAM GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: FIAM, FIDELITY CONCORD STREET TRUST: FIDELITY ZERO INT. INDEX FUND, VANGUARD ESG INTERNATIONAL, ISHARES (DE) I INVESTMENTAKTIENGESSELLSCHAFT MIT TG, MOBIUS INVESTMENT TRUST PLC, FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE LATIN, XTRACKERS MSCI ACWI EX USA ESG LEADERS EQUITY ETF, GAM INVESTMENT MANAGEMENT (SWITZERLAND) AG ON BEHA, GOLDMAN SACHS FUNDS - GOLDMAN SACHS EMERGING MARKE, MEDICAL ASSURANCE SOCIETY NEW ZEALAND LIMITED, WELLINGTON TRUST COMPANY, NATIONAL ASSOCIATION MUL, ROBECO CAPITAL GROWTH FUNDS, ABERDEEN MANAGED DISTRIBUTION FUND, ABERDEEN ETHICAL WORLD EQUITY FUND, LVIP SSGA EMERGING MARKETS EQUITY INDEX FUND, COMMINGLED PENSION TRUST FUND EMERGING MARKETS RESEARCH ENHA, STICHTING JURIDISCH EIGENAAR ACTIAM BELEGGINGSFONDSEN, JPMORGAN EMERGING MARKETS RESEARCH ENHANCED EQUITY FUND, STICHTING BEDRIJFSTAKPENSIOENFONDS VOOR DE DETAILHANDEL, ALAHLI EMERGING MARKETS INDEX FUND, AVIVA I INVESTMENT FUNDS ICVC - AVIVA I INTERNATIONAL I T F, BAILLIE GIFFORD WORLDWIDE FUNDS PLC -BAILLIE G W S G FUND, VANGUARD FIDUCIARY TRT COMPANY INSTIT T INTL STK MKT INDEX T, THREADNEEDLE INVESTMENT FUNDS ICVC - LATIN AMERICA, ARROWSTREET EMERGING MARKET ALPHA EXTENSION TRUST, KRANESHARES MSCI EMERGING MARKETS EX CHINA INDEX E, PHILADELPHIA GAS WORKS PENSION PLAN, STICHTING PENSIOENFONDS WERK EN (RE)INTEGRATIE, MERCER UCITS COMMON CONTRACTUAL FUND, THE NEW ZEALAND GUARDIAN TRUST COMPANY LIMITED IN ITS CAPAC, ABERDEEN INVESTMENT FUNDS UK ICVC II - ABERDEEN EM, ARROWSTREET CAPITAL ESG GLOBAL EQUITY LONG/SHORT F, FIDELITY EMERGING MARKETS OPPORTUNITIES INSTITUTIO, DWS INVEST ESG GLOBAL EMERGING MARKETS EQUITIES, BAILLIE GIFFORD GLOBAL STEWARDSHIP EQUITY FUND, DFC EMERGING MARKETS EQUITY FUND, GENUS EMERGING MARKETS EQUITY COMPONET, NBIMC LOW VOLATILITY EMERGING MARKETS EQUITY FUND, RBC EMERGING MARKETS EQUITY FOCUS FUND, SUN LIFE SCHRODER EMERGING MARKETS FUND, BORDER TO COAST GLOBAL EQUITY ALPHA FUND, BURGUNDY PARTNERS OPPORTUNITIES FUND, ARROWSTREET ACWI ALPHA EXTENSION FUND V (CAYMAN) L, CAIXABANK MASTER RENTA VARIABLE EMERGENTE ADVISED, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, GOLDMAN SACHS ETF TRUST - GOLDMAN SACHS EMERGING M, TM BRUNEL PENSION PARTNERSHIP ACS - TM BRUNEL EMERGING MARKE, SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SP, GOLDMAN SACHS ETF ICAV ACTING SOLELY ON BEHALF OF, MCIC VERMONT (A RECIPROCAL RISK RETENTION GROUP), NATWEST TRUSTEE AND DEPOSITARY SERVICES LIMITED AS, AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, ASSET MANAGEMENT EXCHANGE UCITS CCF, VANGUARD F. T. C. INST. TOTAL INTL STOCK M. INDEX TRUST II, ISHARES ESG MSCI EM LEADERS ETF, ASHMORE EM ACTIVE EQUITY FUND LP, SOCIAL DEVELOPMENT BANK, 1895 FONDS FGR, ASHMORE SICAV EMERGING MARKETS EQUITY ESG FUND, ASHMORE EMERGING MARKETS EQUITY ESG FUND, RWC EMERGING MARKETS EQUITY MASTER FUND LIMITED, BLK MAGI FUND,

INTERNATIONAL EQUITIES B UNIT TRUST, INTERNATIONAL EQUITIES PASSIVE B UNIT TRUST, POLAR CAPITAL EMERGING MARKET STARS TRUST, KAPITALFORENINGEN EMD INVEST, EMERGING MARKETS IND, WELLINGTON MANAGEMENT FUNDS (LUXEMBOURG) III SICAV, RBC EMERGING MARKETS EQUITY FOCUS CIT, INVESCO EMERGING MARKETS FUND (CAN), LEGAL & GENERAL CCF, VANGUARD INVESTMENT SERIES PLC / VANGUARD ESG EMER, STICHTING PENSIOENFONDS PGB, POLAR CAPITAL EMERGING MARKET STARS FUND, THRIFT SAVINGS PLAN, MEDIOLANUM BEST BRANDS - MEDIOLANUM GLOBAL DEMOGRA, KAPITALFORENINGEN MP INVEST, BASIS 4, KAPITALFORENINGEN PENSAM INVEST, PSI 3 GLOBALE AKTIER 3, SANDS CAPITAL COLLECTIVE INVESTMENT TRUST, ISHARES ESG ADVANCED MSCI EM ETF, ARERO - DER WELTFONDS -NACHHALTIG, SANDS CAPITAL TEAM FUND, L.P., UNIVERSAL-INVESTMENT-GESELLSCHAFT MBH ON BEHALF OF BROCKEN-U, S. F. AG O. B. O. S. (CH) I. F. V. S. (CH) I. E. F. E. M. R, PINNACLE ICAV - AIKYA GLOBAL EMERGING FUND- UCITS, DIMENSIONAL EMERGING CORE EQUITY MARKET ETF OF DIM, JPMORGAN FUND ICVC - JPM EMERGING MARKETS SUSTAINABLE EQUITY, ARROWSTREET EMK ALPHA EXTENSION FUND L.P., MEDIOLANUM BEST BRANDS - MEDIOLANUM GLOBAL IMPACT, ABRDN LIFE GLOBAL (EX UK) EQUITY FUND, ABERDEEN STANDARD INVESTMENTS LIFE AND PENSIONS LI, JOHN HANCOCK TRUST COMPANY COLLECTIVE INVESTMENT T, BOSTON COMMON CATHOLIC EMERGING MARKETS FUND, LLC, NORDEA EQUITY OPPORTUNITIES FUND, NATIONAL EMPLOYMENT SAVINGS TRUST, SKERRYVORE GLOBAL EMERGING MARKETS ALL-CAP EQUITY, LORENTZ, SCHRODER GLOBAL SUSTAINABLE GROWTH FUND (CANADA), AIA INVESTMENT FUNDS - AIA GLOBAL QUALITY GROWTH FUND, G.A.-FUND-B, MOBIUS SICAV- MOBIUS EMERGING MARKETS FUND, BL, DESJARDINS RI EMERGING MARKETS - LOW CO2 INDEX ETF, LGPS CENTRAL GLOBAL MULTI FACTOR EQUITY INDEX FUND, MFS EMERGING MARKETS EQUITY RESEARCH FUND, CUSTODY BANK OF JAPAN, LTD. AS TRUSTEE FOR AMONE M, IMCO EMERGING MARKETS PUBLIC EQUITY LP, SCHRODER GLOBAL SUSTAINABLE GROWTH FUND, FREEDOM 100 EMERGING MARKETS ETF, WASATCH MASTER COLLECTIVE INVESTMENT TRUST, JPMORGAN ACTIVEBUILDERS EMERGING MARKETS EQUITY ETF, UNITED CORPORATIONS LIMITED, STEWART INVESTORS WORLDWIDE SUSTAINABILITY, SCOTTISH WIDOWS MANAGED INVESTMENT FUNDS ICVC -INT, SABADELL ACCIONES AMERICA LATINA FIMP, MINeworkers PENSION SCHEME, VANGUARD FUNDS PLC / VANGUARD ESG GLOBAL ALL CAP U, HSBC BANK PLC AS TRUSTEE OF STATE STREET AUT EMERG, BRITISH COAL STAFF SUPERANNUATION SCHEME, JNL EMERGING MARKETS INDEX FUND, TM REDWHEEL GLOBAL EMERGING MARKETS FUND, MFS MERIDIAN FUNDS - EMERGING MARKETS EQUITY RESEA, INVESCO MSCI EMERGING MARKETS ESG UNIVERSAL SCREEN, FI CE I PO LLC FIDELITY EMERGING MARKETS EQUITY CENTRAL FUND, CIBC EMERGING MARKETS EQUITY INDEX ETF, NEW AIRWAYS PENSION SCHEME, RBC VISION FOSSIL FUEL FREE EMERGING MARKETS EQUITY, BNP PARIBAS FUNDS BRAZIL EQUITY, LGIASUPER TRUSTEE, MACQUARIE TRUE INDEX EMERGING MARKETS FUND, MACQUARIE INV M. AUSTRALIA L. AS R. E. FOR W. S. E. MKTS F., SPARINVEST SICAV, THE NEW ZEALAND GUARDIAN TRUST COMPANY LIMITED AS TRUSTEE FO, CUSTODY BANK OF JAPAN, LTD. AS TRUSTEE FOR EMERGIN, ARROWSTREET ACWI REDUCED CARBON ALPHA EXTENSION TR, CUSTODY BANK OF JAPAN, LTD. RE: SMTB DAIWA/WELLING, TRPH CORPORATION, ABERDEEN STANDARD INTERNATIONAL EQUITY FUND, BUSS (QUEENSLAND) POOLED SUPERANNUATION TRUST, RWC FUNDS - RWC GLOBAL EMERGING MARKETS FUND, STEWART INVESTORS GLOBAL EMERGING MARKETS

LEADERS, BOSTON COMMON ESG IMPACT EMERGING MARKETS FUND, HSBC BANK PLC AS TR FOR PUTM BOTHWELL EMERGING MKTS EQ FD, HSBC ETFS PLC HSBC EMERG MARKET SUSTAIN EQUITY UCITS ETF, HSBC ETFS PUBLIC LIMITED COMPANY, HSBC GLOBAL INVESTMENT FUNDS - BRAZIL EQUITY, REASSURE LIMITED, FIRST SENTIER INVESTORS GLOBAL .F.P.S.I.GE.M.LEA.FUND, WEST MIDLANDS METROPOLITAN AUTHORITIES PENSION FUND, STICHTING JURIDISCH EIGENAAR ACHMEA INVESTMENT MAN, COMMONWEALTH GLOBAL SHARE FUND 16, AIKYA EMERGING MARKETS OPPORTUNITIES FUND, COLONIAL FIRST STATE WHOLESALE INDEXED GLOBAL SHAR, TRINITY COLLEGE CAMBRIDGE, WILMINGTON TRUST COLLECTIVE INVESTMENT TRUST - PIO, GOLDMAN SACHS TRUST - GOLDMAN SACHS ESG EMERGING MARKETS EQU, AMSELECT - JP MORGAN GLOBAL EQUITY EMERGING, GRANDEUR PEAK GLOBAL EXPLORER FUND, LEGAL & GENERAL FUTURE WORLD ESG EMERGING MARKETS, BAILLIE GIFFORD EMERGING MARKETS EX CHINA FUND, MG FUNDS 1 GSAM GLOBAL EMERGING MARKETS EQUITY FUND, HSBC INDEX TRACKER INVEST. FUNDS FTSE ALL WORLD INDEX FUND, ROYAL LONDON EQUITY FUNDS ICVC, FSIGUF PLC - FSSA GLOBAL EMERGING MARKETS FOCUS FUND, INVESTERINGSFORENINGEN D. I. I. G. AC R. - A. KL, INVESTERINGSFORENINGEN D. I. I. G. E. M. R. - A. KL, KAPITALFORENINGEN DANSKE INVEST INSTITUTIONAL A 19 - G E M, FIRST STATE GLOBAL UMBRELLA FUND PLC-STEWART INVESTORS GLOBA, RUSSELL INVESTMENTS SUSTAINABLE GLOBAL SHARES FUND, FSIGUF PLC - STEWART INVESTORS WORLDWIDE SUSTAINABILITY FUN, ALLIANZ GLOBAL INVESTORS GMBH ON BEHALF OF ALLIANZ, ALLIANZ GLOBAL INVESTORS GMBH ON BEHALF OF KOMFORTDYNAMIK S, AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EME, PHOENIX U T M L R P A S INDEX EMERGING MARKET EQUITY FUND, ALLIANZ GLOBAL INV GMBH ACTING ON BEHALF OF ALLIANZ EEE FON, ALLIANZ GLOBAL INVE GMBH ACTING ON BEHALF OF ALLIANZ CGI FON, FAM SERIES UCITS ICAV - CHANGING LIFESTYLES FAM FUND, HSBC ETFS PLC HSBC MSCI EMERGING MARKETS CLIMATE PARIS ALIGN, GOLDMAN SACHS FUNDS - GOLDMAN SACHS EMERGING MARKE, COMMINGLED PEN TR FD (ACTIVEBUILDERS EM MKTS EQ) OF JPMCB NA, AP PENSION LIVSFORSIKRINGSAKTIESELSKAB, BENNBIDGE ICAV - GLOBAL EMERGING MARKETS EQUITY F, ADASINA SOCIAL JUSTICE ALL CAP GLOBAL ETF, NEW CAPITAL UCITS FUNDS PLC NEW CAPITAL EMERGING MARKETS FUT, ISHARES CORE MSCI EMERGING MARKETS IMI INDEX ETF, ISHARES ESG AWARE MSCI EMERGING MARKETS, MORGAN STANLEY INVEST FDS CALVERT SUST EMER MKTS EQ SEL FD, AGIPI ACTIONS EMERGENTS AMUNDI, INDIA ACORN ICAV ASHOKA WHITEOAK EMERGING MARKETS EQUITY FUN, GOLDMAN SACHS TRUST - GOLDMAN SACHS EMERGING MARKE, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FO, THE MASTER TRUST BANK OF JAP, LTD. AS TR. FOR MTBJ400045828, THE MASTER TRUST BANK OF JAP., LTD. AS TR. FOR MTBJ400045829, THE MASTER TRUST BANK OF JAPAN, LTD. AS T F MTBJ400045832, THE MASTER TRUST BANK OF JAPAN, LTD. AS T. FOR MTBJ400045835, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRU FO MTBJ400045849, THE MASTER TRUST BANK OF JAPAN, LTD. AS TR FOR MUTB400045792, THE MASTER TRUST BANK OF JAPAN, LTD. TRUSTEE MUTB400045794, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE FOR MUTB4000, AXA IM ETF ICAV, EMERGING MARKETS EQUITY FOCUS PORTFOLIO, SEED CAPITAL EM EX CHINA PORTFOLIO OF ALLSPRING GR, NORDEA 1 - EMERGING STARS EX CHINA EQUITY FUND, ABRDN EM SMA COMPLETION FUND, VANGUARD FUNDS PLC / VANGUARD ESG EMERGING MARKETS, THE MASTER TRUST BANK OF JAPAN, LTD. AS TRUSTEE OF, INVESTORS WHOLESALE EMERGING MARKETS EQUITIES TRUST, ARROWSTREET CAPITAL

COPLEY FUND LIMITED, DHAHRAN VALLEY BUSINESS SERVICES COMPANY, BNP PARIBAS EASY MSCI EMERGING ESG FILTERED MIN TE, MORGAN STANLEY INSTITUTIONAL FUND INC. SUSTAINABLE, MBB PUBLIC MARKETS I LLC, CARDANO GLOBAL SUSTAINABLE EQUITY FUND, SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF, RELIANCE TRUST INSTITUTIONAL RETIREMENT TRUST SERI, BNY MELLON FUTURELEGACY 7 FUND, BNY MELLON FUTURELEGACY 6 FUND, PUBLIC EMPLOYEES' LONG-TERM CARE FUND, RBC EMERGING MARKETS EX-CHINA EQUITY FUND, INDIA ACORN ICAV ASHOKA WHITEOAK EMERGING MARKETS EQUITY EX, PREMIER MITON EMERGING MARKETS SUSTAINABLE FUND, AVIVA INVESTORS FUNDS ACS - AVIVA INVESTORS EMERGING MARKET, VOYA VACS INDEX SERIES EM PORTFOLIO, LEMANIA GLOBAL EQUITY, CALVERT EMERGING MARKETS FOCUSED GROWTH FUND, AIKYA EMERGING MARKETS LP, JPMORGAN BETABUILDERS EMERGING MARKETS EQUITY ETF, VOYA VACS SERIES EME FUND, POLAR CAPITAL EMERGING MARKET EX-CHINA STARS FUND, BORDER TO COAST EMERGING MARKETS EQUITY ALPHA FUND, T. ROWE PRICE GLOBAL ALLOCATION FUND, FIDELITY GLOBAL EX-U.S. EQUITY INDEX INSTITUTIONAL, GLOBAL X EMERGING MARKETS GREAT CONSUMER ETF, ASHMORE SICAV EMERGING MARKETS SHARIAH ACTIVE EQUI, IG JPMORGAN EMERGING MARKETS FUND II, ABERDEEN STANDARD SICAV I - DIVERSIFIED GROWTH FUND, ABERDEEN STANDARD SICAV I - E M S AND R I EQUITY FUND, GLOBAL X BRAZIL ACTIVE ETF, EMERGING MARKETS COMPLETION FUND, L.P., FIDELITY INVESTMENT TRUST: FIDELITY SERIES SUSTAIN, ASHOKA WHITEOAK EMERGING MARKETS TRUST PLC, BAYERNINVEST KAPITALVERWALTUNGSGESELLSCHAFT MBH FO, STICHTING DEPOSITARY APG EME MULTI CLIENT POOL, RUSSELL INVESTMENTS GLOBAL SHARES INDEX FUND, VARIIS PARTNERS EMERGING MARKETS MASTER FUND LP, FIRST TRUST EMERGING MARKETS HUMAN FLOURISHING ETF, ALASKA COMMON TRUST FUND, REDWHEEL FUNDS - REDWHEEL SUSTAINABLE EMERGING MAR, ANDRA AP-FONDEN, DANSKE INVEST SICAV - EMERGING AND FRONTIER MARKETS, EMERGING MARKETS EX-CHINA EQUITY FUND, A SERIES OF, ISHARES MSCI EMERGING MARKETS QUALITY FACTOR ETF, INVESCO INVESTMENT MANAGEMENT LTD, ACTING AS MANAG, RBC EMERGING MARKETS EX-CHINA EQUITY FUND (CA), AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK, SP FUNDS S&P WORLD (EX-US) ETF, STICHTING PENSIOENFDSVOOR DE WONINGCORPOR., SPIRIT SUPER, FST SENTIER INV GL UMBRELLA FUND PLC - STEWART INV GL EM MKT, AMSELECT - PICTET GLOBAL MULTI-ASSET, AMUNDI ETF ICAV - AMUNDI PRIME ALL COUNTRY WORLD UCITS ETF, NOW: PENSION TRUSTEE LIMITED IN ITS CAPACITY AS TR, ARROWSTREET GLOBAL MINIMUM VOLATILITY ESG ALPHA EX, LOCAL AUTHORITIES SUPERANNUATION FUND, JPMORGAN ACTIVE DEVELOPING MARKETS EQUITY ETF, BNP PARIBAS EASY MSCI ACWI SRI S - SERIES PAB 5% CAPPED UCIT, POLICE AND FIREMEN'S RETIREMENT SYSTEM OF NEW JERS, THRIFT SAVINGS PLAN, STICHTING AHOLD DELHAIZE PENSIOEN, ASHMORE EMERGING MARKETS EQUITY EX-CHINA FUND, ASHMORE SICAV EMERGING MARKETS EQUITY EX CHINA FUND, SPDR S&P EMERGING MARKETS EX-CHINA ETF, ETHOS PATHWAY EM FRONTIER FUND, LP, COLONIAL FIRST STATE INVESTMENT FUND 81, SCHRODER CAPITAL MANAGEMENT COLLECTIVE TRUST, THE ADVISORS' INNER CIRCLE FUND II - VONTOBEL GLOB, DESJARDINS EMERGING MARKETS EQUITY INDEX ETF, KAPITALFORENINGEN DANSKE INV INST AFD D PENSION - AKTIER 10, SOCIAL PROTECTION FUND, T. ROWE PRICE GLOBAL EX-U.S. EQUITY MACRO POOL, ALLSPRING EMERGING MARKETS EQUITY FUND, AMERICAN CENTURY ICAV, MFS MERIDIAN FUNDS - GLOBAL FLEXIBLE MULTI-ASSET F, FIDELITY COVINGTON TRUST: FIDELITY FUNDAMENTAL GLO,

COLONIAL FIRST STATE ASIAN SHARE FUND 2, FIDELITY COVINGTON TRUST: FIDELITY FUNDAMENTAL EME, AUSCOAL SUPERANNUATION PTY LTD AS TRUSTEE FOR M S F, SANDS CAPITAL EMERGING MARKETS EX CHINA FUND, A SU, IMPAX FDS IR PLC - IMPAX GL EMERGING MKTS OPPORTUNITIES FUND, TETFT-TOUCHSTONE SANDS CAPITAL EMERGING MARKETS EX, TCW WHITE OAK EMERGING MARKETS EQUITY FUND, OLD WESTBURY TOTAL EQUITY FUND, ALLIANZ GL INVESTORS GMBH ON BEHALF OF ALLIANZGI-FONDS DSPT, AMONIS NV, AUSTRALIANSUPER PTY LTD AS TRUSTEE FOR AUSTRALIASUPER, AVIVA LIFE PENSIONS UK LIMITED, BK OF BER (GUE) LMT AS TR SCHO INT DV MKT FD, BLACKROCK ASSET MANAG IR LT I ITS CAP A M F T BKR I S FD, ISHARES EMERGING MARKETS IMI EQUITY INDEX FUND, CAPITAL GROUP EMPLOYEE BENEFIT INVESTMENT TRUST, CAPITAL INTERNATIONAL FUND, JP MORGAN CHASE RETIREMENT PLAN, COMMINGLED P T F E M E F OF JPM CHASE BANK, EQ ADVISORS TRUST - EQ/GLOBAL EM VOLATILITY PORTFOLIO, H.E.S.T. AUSTRALIA LIMITED, INDUSTRIENS PENSIONFORSIKRING, JPMORGAN EMERGING MARKETS EQUITY FUND, JPMORGAN EMERGING MARKETS INVESTMENT TRUST PLC, JPMORGAN FUNDS - EMERGING MARKETS EQUITY FUND, JPMORGAN FUNDS LATIN AMERICA EQUITY FUND, JPMORGAN FUNDS, J P MORGAN INVESTMENT FUNDS, BUREAU OF LABOR FUNDS - LABOR PENSION FUND, BUREAU OF LABOR FUNDS - LABOR RETIREMENT FUND, MORGAN STANLEY INVESTMENT FUNDS EMERGING MK EQUITY FUND, NEW WORLD FUND, INC., NORDEA 1 SICAV - NORDEA 1 EMERGING STARS EQUITY FUND, SAS TRUSTEE CORPORATION POOLED FUND, SCHRODER GLOBAL EMERGING MARKETS FUND, SCHRODER GLOBAL EMERGING MARKETS FUND (AUSTRALIA), SCHRODER INTERNATIONAL SELECTION FUND, SCHRODER INTL SELECTION FD-EMERGING MKTS, SCHRODER INTL SELECTION F - LATIN AMERICAN, SCHRODER PENSION MANAGEMENT LIMITED, SHELL TR (BERM) LTD AS TR O SHELL OV CON P F, STATE OF NEW MEXICO STATE INV. COUNCIL, STATE OF WYOMING, STICHTING DEPOSITARY APG EMERGING MARKETS EQUITY POOL, STICHTING PENSIOENFONDS MEDISCH SPECIALISTEN, STICHTING PENSIOENFONDS VOOR HUISARTSEN, STICHTING SHELL PENSIOENFONDS, T. ROWE PRICE EMERGING MARKETS STOCK FUND, T ROWE PRICE FUNDS SICAV, T. ROWE PRICE INSTITUTIONAL EMERGING MARKETS EQUITY FUND, T. ROWE P. INTERNATIONAL DISCOVERY FUND, T ROWE PRICE INT FNDS T. ROWE PRICE L AMER FUN, T. ROWE PRICE RETIREMENT HYBRID TRUST, INTERNATIONAL COMMON TRUST FUND, JP MORGAN FUND ICVC - JPM EMERGING MARKETS FUND, VANGUARD EMERGING MARKETS SHARES INDEX FUND, VANGUARD TOTAL INTERNATIONAL STOCK INDEX FD, A SE VAN S F, all voted via remote voting ballot ("BVD").

This is a true copy of the original drawn up in the appropriate book.

São Paulo, April 22, 2025.

Marcílio D'Amico Pousada

Chairman

Monique Mavignier

Secretary

Annex I
Consolidated Bylaws

RAIA DROGASIL S.A.

CHAPTER I - NAME, HEADQUARTERS, DURATION AND PURPOSE

ARTICLE 1 - The Company is named **RAIA DROGASIL S.A.** ("Company"), has its headquarters and legal domicile in the Capital of the State of São Paulo, and shall be governed by these Bylaws, Law No. 6,404/76, as amended ("Corporation Law"), and other applicable legal provisions.

FIRST PARAGRAPH - By resolution of the Board of Executive Officers, the Company may establish, transfer, and close branches, offices, warehouses, agencies, and any other establishments in Brazil or abroad.

SECOND PARAGRAPH - With the Company's admission to the New Market ("Novo Mercado") of B3 S.A. – Brasil, Bolsa, Balcão ("B3"), the Company, its shareholders, including controlling shareholders, management, and members of the Fiscal Council are subject to the provisions of the B3 New Market Regulation ("Novo Mercado Regulation").

ARTICLE 2 - The Company shall have an indefinite duration.

ARTICLE 3 - The Company's purpose is: **a)** the commerce, manufacturing, import, and export of allopathic and homeopathic medications, pharmaceutical inputs and articles, related products, chemical and dietetic products, perfumes and essences, cosmetics, hygiene and toiletry products, household sanitizing products, nutrients, and accessory devices used for therapeutic purposes or aesthetic correction, and products used for diagnostic and analytical purposes; **b)** the provision of services peculiar to retail commerce, such as home delivery services for products marketed or not by the Company, management of registration information and storage of data on sales of products and services carried out through agreements, management and participation in medication benefit programs ("PBM") in the private and public sectors, provision of community services, such as receiving bills for water, electricity, telephone, energy, taxes and fees in general, payments and receipts in general, as well as selling tickets for theater, shows, and other spectacles, including sporting events, among others, photo development services and others related to its corporate purpose; **c)** convenience stores and "drugstores," intended for the commerce, through self-service or not, of various goods with emphasis on those of first necessity, including the commerce of food in general and related items; **d)** commercialization of ophthalmological products and optical articles, cinema, photo and sound articles, household appliances, tapes, discs, books, newspapers, magazines and printed matter in general, telephone cards and services related to the corporate purpose; **e)** the publication and free/or paid distribution of newspapers, magazines, and periodicals; **f)** the compounding of medication formulas, cosmetics, and related products, this activity being restricted to branches expressly indicated as "Compounding Pharmacy"; **g)** import and export of any product related to its corporate purpose; **h)** transportation of goods; **i)** promotion and participation in real estate ventures; **j)** commerce, import, and export of articles, machines, and equipment related to its corporate purpose; **k)** participation in other companies; **l)** insertion of texts, drawings and other advertising and publicity materials, in any medium; **m)** provision of vaccination and human

immunization services; **n)** conducting clinical examinations and analyses; and **o)** unspecified health professional activities.

SOLE PARAGRAPH - The exercise of activities related to the Company's corporate purpose shall consider the short and long-term interests of the Company and its shareholders and the economic, social, environmental, and legal effects, of short and long term, of the Company's operations in relation to employees, suppliers, consumers, and other creditors of the Company and its subsidiaries, as well as in relation to the community in which it operates locally and globally.

CHAPTER II - CAPITAL STOCK AND SHARES

ARTICLE 4 - The Company's capital stock is R\$ 4,000,000,000.00 (four billion reais), fully subscribed and paid in, divided into 1,718,007,200 (one billion, seven hundred and eighteen million, seven thousand and two hundred) common shares, all registered, book-entry shares with no par value.

FIRST PARAGRAPH - Each common share entitles its holder to one vote in the resolutions of the General Meetings.

SECOND PARAGRAPH - The Company is prohibited from issuing preferred shares and/or beneficiary parts.

THIRD PARAGRAPH - All shares of the Company are in book-entry form, maintained in a deposit account with a financial institution authorized by the Securities and Exchange Commission ("CVM") with which the Company maintains a custody agreement in force, without the issuance of certificates.

FOURTH PARAGRAPH - The Company may, by resolution of the Board of Directors, acquire shares of its own issuance for cancellation or to be held in treasury, in accordance with the rules issued by the CVM.

FIFTH PARAGRAPH - The Company may increase its capital stock regardless of amendment to the Bylaws, up to the limit of 2,000,000,000 (two billion) common shares, by resolution of the Board of Directors, which is responsible for establishing the issue price, other conditions, and the terms for subscription and payment of shares within the limit of the authorized capital.

SIXTH PARAGRAPH - The Board of Directors may, within the authorized capital limit established in the fifth paragraph of this article and in accordance with the plan approved by the General Meeting, grant stock options or subscription rights to its managers and employees, without preemptive rights for shareholders.

SEVENTH PARAGRAPH - The preemptive right may be reduced or excluded in the issuance of shares, convertible debentures, or subscription warrants, the placement of which is made through sale on the stock exchange or by public subscription, or further through exchange for shares in a public tender offer for control acquisition, under the terms established by law, within the limit of the authorized capital.

CHAPTER III - MANAGEMENT

ARTICLE 5 - The Company's management is the responsibility of the Board of Directors and the Board of Executive Officers, governed by the provisions of the Corporation Law and these Bylaws.

FIRST PARAGRAPH - The investiture of the members of the Board of Directors and the Board of Executive Officers in their positions shall take place through the signing of the term of office in the Minutes Books of the Board of Directors and the Board of Executive Officers, as the case may be, without any management guarantee being required, and is conditional upon compliance with applicable legal requirements.

SECOND PARAGRAPH - The positions of Chairman of the Board of Directors and Chief Executive Officer or principal executive of the Company may not be held by the same person.

THIRD PARAGRAPH - The managers shall remain in their positions until the investiture of their replacements, unless otherwise resolved by the General Meeting or by the Board of Directors, as the case may be.

FOURTH PARAGRAPH - The General Meeting shall establish the annual global compensation of the managers, and it shall be the responsibility of the Board of Directors to distribute the amount individually.

FIFTH PARAGRAPH - Except as provided in these Bylaws and applicable legislation, any of the management bodies shall meet validly with the presence of the majority of their respective members and shall resolve by the vote of the majority of those present.

SIXTH PARAGRAPH - Prior notice of the meeting is waived as a condition of its validity if all members of the management body are present.

SEVENTH PARAGRAPH - Members who express their vote (i) through a proxy granted in favor of another member of the respective body; or (ii) by written vote in advance; or, also, (iii) in the case of a member of the Board of Directors, by any of the forms permitted in article 7, paragraph 2 of these Bylaws, are considered present.

EIGHTH PARAGRAPH - In performing their duties, the Company's managers shall consider the best interest of the Company, including the interests, expectations, and short and long-term effects of their acts on the following actors related to the Company and its subsidiaries: (i) shareholders; (ii) employees; (iii) suppliers, consumers, and other creditors; (iv) the community and the environment, locally and globally.

SECTION I - BOARD OF DIRECTORS

ARTICLE 6 - The Board of Directors consists of at least 11 (eleven) and at most 13 (thirteen) members, all elected and removable by the General Meeting, with a unified term of office of 02 (two) years, with reelection permitted.

FIRST PARAGRAPH - The members of the Board of Directors may not be elected to the Board of Executive Officers of the Company and its subsidiaries, except in cases of vacancy, in which, exceptionally and temporarily, there may be an accumulation of functions for a maximum period of 120 (one hundred and twenty) days, during which the Company shall take the necessary measures to permanently fill the respective positions.

SECOND PARAGRAPH - Of the members of the Board of Directors, at least 2 (two) or 20% (twenty percent), whichever is greater, shall be Independent Board Members, according to the definition in the Novo Mercado Regulation, with the characterization of those nominated to the Board of Directors as Independent Board Members to be resolved at the General Meeting that elects them.

THIRD PARAGRAPH - When, as a result of calculating the percentage referred to in the paragraph above, the result generates a fractional number of Board Members, it shall be rounded up to the next whole number.

FOURTH PARAGRAPH - The Board Member elected through the faculty provided for in article 141, paragraphs 4 and 5 of the Corporation Law shall be considered independent, in the event there is a controlling shareholder.

FIFTH PARAGRAPH - A member of the Board of Directors may not have access to information or participate in deliberations of the Board of Directors related to matters in which they have or represent an interest conflicting with those of the Company.

SIXTH PARAGRAPH - The member of the Board of Directors must have an unblemished reputation, and may not be elected if they: (a) hold a position in a company that may be considered a competitor; and/or (b) have or represent an interest conflicting with those of the Company.

SEVENTH PARAGRAPH - The members shall be invested, in accordance with the provisions of these Bylaws.

EIGHTH PARAGRAPH - The Chairman and the Vice-Chairman of the Board of Directors shall be appointed by the majority of the members of the Board of Directors.

NINTH PARAGRAPH - In the event of vacancy in the position of Chairman or Vice-Chairman of the Board of Directors, a meeting of the Board of Directors shall be called to appoint the substitute, to be held within 30 (thirty) days from the date of such vacancy.

TENTH PARAGRAPH - If any other position of a member of the Board of Directors becomes vacant for any reason, the Board of Directors itself shall elect its substitute to complete the term of office.

ARTICLE 7 - The Board of Directors shall meet ordinarily at least 6 (six) times a year and, extraordinarily, whenever called by the Chairman or by the Vice-Chairman in his/her temporary absence or impediment or, in his/her absence, by any two members of the Board of Directors with at least 48 (forty-eight) hours' notice, by means of a letter with acknowledgment of receipt, email or any other valid digital or virtual means, with the notice of call to include the date, time, and matters to be discussed.

FIRST PARAGRAPH - The meetings of the Board of Directors shall be chaired by the Chairman or, in the vacancy of the position or temporary impediment, by the Vice-Chairman, and shall be secretaried by a person appointed by the chairman of the meeting in question.

SECOND PARAGRAPH - The meetings of the Board of Directors may be held by means of teleconference, videoconference, or other means of communication. The participation of Board Members by any of these means shall be considered personal attendance at said meeting. In this case, Board Members who participate remotely in the meeting shall express their vote by means of a letter, email, or any other valid digital or virtual means.

THIRD PARAGRAPH - Executive Officers may be called to provide clarifications at the meetings of the Board of Directors.

FOURTH PARAGRAPH - Each Board Member is entitled to one vote at the meetings of the Board of Directors. Minutes shall be drawn up of the meetings of the Board of Directors in the Minutes

Book of Meetings of the Board of Directors, signed by all members present and, whenever they contain resolutions intended to produce effects vis-à-vis third parties, they must be filed with the Commercial Registry and published.

ARTICLE 8 - The Board of Directors is responsible for:

a) establishing the general orientation of the Company's business, approving, including but not limited to, new investments, in accordance with item "o)" of this article, and/or financing and/or divestments, as well as long-term business plans and their amendments;

b) supervising the management of the Executive Officers, examining at any time the books and papers of the Company, requesting information about contracts entered into or about to be entered into, as well as about any other act that has been performed, or is about to be performed, by the Executive Officers;

c) expressing its opinion in writing on the Management Report and the accounts of the Board of Executive Officers;

d) authorizing the acquisition, disposal, encumbrance, or leasing of (i) real estate representing 0.25% (twenty-five hundredths of a percent) or more of the Company's Shareholders' Equity; and (ii) equity interests;

e) expressing its opinion in advance on any proposal to be submitted to the deliberation of the General Meeting, as well as issuing an opinion on proposals from the Board of Executive Officers to be submitted to the General Meeting;

f) selecting, supervising, and dismissing the Company's independent auditors;

g) increasing the capital stock, as well as issuing shares of the Company, without approval at a General Meeting, within the limits authorized in paragraph 5 of article 4 of these Bylaws, establishing the conditions of issuance, including the price and the payment term;

h) electing and removing the Executive Officers of the Company, establishing their duties and powers of representation of the Company, in accordance with the provisions of these Bylaws;

i) distributing among the Board Members and Executive Officers, individually, the portion of the compensation of the managers, in accordance with the global compensation established by the General Meeting;

j) approving the Annual Budget;

k) calling the Annual General Meeting and the Extraordinary General Meeting;

l) except for companies in which the Company holds the entirety of the capital stock, authorizing any type of guarantee, endorsement, or surety by the Company in favor of third parties, as well as the granting of real and/or personal guarantees, with an aggregate value equal to or greater than 0.25% (twenty-five hundredths of a percent) of the Company's Shareholders' Equity;

m) approving purchase, sale, encumbrance, or lease transactions, individual or linked to each other, which result in obligations for the Company, which compromise its assets or which exonerate third parties from liabilities towards it in an amount equal to or greater than 1.5% (one and a half percent) of the Company's Shareholders' Equity for the following items: (i) set of permanent and intangible assets except as provided in item d) above and in item (iii) below; (ii) in the execution of contracts in general, except for the acquisition of goods for resale,

considering the period of 12 (twelve) months in an amount greater than the aforementioned 1.5% (one and a half percent) of the Company's Shareholders' Equity; or (iii) for goodwill relating to commercial locations;

n) deliberating on the issuance of subscription warrants, debentures, commercial promissory notes in the form of the legislation in force;

o) approving operations that represent, individually or jointly, a total indebtedness equal to or greater than 20% (twenty percent) of the Company's Shareholders' Equity or determine a current liquidity ratio of less than 1 (one);

p) deliberating on the acquisition, by the Company, of shares of its own issuance to be held in treasury and/or for subsequent cancellation or disposal;

q) declaring interim and intercalary dividends;

r) granting options to purchase or subscribe for shares of the Company, in accordance with the plan approved at the General Meeting;

s) defining the triple list of specialized companies in economic evaluation of companies, for the preparation of an appraisal report of the Company's shares, as provided for in article 24 of these Bylaws;

t) submitting to the General Meeting a proposal for spin-off, merger, incorporation, dissolution, or any other type of corporate reorganization, as well as transformation into another corporate type, bankruptcy, judicial or extrajudicial reorganization, and liquidation of the Company;

u) deliberating, ad referendum of the General Meeting, a proposal for profit sharing for the Company's managers;

v) deliberating on any matter submitted to it by the Board of Executive Officers;

w) approving any variable compensation program for managers, including with shares of the Company and its subsidiaries;

x) approving the conduct of business between, on the one hand, shareholders or directors of the Company or their related parties, their respective spouses, ascendants, relatives up to the third degree, their controllers, or persons under common control, and, on the other hand, the Company, under the terms of the Related Party Transaction Policy approved by the Board of Directors, as well as analyzing any situations not provided for in said policy;

y) deliberating on a proposed consolidation, split, and bonus of shares to be submitted to the General Meeting;

z) defining and altering any of the policies of capitalization, indebtedness, risk, distribution of profits, and investment of the Company and its subsidiaries;

aa) deliberating on the determination of the vote to be cast by the Company, its representatives, and managers appointed by the Company at the general meeting or at the meeting of the board of directors, as the case may be, of any controlled company with respect to the matters listed (i) in items d) (ii), g), n), p), r), t), y) (except for companies in which the Company holds the entirety of the capital stock) and z) of this article; and (ii) in items d(i), m) and x) that represent operations with a value equal to or greater than R\$ 10,000,000.00 (ten million reais). With respect to item r), the provisions herein shall only apply if it involves an aggregate value equal

to or greater than 0.25% (twenty-five hundredths of a percent) of the Company's Shareholders' Equity;

bb) expressing a favorable or contrary opinion regarding any public tender offer for the acquisition of shares that has as its object the shares issued by the Company, by means of a prior substantiated opinion, disclosed within 15 (fifteen) days of the publication of the notice of the public tender offer for the acquisition of shares, which shall address, at a minimum (i) the convenience and opportunity of the public tender offer for the acquisition of shares regarding the interest of the Company and the set of shareholders, including in relation to the price and potential impacts on the liquidity of the shares; (ii) the strategic plans disclosed by the offeror in relation to the Company; (iii) the alternatives to the acceptance of the offer available in the Market; and (iv) other points that the Board of Directors considers relevant, as well as the information required by the applicable rules established by the CVM;

cc) approving the internal regulations of the Board of Directors and the Committees and their respective amendments;

FIRST PARAGRAPH - For the purposes of this article 8, "Shareholders' Equity" means the shareholders' equity of the Company recorded in the latest consolidated financial statements of the Company disclosed prior to the date of the deliberation of the Board of Directors in question via the Standardized Financial Statements Form - DFP or Quarterly Information Form - ITR, whichever is more recent.

SECOND PARAGRAPH - The Board of Directors may establish Committees or Commissions, with permanent or temporary functioning, composed of persons designated by it from among the members of the Board of Directors, the Executive Officers, and/or other persons who are not part of the Company's management, to advise it in the performance of its activities. The scope, composition, and functioning of each Committee shall be defined by the Board of Directors in the resolution that approves its creation.

ARTICLE 9 - The Chairman of the Board of Directors or, in case of vacancy or impediment, the Vice-Chairman of the Board of Directors, shall: **a)** call and preside over meetings of the Board of Directors and the Company's General Shareholders' Meetings; **b)** prepare the agenda for Board of Directors' meetings; **c)** chair any Committees that may be established pursuant to the second paragraph of Article 8 or appoint their chairperson; and **d)** summon Directors and independent auditors to participate in Board of Directors' meetings whenever deemed necessary.

SOLE PARAGRAPH - The Vice-Chairman of the Board of Directors or, in their absence, the Director temporarily replacing them under these Bylaws, shall temporarily replace the Chairman during their absences or temporary impediments, assuming the responsibilities provided for in these Bylaws.

SECTION II - EXECUTIVE BOARD

ARTICLE 10 - The Executive Board consists of at least 5 (five) and at most 11 (eleven) members, elected by the Board of Directors for a 2 (two) year term, with reelection permitted, including one Chief Executive Officer, one Chief Operating and Commercial Officer, one Chief Digital Transformation Officer, one Chief Financial and Administrative Officer, one Chief Pharmacy Operations Officer, one Chief People, Culture and Sustainability Officer, one Chief Healthcare Business Officer, one Chief Commercial Officer, one Investor Relations and Corporate Affairs Officer, and two additional Officers without specific designation.

FIRST PARAGRAPH - In case of temporary impediment of the Chief Executive Officer for a period exceeding 30 (thirty) days, or in case of vacancy, the Board of Directors may appoint a substitute Chief Executive Officer from among the Officers or members of the Board of Directors, who shall provisionally exercise the mandate until the return of the incumbent or the definitive appointment of a new Chief Executive Officer. If a member of the Board of Directors is appointed, the maximum period for concurrent positions shall be 120 (one hundred and twenty) days, pursuant to Article 6, paragraph 1 of these Bylaws, and the Company shall take the necessary measures to permanently fill the respective position.

SECOND PARAGRAPH - In case of temporary impediment of an Officer for a period exceeding 30 (thirty) days or in case of vacancy, the Chief Executive Officer may, at their sole discretion, either assume the function themselves or appoint a substitute from among the other Officers to provisionally assume the position until the return of the incumbent or the definitive appointment of a new Officer.

THIRD PARAGRAPH - For the purposes of the first and second paragraphs of this article, vacancy occurs with dismissal, death, resignation, proven impediment, disability, or unjustified absence for more than 30 (thirty) consecutive days.

FOURTH PARAGRAPH - If the Board of Directors elects any of the officers without specific designation, as per the caption of this article, it shall, in the same act of election, define the nomenclature of the position and its responsibilities.

ARTICLE 11 - The Executive Board shall: **a)** coordinate and manage the Company's business; **b)** observe and enforce the provisions of the Corporation Law, the Novo Mercado Regulations, and these Bylaws; **c)** organize and present annually to the Ordinary General Meeting the financial statements and Management Report, to be accompanied by the opinion of the Board of Directors and the Fiscal Council, and the opinion of the independent auditors; **d)** open, close, and operate bank accounts; **e)** propose the acquisition, sale, transfer, encumbrance, or lease of real estate; **f)** settle, assign, or waive rights that are not related to the Company's real estate; **g)** appoint attorneys-in-fact on behalf of the Company; **h)** acquire, sell, encumber, or lease the Company's real estate, within the limits of these Bylaws; **i)** authorize and carry out operations, execute contracts that bind, encumber, or make the Company liable within the limits of these Bylaws; **j)** decide on the opening, closing, or relocation of branches, warehouses, distribution centers, subsidiaries, offices, or representations in the country or abroad in an Executive Board meeting; **l)** decide on any matter that is not the exclusive competence of the General Meeting or the Board of Directors, as well as on disagreements among its members.

FIRST PARAGRAPH - Without prejudice to the general competences of the Executive Board, the Chief Executive Officer shall: **a)** establish the Company's management model and enforce it; **b)** direct the Company's business and set general guidelines, aiming at the development of the Company's activities, in accordance with the guidelines established by the Board of Directors; **c)** implement the resolutions of the Board of Directors and statutory provisions; **d)** appoint working groups to study any matters of interest to the Company; **e)** call and preside over Executive Board meetings; **f)** institutionally represent the Company; **g)** define the location and organize the funding strategy to achieve the development and expansion objectives proposed by the Company; **h)** negotiate contracts related to the implementation of new pharmacies; and **i)** oversee the procedures necessary for the implementation of new pharmacies.

SECOND PARAGRAPH - The Chief Operating and Commercial Officer shall: **a)** develop, implement, and monitor the purchasing strategy and manage relationships with the Company's

suppliers; **b)** monitor performance and profitability by supplier and lead negotiations to maximize the Company's gross profit and enable joint merchandising actions; **c)** develop, implement, and monitor sales management strategies, pharmacy by pharmacy, aiming to maximize the Company's gross profit; **d)** manage the Company's marketing and promotional initiatives; **e)** define, implement, and manage product category strategies; **f)** define, implement, and manage relationship strategies for customers registered in the Company's loyalty program; **g)** develop, implement, and monitor strategies that contribute to improving pharmacy operations and increasing the Company's competitiveness; **h)** promote and monitor sales growth and results, pharmacy by pharmacy; **i)** lead, supervise, and monitor pharmacy operations; **j)** monitor the pharmacy market in different states and regions; **k)** supervise and contribute to the development and training of regional managers; **l)** plan, direct, and coordinate activities related to the Company's logistics operations, including the entry, storage, dispatch, and transportation of goods, and relationships with suppliers and logistics partners; **m)** implement and monitor logistics performance indicators, ensuring compliance with standards and regulations applicable to logistics operations, including safety, health, and environmental issues; **n)** coordinate expansion and modernization projects for logistics infrastructure, including the implementation of new technologies and processes; and **o)** lead the Company's multichannel operations.

THIRD PARAGRAPH - The Chief Financial and Administrative Officer shall: **a)** provide a capital structure in line with the Company's strategy and needs; **b)** manage cash flow, obtain sources of financing, and represent the Company before financial institutions; **c)** prepare the Company's accounting statements, ensuring the correct accounting of the Company's transactions and compliance with its tax obligations; **d)** safeguard properties owned or leased by the Company, managing lease agreements, contracting insurance policies according to the Company's risk management policy, ensuring their timely maintenance and preserving asset security; **e)** negotiate the acquisition of assets, inputs, and non-commercial services, except for contracting new commercial locations, of significant value; **f)** coordinate the development and approval of the Company's budget, as well as monitor its execution; **g)** report the Company's monthly, quarterly, and annual financial performance to the Board of Directors; and **h)** ensure the proper use of the Company's financial resources and obtaining an adequate return on invested capital.

FOURTH PARAGRAPH - The Chief Digital Transformation Officer shall: **a)** develop, implement, and monitor the Company's digital transformation; **b)** develop, implement, and monitor the Company's IT strategy, prioritizing investments and initiatives to obtain new business differentials, leveraging the security, efficiency, and productivity of the Company's operations.

FIFTH PARAGRAPH - The Chief Pharmacy Operations Officer shall: **a)** lead, supervise, and monitor pharmacy operations; **b)** develop, implement, and monitor sales management strategies in pharmacies, aiming to generate value for the Company; **c)** define, implement, and manage customer relationship strategies; **d)** develop, implement, and monitor strategies that contribute to improving pharmacy operations, increasing the Company's competitiveness; and **e)** promote and monitor sales growth and pharmacy results.

SIXTH PARAGRAPH - The Chief Commercial Officer shall: **a)** develop, implement, and monitor the purchasing strategy and manage relationships with the Company's suppliers; **b)** monitor performance and profitability by supplier and lead negotiations to maximize the Company's gross profit and enable joint merchandising actions; **c)** develop, implement, and monitor the company's private label strategy, ensuring product competitiveness and innovation; **d)** manage the private label portfolio, ensuring quality, profitability, and adaptation to customer needs; and

e) ensure compliance with regulations applicable to private label products, including safety, health, and environmental issues.

SEVENTH PARAGRAPH - The Chief People, Culture and Sustainability Officer shall: **a)** develop strategies to attract, retain, and compensate the Company's talents; **b)** safeguard the preservation and evolution of the Company's organizational culture and manage the Company's internal communication; **c)** plan and ensure the availability of staff in the necessary quantity and with the qualifications needed to meet the quality of the Company's operations and allow its growth; **d)** manage the Company's personnel expenses; **e)** administer and supervise the processes and activities of personnel training and administration; **f)** ensure compliance with all the Company's labor obligations; **g)** prepare and disclose the Company's sustainability report to the market; **h)** develop and coordinate the Company's sustainability strategy; and **i)** monitor the evolution and fulfillment of goals related to Environmental, Sustainability, and Governance (ESG) aspects.

EIGHTH PARAGRAPH - The Chief Healthcare Business Officer shall: **a)** define healthcare business strategies; and **b)** develop, implement, and monitor the Company's means of operation in the healthcare area and new markets.

NINTH PARAGRAPH - The Investor Relations and Corporate Affairs Officer shall: **a)** represent the Company before regulatory bodies and other institutions operating in the capital markets; **b)** promote the Company and its securities to financial analysts, shareholders, debenture holders, and potential investors, in Brazil and abroad; **c)** provide information to the financial market, the CVM, the Stock Exchanges where the Company has its securities traded, rating agencies when applicable, and other bodies related to activities developed in the capital markets, according to applicable legislation, in Brazil and abroad; **d)** keep the Company's registrations up to date with the CVM; **e)** lead the public issuance of new securities by the Company to the capital markets in Brazil and abroad, as applicable; **f)** coordinate the repurchase or redemption of securities issued by the Company itself whenever approved by the Board of Directors; and **g)** represent the Company in matters related to corporate or institutional affairs with stakeholders.

TENTH PARAGRAPH - The Officers shall assist and aid the Chief Executive Officer in the administration of the Company's business and perform the activities regarding the functions assigned to them in these Bylaws or by the Board of Directors.

ARTICLE 12 - The Executive Board shall meet monthly or whenever corporate interests require, upon call by any Officer.

FIRST PARAGRAPH - The ordinary meetings of the Executive Board shall be held monthly. Extraordinary meetings shall be called by any Officer with a minimum advance notice of 48 (forty-eight) hours, through a letter with acknowledgment of receipt, email, or any other valid digital or virtual means, and the notice must include the date, time, and agenda items.

SECOND PARAGRAPH - Executive Board meetings shall be chaired by the Chief Executive Officer or, in their absence, by an Officer appointed by them, and shall be secretaried by any person appointed by the chairperson of the meeting in question. If, for any reason, the Chief Executive Officer does not appoint their substitute to chair the Executive Board meeting in question, the Chief Executive Officer shall be replaced by the Chief Financial and Administrative Officer.

THIRD PARAGRAPH - Resolutions shall be taken by a majority vote of those present. The Chief Executive Officer shall have the casting vote in case of a tie. If the Chief Executive Officer is outvoted, the matter shall be submitted to the Board of Directors.

FOURTH PARAGRAPH - Minutes of Executive Board meetings shall be recorded in a specific book, signed by all Officers present.

ARTICLE 13 - The Executive Board shall have representation, administration, and management powers over corporate business, and may decide on the practice of all acts and the performance of all operations related to the Company's purpose that are not the exclusive competence of the General Meeting or the Board of Directors, observing the provisions of these Bylaws.

ARTICLE 14 - The Company shall be bound:

- a) by the joint signature of any 2 (two) members of the Executive Board;
- b) by the joint signature of one member of the Executive Board and one attorney-in-fact, legally appointed on behalf of the Company, when so designated in the respective power of attorney instrument and in accordance with the extent of powers contained therein;
- c) by the joint signature of 2 (two) attorneys-in-fact, legally appointed on behalf of the Company, when so designated in the respective instrument and in accordance with the extent of powers contained therein; or
- d) by the individual signature of any member of the Executive Board or an attorney-in-fact, provided that it is established in the respective power of attorney instrument and in accordance with the extent of the specific powers contained therein, with the understanding, however, that the individual representation of the Company, under these conditions, shall be restricted to the practice of routine acts before federal, state, and municipal government agencies, autarchies, financial institutions, post offices, telephone companies, and transportation companies in general; acts as a representative in Labor Court; issuance of duplicates, endorsement of duplicates, bills of exchange, and other credit instruments, exclusively for collection or bank discount and consecutive deposit in the Company's checking account. Attorneys "ad judicia" may also represent the Company individually.

FIRST PARAGRAPH - With the exception of powers of attorney granted to lawyers with powers to represent the Company in any judicial or administrative proceedings, all powers of attorney granted by the Company must be signed by 2 (two) Officers and shall have a specified term, not exceeding 1 (one) year, with substitution prohibited, under penalty of nullity.

SECOND PARAGRAPH - Any acts performed by administrators, attorneys-in-fact, or employees of the Company that are unrelated to the corporate purpose or in non-compliance with the rules of these Bylaws are expressly prohibited and shall be null and void.

THIRD PARAGRAPH - Any acts performed by any of the administrators or representatives of the Company in disagreement with these Bylaws are likewise prohibited and shall be null and void.

CHAPTER IV - GENERAL SHAREHOLDERS' MEETING

ARTICLE 15 - The General Shareholders' Meeting shall meet, ordinarily, once a year, within 4 (four) months following the end of the fiscal year, to deliberate on matters assigned to it by law and, extraordinarily, when called by the Board of Directors, pursuant to applicable legislation or these Bylaws.

ARTICLE 16 - The General Shareholders' Meeting shall be installed and presided over by the Chairman of the Board of Directors or, in their absence, by the shareholder or Company administrator appointed by the majority of the shareholders present, who shall choose among those present the person who will act as Secretary, who may or may not be a shareholder of the Company.

ARTICLE 17 - Resolutions shall be taken by a majority vote of those present, subject to the restrictions established in the Corporation Law and the provisions of paragraph eleven of article 24 of these Bylaws.

FIRST PARAGRAPH - The General Shareholders' Meeting may only deliberate on matters on the agenda, contained in the respective call notice, except for the exceptions provided for in the Corporation Law.

SECOND PARAGRAPH - To participate in the General Shareholders' Meeting, the shareholder must deposit at the Company's headquarters, at least 48 (forty-eight) hours before the respective Meeting: (i) a statement issued by the financial institution that is the depository of the book-entry shares owned by them in custody, in the form of article 126 of the Corporation Law and/or, regarding shareholders participating in the fungible custody of registered shares, the statement containing the respective shareholding issued by the competent body; and (ii) a power of attorney instrument, duly regularized under the law and these Bylaws, in the event of shareholder representation. The shareholder or their legal representative must attend the General Shareholders' Meeting with documents proving their identity. Notwithstanding the obligations contained in this paragraph, the shareholder who attends the General Shareholders' Meeting with the required documents may participate and vote, even if they have failed to deposit them in advance.

ARTICLE 18 - The General Shareholders' Meeting shall, in addition to the other attributions provided by law:

- a) consider the accounts of the administrators, examine, discuss, and vote on the financial statements;
- b) elect and dismiss the members of the Board of Directors;
- c) set the annual global compensation of the members of the Board of Directors and the Executive Board, as well as that of the members of the Fiscal Council;
- d) amend the Bylaws;
- e) deliberate on the dissolution, liquidation, merger, spin-off, incorporation of the Company, or of any company into the Company, as well as on the incorporation of shares involving the Company;
- f) grant stock bonuses and decide on any stock splits and reverse splits;
- g) approve stock option or subscription plans for its administrators and employees of the Company;
- h) deliberate, according to the proposal submitted by management, on the allocation of net income for the fiscal year and the distribution of dividends;
- i) deliberate on the increase of share capital, outside the authorized capital limit, or reduction of share capital, in accordance with the provisions of these Bylaws;

- j) elect the liquidator, as well as the Fiscal Council that must function during the liquidation period;
- k) deliberate on the cancellation of the registration as a publicly-held company with the CVM;
- l) choose the specialized company responsible for preparing the appraisal report of the Company's shares, as provided for in article 24 of these Bylaws, from among the companies indicated by the Board of Directors; and
- m) deliberate on any matter submitted to it by the Board of Directors.

SOLE PARAGRAPH - The Company shall observe the shareholders' agreements filed at its headquarters, and the members of the presiding board of the General Shareholders' Meeting or the Board of Directors meetings are expressly prohibited from accepting a declaration of vote of any shareholder, signatory of a shareholders' agreement duly filed at the headquarters, that is cast in disagreement with what has been adjusted in said agreement, and the Company is also expressly prohibited from accepting and proceeding with the transfer of shares and/or encumbrance and/or assignment of preemptive rights to subscribe shares and/or other securities that do not respect what is provided for and regulated in such shareholders' agreements.

CHAPTER V - FISCAL COUNCIL

ARTICLE 19 - The Company's Fiscal Council operates on a permanent basis, with the responsibilities and powers conferred upon it by law.

FIRST PARAGRAPH - The Fiscal Council shall be composed of 3 (three) to 5 (five) effective members and an equal number of alternates, who may or may not be shareholders, elected by the General Meeting.

SECOND PARAGRAPH - The investiture of Fiscal Council members shall be formalized by means of a term recorded in the appropriate book, signed by the invested Council member.

THIRD PARAGRAPH - The Fiscal Council shall elect its Chairman at its first meeting and shall operate in accordance with the Internal Regulations approved at the first meeting of the Fiscal Council.

FOURTH PARAGRAPH - Resolutions of the Fiscal Council shall always be made by a majority vote of those present and recorded in the form of minutes in the appropriate book, signed by all those present.

FIFTH PARAGRAPH - The compensation of Fiscal Council members shall be fixed by the Ordinary General Meeting that elects them, observing paragraph 3 of article 162 of the Corporation Law.

SIXTH PARAGRAPH - The unified term of office of the Fiscal Council members shall end at the Ordinary General Meeting subsequent to their election.

SEVENTH PARAGRAPH - Fiscal Council members are replaced, in their absences and impediments, by their respective alternates.

EIGHTH PARAGRAPH - In the event of a vacancy in the position of a Fiscal Council member, the respective alternate shall take his place; if there is no alternate, the General Meeting must be convened to elect a member for the vacant position.

NINTH PARAGRAPH - A person who maintains a relationship with a company that may be considered a competitor of the Company ("Competitor") may not be elected to the position of member of the Company's Fiscal Council, with the election of a person who is prohibited including, among others: (i) an employee, shareholder or member of a management, technical or fiscal body of the Competitor or of a controller or controlled entity of the Competitor; and/or (ii) a spouse or relative up to the second degree of a member of the management, technical or fiscal body of the Competitor or of a controller or controlled entity of the Competitor.

CHAPTER VI - FISCAL YEAR, FINANCIAL STATEMENTS AND ALLOCATION OF PROFIT

ARTICLE 20 - The Company's fiscal year begins on January 1 and ends on December 31 of each year. At the end of each fiscal year, the financial statements relating to the ended fiscal year shall be prepared and, after consideration by the Board of Directors and the Fiscal Council, submitted to the General Meeting, in compliance with the relevant legal provisions.

ARTICLE 21 - With the financial statements for the fiscal year, management shall present to the Ordinary General Meeting a proposal on the allocation of net profit for the fiscal year, calculated after deduction of the participations referred to in article 190 of the Corporation Law, as provided in the first paragraph of this article, adjusted for the purposes of calculating dividends, in accordance with article 202 of the Corporation Law, observing the following order of deduction:

- a) 5% (five percent) for the constitution of the legal reserve, until it reaches 20% (twenty percent) of the share capital. In the fiscal year in which the balance of the legal reserve, plus the amount of the capital reserve, exceeds 30% (thirty percent) of the share capital, the allocation of part of the net profit for the fiscal year to the legal reserve is not mandatory;
- b) the portion necessary for the payment of a mandatory dividend, which cannot be less, in each fiscal year, than 25% (twenty-five percent) of the adjusted annual net profit, as provided by article 202 of the Corporation Law; and
- c) an amount equivalent to up to 65% (sixty-five percent) for the formation of the "Statutory Profit Reserve," which aims to strengthen the Company's working capital, provided that its balance, added to the balances of the other Profit Reserves, except for the Contingency Reserve and the Unrealized Profit Reserve, does not exceed the amount of 100% (one hundred percent) of the share capital. Once this maximum limit is reached, the General Meeting shall deliberate, pursuant to article 199 of the Corporation Law, on the excess, and must apply it to the payment or increase of the share capital or to the distribution of dividends.

FIRST PARAGRAPH - The General Meeting may, subject to the provisions of article 152 of the Corporation Law, grant the administrators a share in the profits, after deducting accumulated losses and the provision for Income Tax and Social Contribution, in the cases, forms, and legal limits.

SECOND PARAGRAPH - The remaining balance of profits, if any, must have the destination that the General Meeting determines, and any retention of profits for the fiscal year by the Company must be mandatorily accompanied by a budget proposal previously approved by the Board of Directors.

THIRD PARAGRAPH - The General Meeting may deliberate on the capitalization of Profit Reserves or Capital Reserves, subject to applicable legislation.

FOURTH PARAGRAPH - Declared dividends do not earn interest nor are they monetarily adjusted and, if not claimed within 3 (three) years from the date they are made available to the shareholder, they prescribe and will be reverted in favor of the Company.

ARTICLE 22 - Upon proposal from the Board of Executive Officers approved by the Board of Directors, ad referendum of the General Meeting, the Company may declare, pay, or credit dividends or interest to shareholders as remuneration for their own capital, subject to applicable legislation.

FIRST PARAGRAPH - For the purposes of the provisions in the caput of this article, the Company may prepare semi-annual or quarterly balance sheets and, by resolution of the Board of Directors, may prepare balance sheets in shorter periods and declare, by resolution of the Board of Directors, interim dividends from Accumulated Profits and Profit Reserve then determined or intercalary dividends, from the profits ascertained in the fiscal year, observing legal prescriptions. Any amounts paid as intercalary dividends may be deducted from the amount of the mandatory dividend provided for in this Corporate Bylaws.

SECOND PARAGRAPH - In the case of interest credited to shareholders during the fiscal year, any amounts thus disbursed may be imputed to the value of the mandatory dividend provided for in these Bylaws and, in this case, shareholders must be compensated with the dividends to which they are entitled, ensuring the payment of any remaining balance. In the event that the value of the dividends is less than what has been credited to them, the Company may not charge shareholders for the excess balance.

THIRD PARAGRAPH - The actual payment of interest on own capital, after credit during the fiscal year, must be made by resolution of the Board of Directors, during the same fiscal year or in the following fiscal year, but never after the dates of payment of dividends.

CHAPTER VII - DISPOSAL OF SHARE CONTROL, ACQUISITION OF RELEVANT PARTICIPATION AND EXIT FROM THE NOVO MERCADO

ARTICLE 23 - The direct or indirect disposal of control of the Company, whether through a single operation or through successive operations, must be contracted under the condition that the acquirer of control undertakes to carry out a public tender offer ("Public Offer") for shares issued by the Company held by the other shareholders of the Company, observing the conditions and terms provided for in the legislation and regulations in force and in the Novo Mercado Regulation, in order to ensure them equal treatment to that given to the seller.

ARTICLE 24 - Any person (including, without limitation, any natural or legal person, investment fund, condominium, securities portfolio, universality of rights, or other form of organization, resident, domiciled or headquartered in Brazil or abroad) or Group of Shareholders that acquires or becomes the holder of shares issued by the Company, in an amount equal to or greater than 20% (twenty percent) ("Acquiring Shareholder") must, within a maximum period of 60 (sixty) days from the date of acquisition or the event that resulted in the ownership of shares equal to or greater than 20% (twenty percent) of the total shares issued by the Company, carry out or request the registration of, as the case may be, a public tender offer ("PTO") for the totality of shares issued by the Company, observing the provisions of the applicable CVM regulations, the Novo Mercado Regulation, other B3 regulations and the terms of this article.

FIRST PARAGRAPH - The PTO must be: (i) addressed indiscriminately to all shareholders of the Company; (ii) carried out in an auction to be held at B3; (iii) launched at the price determined in

accordance with the provisions of the second paragraph of this article; and (iv) paid in cash, in national currency, against the acquisition in the PTO of shares issued by the Company.

SECOND PARAGRAPH - The acquisition price in the PTO of each share issued by the Company will be defined in a valuation report prepared in accordance with the provisions and following the procedures provided for in this article, and may not be less than the equivalent of 100% (one hundred percent) of the highest of the following values: (i) weighted average, by trading volume, of the 90 (ninety) last trading sessions prior to the date of the event referred to in the caput of this article; (ii) value of the share in the last PTO carried out and effected in the 24 (twenty-four) months prior to the date of the event referred to in the caput of this article, monetarily adjusted by the variation of the Broad Consumer Price Index – IPCA, published by the Brazilian Institute of Geography and Statistics – IBGE; and (iii) economic value of the Company, determined based on the discounted cash flow methodology.

THIRD PARAGRAPH - The realization of the PTO mentioned in the caput of this article shall not exclude the possibility of another shareholder of the Company, or, if applicable, the Company itself, formulating a competing public tender offer, under the terms of the applicable regulations.

FOURTH PARAGRAPH - The realization of the PTO mentioned in the caput of this article may be waived by a favorable vote of shareholders gathered at a General Meeting specifically convened for this purpose, observing the following rules:

- (i) the referred General Meeting shall be installed, on first call, with the presence of shareholders representing more than half of the capital, and, on second call, with shareholders who represent more than 30% (thirty percent) of the Company's capital;
- (ii) the waiver of the PTO will be considered approved by a simple majority vote of the shareholders present, whether on first or second call; and
- (iii) the shares held by the Acquiring Shareholder shall not be computed for the purpose of the deliberation quorum, as per item (ii) above.

FIFTH PARAGRAPH - The Acquiring Shareholder is obliged to comply with any requests or requirements of the CVM and B3 related to the PTO, within the maximum periods provided for in the applicable regulations.

SIXTH PARAGRAPH - In the event that the Acquiring Shareholder does not comply with the obligations imposed by this article, including with regard to meeting the maximum deadlines (i) for carrying out or requesting the registration of the PTO, or (ii) for complying with any requests or requirements of the CVM and B3, the Board of Directors of the Company shall convene an Extraordinary General Meeting, at which the Acquiring Shareholder may not vote, to deliberate on the suspension of the exercise of the rights of the Acquiring Shareholder who has not complied with any obligation imposed by this article, in accordance with the provisions of article 120 of the Corporation Law.

SEVENTH PARAGRAPH - Any Acquiring Shareholder who acquires or becomes the holder of other rights, including (i) Other Rights of a Corporate Nature over a quantity equal to or greater than 20% (twenty percent) of the total shares issued by the Company, or that may result in the acquisition of shares issued by the Company in a quantity equal to or greater than 20% (twenty percent) of the total shares issued by the Company; or (ii) Derivatives that give right to shares of the Company representing 20% (twenty percent) or more of the Company's shares, shall also

be obliged, within a maximum period of 60 (sixty) days from the date of such acquisition or event, to carry out or request the registration, as the case may be, of a PTO, under the terms described in this article.

EIGHTH PARAGRAPH - The obligations set forth in article 254-A of the Corporation Law and article 25 of these Bylaws do not exclude compliance by the Acquiring Shareholder with the obligations set forth in this article.

NINTH PARAGRAPH - The provisions of this article do not apply in the event that a person becomes the holder of shares issued by the Company in a quantity equal to or greater than 20% (twenty percent) of the total shares issued by it as a result of (i) the incorporation of another company by the Company; (ii) the incorporation of shares of another company by the Company; (iii) the cancellation of treasury shares; (iv) the redemption of shares; or (v) the subscription of shares of the Company, carried out in a single primary issue, which has been approved at a General Meeting, convened by its Board of Directors, and whose capital increase proposal has determined the fixing of the issue price of the shares based on Economic Value obtained from an economic-financial valuation report of the Company carried out by an institution or specialized company with proven experience in the valuation of publicly-held companies.

TENTH PARAGRAPH - For the purposes of calculating the percentage of 20% (twenty percent) of the total shares issued by the Company described in this article, involuntary increases in shareholding resulting from the cancellation of treasury shares or reduction of share capital with the cancellation of shares shall not be computed.

ELEVENTH PARAGRAPH - The choice of the specialized institution or company responsible for determining the Economic Value of the Company referred to in the ninth paragraph above is the private competence of the General Meeting, based on the presentation, by the Board of Directors, of a triple list, with the respective resolution to be taken by a majority of votes of the shareholders representing the outstanding shares expressed at the General Meeting that deliberates on the matter, not counting blank votes. This General Meeting, if installed on first call, must have shareholders who represent, at least, 20% (twenty percent) of the total outstanding shares or, if installed on second call, may have the presence of any number of shareholders representing the outstanding shares.

TWELFTH PARAGRAPH - The provisions of this article 24 do not apply to current shareholders or Group of Shareholders (considered individually or jointly) who are already holders of a quantity equal to or greater than 20% (twenty percent) of the total shares issued by the Company on November 10, 2011 and their successors.

THIRTEENTH PARAGRAPH - The valuation reports referred to in these Bylaws must be prepared by an institution or specialized company, with proven experience and independent from the Company, its administrators and/or controllers, as well as their decision-making power, and the report must also satisfy the requirements of paragraph 1 of article 8 of the Corporation Law and contain the responsibility provided for in paragraph 6 of the same article 8.

FOURTEENTH PARAGRAPH - The costs of preparing the valuation report must be fully borne by those responsible for carrying out the Public Offer.

FIFTEENTH PARAGRAPH - For the purposes of the provisions of this article, the following terms shall have the meanings defined below:

"Acquiring Shareholder" means any person (including, without limitation, any natural or legal person, investment fund, condominium, securities portfolio, universality of rights, or other form of organization, resident, domiciled or headquartered in Brazil or abroad) or Group of Shareholders.

"Derivatives" means any derivatives settled in shares issued by the Company and/or by means of payment in national currency, traded on a stock exchange, organized market or privately, which are referenced in shares or any other security issued by the Company.

"Group of Shareholders" means the group of persons: (i) bound by contracts or agreements of any nature, including shareholders' agreements, whether directly or through controlled companies, controllers or under common control; or (ii) among which there is a control relationship; or (iii) under common control; or (iv) acting representing a common interest. Examples of persons representing a common interest include: (a) a person who is the direct or indirect holder of a shareholding equal to or greater than 15% (fifteen percent) of the share capital of another person; and (b) two persons who have a common third-party investor who is the direct or indirect holder of a shareholding equal to or greater than 15% (fifteen percent) of the capital of each of the two persons. Any joint ventures, investment funds or clubs, foundations, associations, trusts, condominiums, cooperatives, consortia, securities portfolios, universalities of rights, or any other forms of organization or enterprise, established in Brazil or abroad, will be considered part of the same Group of Shareholders whenever two or more of such entities are: (y) administered or managed by the same legal entity or by related parties of the same legal entity; or (z) have in common the majority of their administrators, with the understanding that, in the case of investment funds with a common administrator, only those whose decision on the exercise of votes at General Meetings, under the terms of the respective regulations, is the responsibility of the administrator, on a discretionary basis, will be considered as members of a Group of Shareholders.

"Other Rights of a Corporate Nature" means (i) usufruct or trust on shares issued by the Company; (ii) options to purchase, subscribe or exchange, at any title, that may result in the acquisition of shares issued by the Company; or (iii) any other right that permanently or temporarily ensures political or patrimonial rights of a shareholder on shares issued by the Company.

"Economic Value" means the value of the Company and its shares that will be determined by a specialized company, through the use of a recognized methodology or based on another criterion that may be defined by the CVM, subject to the provisions of this article.

ARTICLE 25 - The exit of the Company from the Novo Mercado may occur as a result of (i) a decision by the controlling shareholder or the Company; (ii) non-compliance with obligations contained in the Novo Mercado Regulation; and (iii) the cancellation of the Company's registration as a publicly-held company or the conversion of the category of the CVM registration, in which case the provisions of the legislation and regulations in force must be observed.

FIRST PARAGRAPH - The voluntary exit of the Company from the Novo Mercado must be preceded by a public tender offer for the Company's shares, respecting the Novo Mercado Regulation and the applicable legal and regulatory norms.

SECOND PARAGRAPH - The public tender offer for shares mentioned in the previous paragraph may be waived by a General Meeting installed, on first call, with the presence of shareholders

who represent, at least, 2/3 (two thirds) of the total outstanding shares or, on second call, with the presence of shareholders holding any number of outstanding shares. The deliberation must occur by the majority of votes of the shareholders holding outstanding shares present at the General Meeting.

THIRD PARAGRAPH - The exit of the Company from the Novo Mercado due to non-compliance with obligations contained in the Novo Mercado Regulation is conditional on the implementation of a public tender offer for shares with the same characteristics as the offer in case of voluntary exit from the Novo Mercado, respecting the Novo Mercado Regulation and the applicable legal and regulatory norms.

ARTICLE 26 - In the event of a corporate reorganization involving the transfer of the Company's shareholder base, the resulting companies must apply for admission to the Novo Mercado listing segment within 120 (one hundred and twenty) days from the date of the General Meeting that approved the referred operation.

SOLE PARAGRAPH - If the reorganization involves resulting companies that do not intend to apply for admission to the Novo Mercado, the majority of the holders of the outstanding shares present at the General Meeting must consent to this structure.

ARTICLE 27 - The formulation of a single public tender offer is permitted, aiming at more than one of the purposes provided for in this Chapter VII, in the Novo Mercado Regulation or in the regulations issued by the CVM, provided that it is possible to make the procedures of all public tender offer modalities compatible, there is no prejudice to the recipients of the public tender offer and the authorization of the CVM is obtained, when required by applicable legislation.

ARTICLE 28 - The Company or the shareholders responsible for carrying out the Public Offer provided for in this Chapter VII, in the Novo Mercado Regulation or in the regulations issued by the CVM may ensure its implementation through any shareholder, third party and, as the case may be, by the Company itself, provided that there is no prejudice to the recipients of the Public Offer and that authorization from the CVM is obtained when required by applicable legislation. The Company or the shareholder, as the case may be, do not exempt themselves from the obligation to carry out the Public Offer until it is concluded, with the observance of the applicable rules.

CHAPTER VIII - ARBITRATION CLAUSE

ARTICLE 29 - The Company, its shareholders, administrators and members of the Fiscal Council, effective and alternates, if any, undertake to resolve, through arbitration, before the Market Arbitration Chamber, in the form of its regulations, any controversy that may arise between them, related to or arising from their status as issuer, shareholders, administrators and members of the Fiscal Council, especially arising from the provisions contained in Law 6,385/76, in the Corporation Law, in these Bylaws, in the rules edited by the National Monetary Council, by the Central Bank of Brazil and by the CVM, as well as in other rules applicable to the functioning of the capital market in general, in addition to those contained in the Novo Mercado Regulation, other B3 regulations and the Novo Mercado Participation Agreement.

SOLE PARAGRAPH - The investiture of administrators and members of the Fiscal Council, effective and alternates, is conditioned to the signing of an investiture term that must contemplate their subjection to the arbitration clause referred to in article 29 above.

CHAPTER IX - LIQUIDATION

ARTICLE 30 - The Company shall enter into liquidation in the cases provided by law.

SOLE PARAGRAPH - It is incumbent upon the General Meeting to establish the form of liquidation and elect the liquidator(s) and the Fiscal Council that must function during the liquidation period.

CHAPTER X - OTHER PROVISIONS

ARTICLE 31 - Cases omitted in these Bylaws must be resolved by the General Meeting and regulated in accordance with the provisions of the Corporation Law and other applicable provisions, respecting the Novo Mercado Regulation.

ARTICLE 32 - The Company shall indemnify and hold harmless its administrators, fiscal councilors and other employees who exercise a position or management function in the Company and its subsidiaries (jointly or separately "Beneficiaries"), directly funding or reimbursing the Beneficiaries for any expenses, damages or losses eventually incurred at any time and that are directly or indirectly related to the exercise of their functions in the Company, including but not limited to attorney's fees, legal opinions, court costs and fines and indemnities in the administrative, civil or criminal spheres in light of the constitutional precept of presumption of innocence.

FIRST PARAGRAPH - This right to assumption or reimbursement of expenses by the Company does not include any fines or indemnities paid or owed by the Beneficiaries as part of the voluntary conclusion of a Commitment Term or other types of agreements entered into by them in the administrative, civil or criminal spheres, including, but not limited to regulatory bodies and the Public Prosecutor's Office, it being certain that, in this case, these expenses shall be the exclusive responsibility of the Beneficiaries.

SECOND PARAGRAPH - In case of conviction of the Beneficiaries confirmed by a final judicial or administrative decision, the Beneficiaries shall lose the right to any indemnity or reimbursement related to it by the Company, and all costs and expenses that have been previously disbursed or refunded by the Company must be reimbursed by the Beneficiaries, with such amounts subject to inflation adjustment from the moment of payment by the Company until its effective reimbursement.

THIRD PARAGRAPH - It shall be incumbent upon the Board of Directors to authorize any disbursements or reimbursements related to this article 32, it being certain that the framing of each situation and the interpretation of any omitted cases shall be its entire and exclusive responsibility. According to article 6, paragraph 4 of these Bylaws, any directors who are an interested party in the decision or who are related parties to the Beneficiaries in question may not participate in this deliberation.

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